



Mayor/Council Meeting Agenda
Tuesday, June 6, 2023, 5:30 PM
Public Safety Complex, Municipal Court Room
701 Queen City Parkway, Gainesville, GA 30501
Mayor or Mayor Pro Tem Presides

INVOCATION:

PLEDGE OF ALLEGIANCE:

PRESENTATIONS / RECOGNITIONS:

- A. You're the Reason Scholarship Awards
- B. Gainesville Chicken Scholarship Awards

PUBLIC COMMENTS: (20 minutes maximum)

CONSENT AGENDA:

Minutes

- A. May 11, 2023 Work Session
- B. May 16, 2023 Mayor/Council Meeting

Resolutions

- A. AR-2023-10 Second Quarter Budget Adjustment for Fiscal Year 2023
- B. AR-2023-11 Third Quarter Budget Adjustment for Fiscal Year 2023
- C. BR-2023-22 Adoption of the FY2022 Annual Update to the CIE
- D. BR-2023-23 Modify Boundaries Related to the Downtown Dining District

BUDGET HEARING: (6:00 PM)

- A. Fiscal Year 2024 Recommended Budget
- B. Public Comments Regarding Proposed Fiscal Year 2024 Budget

CITY MANAGER ISSUES:

CITY ATTORNEY ISSUES:

CITY CLERK ISSUES:

EXECUTIVE SESSION:

ADJOURNMENT:

Final: Friday, June 2, 2023, 9:15 AM



CITY OF GAINESVILLE

Mayor/Council Agenda Request

Item Created: April 28, 2023
Date Submitted: May 16, 2023
Final Approval Date: June 6, 2023
Presenter: Robyn Lynch, Tourism Director
Jeremy Perry, Chief Financial Officer
Item of Business: You're the Reason Scholarship Awards
Meeting Date: June 6, 2023

Purpose of Request:

To present the "You're the Reason Scholarship Awards" and recognize the recipients.

Facts & Issues / History & Background:

The You're the Reason Scholarship fund was created to benefit employees of the City of Gainesville. Funds are collected through donations from City employees and the Gainesville Chicken Festival proceeds.

In coordination with the City Managers Office, the Financial Services Office, and the Communication and Tourism Office, along with leaders from the Poultry industry and the North Georgia Community Foundation, funds were raised, applications submitted, reviewed, and scholarships have been awarded.

The 2023 You're the Reason Scholarship recipients are:

- Joseph Douglas - 6th place - \$1,000
- Bianca Paz - 5th place - \$1,000
- Emily Ligon - 4th place - \$1,000
- Clifton Tullar - 3rd place - \$1,000
- Grayson Parrish - 2nd place - \$1,500
- Alec Guajardo - 1st place - \$2,000

Scholarships will be paid directly to the recipient's college.

Department Recommendation:

Department Director:

Jeremy Perry

If funding is involved, are funds approved within the current budget? No

Amount Requested:

Sources of Funds:

Finance Comments:

Administrative Comments:

Attachments:

None



CITY OF GAINESVILLE

Mayor/Council Agenda Request

Item Created: April 28, 2023
Date Submitted: June 2, 2023
Final Approval Date: June 6, 2023
Presenter: Robyn Lynch, Tourism Director
Jeremy Perry, Chief Financial Officer
Item of Business: Gainesville Chicken Scholarship Awards
Meeting Date: June 6, 2023

Purpose of Request:

To present the Gainesville Chicken Scholarship Awards and recognize the recipients.

Facts & Issues / History & Background:

The City of Gainesville and the local poultry industry recognize the need for outstanding young men and women to continue the City's legacy as the "Poultry Capital of the World". The Gainesville Chicken Scholarship supports college students pursuing a degree in poultry science or a related agricultural degree.

In coordination with the City Managers Office, the Financial Services Office, and the Communication and Tourism Office, along with leaders from the Poultry industry and the North Georgia Community Foundation, funds were raised, applications submitted, reviewed, and scholarships awarded.

The 2023 Gainesville Chicken Scholarship recipients are:

- Keith Gonzalez - 3rd place - \$1,500
- Walker Barrett - 2nd place - \$1,500
- Xiao Yang - 1st place - \$2,000

Scholarships will be paid directly to the recipient's college.

Department Recommendation:

Department Director:

Jeremy Perry

If funding is involved, are funds approved within the current budget? No

Amount Requested:

Sources of Funds:

Finance Comments:

Administrative Comments:

Attachments:

None



CITY OF GAINESVILLE

Mayor/Council Agenda Request

Item Created: January 6, 2023
Date Submitted: May 25, 2023
Final Approval Date: June 1, 2023
Presenter: Denise Jordan, City Clerk
Item of Business: May 11, 2023 Work Session
Meeting Date: June 6, 2023

Purpose of Request:

The purpose of this request is to allow the governing body to approve the minutes from the referenced meeting.

Facts & Issues / History & Background:

Draft minutes were distributed to the governing body, City Manager, City Attorney and Department Directors for comments/corrections.

Department Recommendation:

Approve the minutes accepting edits as presented.

Department Director:

Bryan Lackey

If funding is involved, are funds approved within the current budget? No

Amount Requested:

Sources of Funds:

Finance Comments:

Administrative Comments:

Attachments:

None



CITY OF GAINESVILLE

Mayor/Council Agenda Request

Item Created: January 6, 2023
Date Submitted: June 1, 2023
Final Approval Date: June 1, 2023
Presenter: Denise Jordan, City Clerk
Item of Business: May 16, 2023 Mayor/Council Meeting
Meeting Date: June 6, 2023

Purpose of Request:

The purpose of this request is to allow the governing body to approve the minutes from the referenced meeting.

Facts & Issues / History & Background:

Draft minutes were distributed to the governing body, City Manager, City Attorney and Department Directors for comments/corrections.

Department Recommendation:

Approve the minutes accepting edits as presented.

Department Director:

Bryan Lackey

If funding is involved, are funds approved within the current budget? No

Amount Requested:

Sources of Funds:

Finance Comments:

Administrative Comments:

Attachments:

None



CITY OF GAINESVILLE

Mayor/Council Agenda Request

Item Created: June 1, 2023
Date Submitted: June 1, 2023
Final Approval Date: June 1, 2023
Presenter: Bryan Lackey, City Manager
Item of Business: AR-2023-10 Second Quarter Budget Adjustment for Fiscal Year 2023
Meeting Date: June 6, 2023

Purpose of Request:

The purpose of this request is to approve the budget adjustments associated with the second quarter of fiscal year 2023.

Facts & Issues / History & Background:

The City of Gainesville Code states in part: Sec. 2-3-87 - Budget amendments (a) General amendment. The Council may amend the budget as deemed necessary or advantageous during the fiscal year, provided additional revenues or funding sources are identified for any net increase in expenditure. Following the end of each fiscal year quarter, any approved adjustments, including budgets for any projects authorized during the quarter shall be enacted through a budget adjustment resolution upon favorable vote of the City Council. The supplemental budget resolutions shall be balanced for each and every fund that is amended.

Department Recommendation:

Financial Services recommends the approval of the second quarter budget adjustment for fiscal year 2023.

Department Director:

Jeremy Perry

If funding is involved, are funds approved within the current budget? No

Administrative Comments:

Attachments:

1. AR-2023-10 Second Quarter Budget Adjustment for Fiscal Year 2023
2. Attachment A: Charts for 2nd Quarter Budget Adjustments for FY2023
3. Attachment B: Description of 2nd Quarter Budget Adjustments for FY2023

RESOLUTION AR-2023-10

**REGARDING SECOND QUARTER BUDGET ADJUSTMENT
FOR FISCAL YEAR 2023**

WHEREAS, the City Council approved a budget for fiscal year 2023 for the City of Gainesville on June 21, 2022; and

WHEREAS, the budget is a dynamic rather than static revenue and spending plan which requires adjustments from time to time as circumstances change; and

WHEREAS, these adjustments maintain a balanced budget for all funds.

NOW, THEREFORE, BE IT RESOLVED THAT the governing body for the City of Gainesville hereby adopts the adjustments to the budget listed on "Attachment A" and "Attachment B", attached hereto and made a part of the Resolution.

Adopted this _____ day of _____, 2023.

W. Samuel Couvillon, Mayor

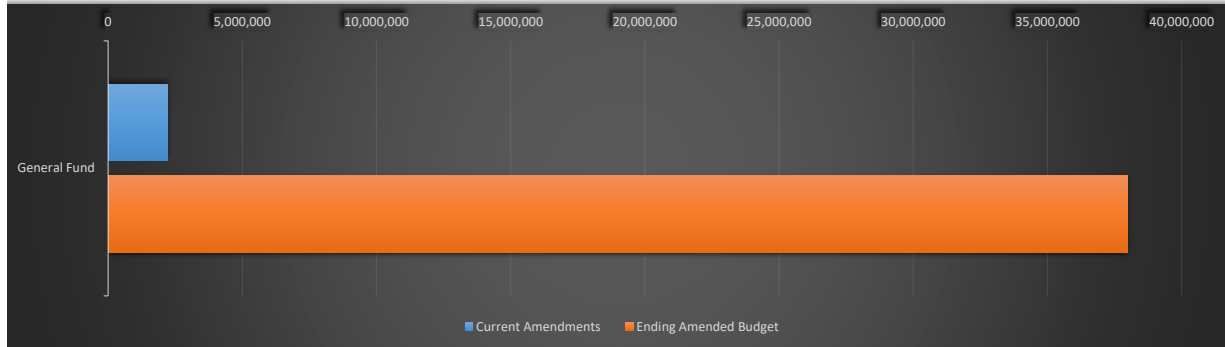
This is to certify that I am City Clerk of the City of Gainesville. As such, I keep its official records, including its minutes. In that capacity, my signature below certifies this resolution was adopted as stated and will be recorded in the official minutes.

ATTEST:

Denise O. Jordan, City Clerk

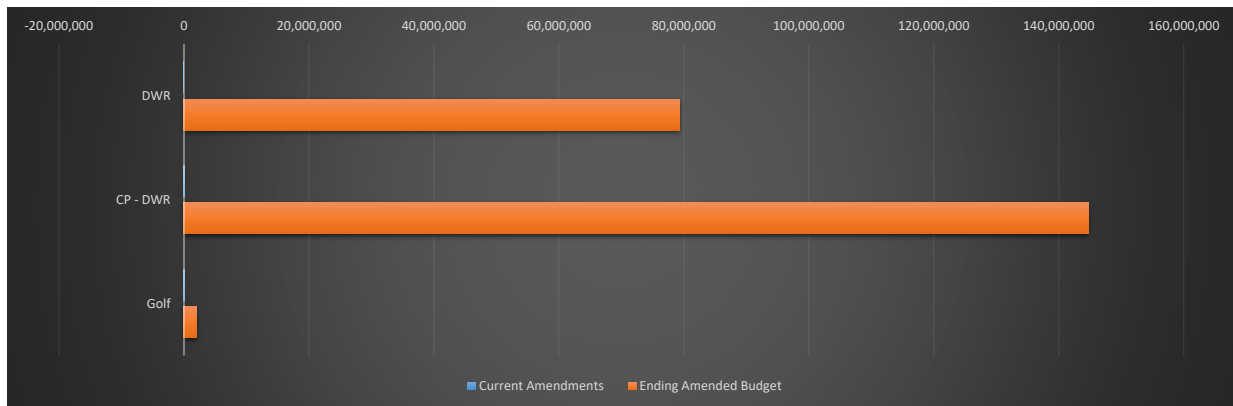
ATTACHMENT A

General Fund			
Fund	Beginning Amended Budget	Current Amendments	Ending Amended Budget
General Fund	35,765,118	2,223,438	37,988,556
Grand Total	35,765,118	2,223,438	37,988,556

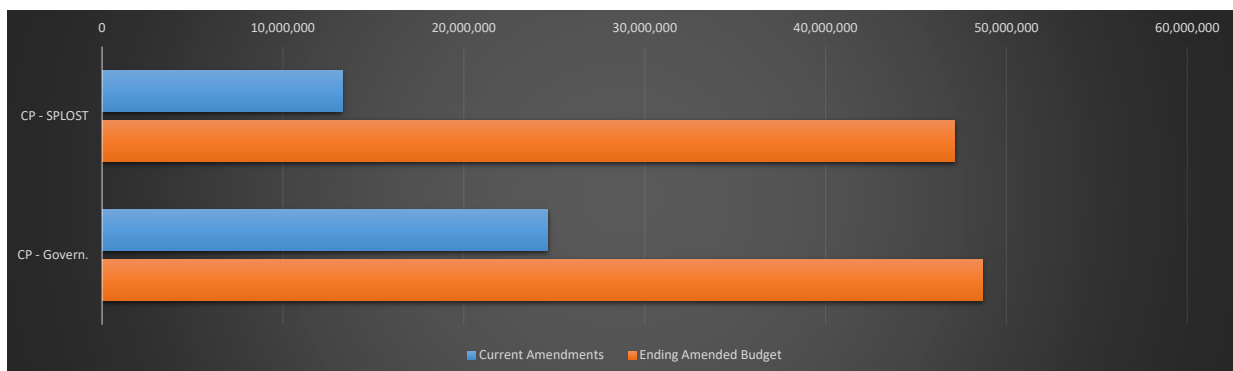


Special Revenue Funds			
Fund	Beginning Amended Budget	Current Amendments	Ending Amended Budget
CSC	4,734,868	0	4,734,868
Cemetery Trust	55,000	0	55,000
Confiscated Assets	150,000	0	150,000
Operating Grants	31,300	0	31,300
HUD Grants	2,026,982	0	2,026,982
HUD Rev. Loan	0	0	0
Fire Services fund	10,379,377	0	10,379,377
Police Service Fund	5,018,935	0	5,018,935
ARPA	5,859,171	0	5,859,171
Econ. Dev.	73,000	0	73,000
Land Bank Authority	50,000	0	50,000
TAD	619,362	0	619,362
H/M Tax Fund	1,600,425	0	1,600,425
Impact Fee	2,879,700	0	2,879,700
Info. Tech. Fund	42,260	2,500	44,760
Grand Total	33,520,380	2,500	33,522,880

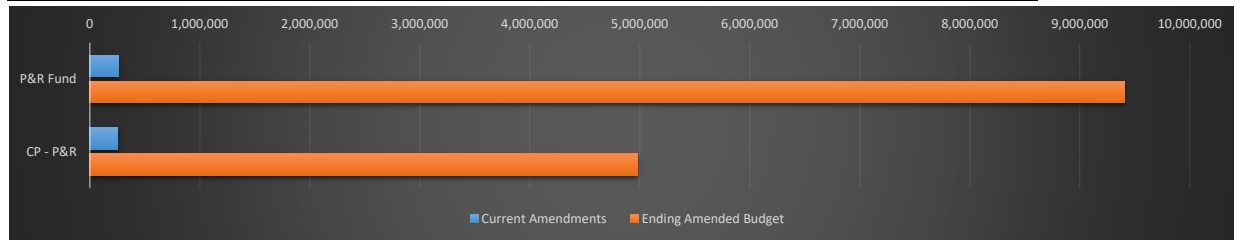
Enterprise Funds			
Fund	Beginning Amended Budget	Current Amendments	Ending Amended Budget
DWR	79,453,661	-104,179	79,349,482
CP - DWR	144,665,750	104,179	144,769,929
Solid Waste	4,175,182	0	4,175,182
Airport	1,196,083	0	1,196,083
Golf	2,011,529	31,250	2,042,779
Grand Total	231,502,205	31,250	231,533,455



Capital and Debt Funds			
Fund	Beginning Amended Budget	Current Amendments	Ending Amended Budget
CP - SPLOST	33,863,764	13,277,378	47,141,142
CP - Grants	300,000	0	300,000
CP - Govern.	24,023,903	24,636,200	48,660,103
Debt. Serv.	5,706,038	0	5,706,038
Grand Total	63,893,705	37,913,578	101,807,283



Component Unit			
Fund	Beginning Amended Budget	Current Amendments	Ending Amended Budget
CVB	1,533,164	0	1,533,164
P&R Fund	9,141,285	261,875	9,403,160
CP - P&R	4,721,705	255,000	4,976,705
Grand Total	15,396,154	516,875	15,913,029



Non-Profit			
Fund	Beginning Amended Budget	Current Amendments	Ending Amended Budget
Non-Profit	24,367	0	24,367
Grand Total	24,367	0	24,367

Internal Service Fund			
Fund	Beginning Amended Budget	Current Amendments	Ending Amended Budget
Gen. Insurance	2,097,393	0	2,097,393
Employee Ben.	11,344,294	0	11,344,294
Veh. Serv.	3,063,044	0	3,063,044
Grand Total	16,504,731	0	16,504,731

**ATTACHMENT B
QUARTERLY BUDGET ADJUSTMENT RESOLUTION
ADJUSTMENT DESCRIPTIONS**

GENERAL FUND

GENERAL FUND

The General fund recognized a total increase of \$2,223,438 during the second quarter of fiscal year 2023. The adjustments associated with this increase are as follows:

- Transfer to fund 350 to set up project- 92083- Pierce Arrow Fire Pumper & Heavy Rescue in the amount of \$2,139,188.
- Transfer to fund 350 to set up project- 95015- Thompson Bridge Park in the amount of \$20,000.
- Transfer to fund 350 for project- 91064- Access Control Upgrade in the amount of \$33,000.
- Transfer to Chattahoochee Golf Fund for project- 30010- New Golf Course Tractor in the amount of \$31,250.

SPECIAL REVENUE FUNDS

INFORMATION TECHNOLOGY FUND

The Information Technology fund recognized a total increase of \$2,500 during the second quarter of fiscal year 2023. The adjustment associated with this increase is as follows:

- Increase in Budgeted Fund balance in the amount of \$2,500 for the purchase of a new laptop for parking enforcement.

ENTERPRISE FUNDS

DEPARTMENT OF WATER RESOURCES OPERATING FUND

The Department of Water Resources Operating fund recognized a total decrease of \$104,179 during the second quarter of fiscal year 2023. The adjustment associated with this decrease is as follows:

- Transfer to fund 308 for project- 18452- Flat Creek Water Reclamation Facility Improvements in the amount of \$104,179.

**ATTACHMENT B
QUARTERLY BUDGET ADJUSTMENT RESOLUTION
ADJUSTMENT DESCRIPTIONS**

CHATTAHOOCHEE GOLF COURSE FUND

The Chattahoochee Golf Course Fund recognized a total increase of \$31,250 during the second quarter of fiscal year 2023. The adjustment associated with this increase is as follows:

- Transfer to Chattahoochee Golf Fund from General Fund for project- 30010- New Golf Course Tractor in the amount of \$31,250.

CAPITAL AND DEBT FUNDS

DWR CAPITAL PROJECTS FUND

The Department of Water Resources Capital Project fund recognized a total increase of \$104,179 during the second quarter of fiscal year 2023. The adjustments associated with this increase is as follows:

- Transfer from fund 505 for project- 18452- Flat Creek Water Reclamation Facility Improvements in the amount of \$104,179.

SPLOST CAPITAL PROJECTS FUND

The SPLOST Capital Project fund recognized a total increase of \$13,277,378 during the second quarter of fiscal year 2023. The adjustments associated with this increase is as follows:

- Adjustment of revenue for 2022A Series Bond Proceeds (Coop) in the amount of \$13,277,378.

GENERAL GOVERNMENT CAPITAL PROJECTS FUND

The General Government Capital Projects fund recognized a total increase of \$24,636,200 during the second quarter of fiscal year 2023. The adjustments associated with this increase are as follows:

- Transfer from fund 100 to set up project- 95015- Thompson Bridge Park in the amount of \$20,000.
- Transfer from fund 100 for project- 91064- Access Control Upgrade in the amount of \$33,000.
- Establish budget for project 92083- Pierce Arrow Fire Pumper & Heavy Rescue in the amount of \$2,139,188.
- Adjustment of revenue for 2022A Series Bond Proceeds in the amount of \$22,444,012.

ATTACHMENT B
QUARTERLY BUDGET ADJUSTMENT RESOLUTION
ADJUSTMENT DESCRIPTIONS
COMPONENT UNIT

PARKS AND RECREATION FUND

The Parks and Recreation Operating fund recognized a total increase of \$261,875 during the second quarter of fiscal year 2023. The adjustment associated with this increase are as follows:

- Transfer to fund 390 for project- 70087- Roper Park Site Improvement in the amount of \$70,000.
- Transfer to fund 390 for project- 70076- Mini-Pitch at Myrtle Street Park in the amount of \$125,000.
- FY22-FY23 Reappropriations in the amount of \$6,875.
- Transfer to 390 from Park Development Fund- AR-22-06- in the amount of \$60,000.

PARKS & RECREATION CAPITAL PROJECTS FUND

The Parks & Recreation Capital Projects fund recognized an increase of \$255,000 during the second quarter of fiscal year 2023. The adjustments associated with this increase are as follows:

- Transfer from fund 290 for project- 70087- Roper Park Site Improvement in the amount of \$70,000.
- Transfer from fund 290 for project- 70076- Mini-Pitch at Myrtle Street Park in the amount of \$125,000.
- Transfer from Park Development Fund- AR-22-06- in the amount of \$60,000.



CITY OF GAINESVILLE

Mayor/Council Agenda Request

Item Created: June 1, 2023
Date Submitted: June 1, 2023
Final Approval Date: June 1, 2023
Presenter: Bryan Lackey, City Manager
Item of Business: AR-2023-11 Third Quarter Budget Adjustment for Fiscal Year 2023
Meeting Date: June 6, 2023

Purpose of Request:

The purpose of this request is to approve the budget adjustments associated with the third quarter of fiscal year 2023.

Facts & Issues / History & Background:

The City of Gainesville Code states in part: Sec. 2-3-87 - Budget amendments (a) General amendment. The Council may amend the budget as deemed necessary or advantageous during the fiscal year, provided additional revenues or funding sources are identified for any net increase in expenditure. Following the end of each fiscal year quarter, any approved adjustments, including budgets for any projects authorized during the quarter shall be enacted through a budget adjustment resolution upon favorable vote of the City Council. The supplemental budget resolutions shall be balanced for each and every fund that is amended.

Department Recommendation:

Financial Services recommends the approval of the third quarter budget adjustment for fiscal year 2023.

Department Director:

Jeremy Perry

If funding is involved, are funds approved within the current budget? No

Administrative Comments:

Attachments:

1. AR-2023-11 Third Quarter Budget Adjustment for Fiscal Year 2023
2. Attachment A: Charts for 3rd Quarter Budget Adjustments for FY2023
3. Attachment B: Description of 3rd Quarter Budget Adjustments for FY2023

RESOLUTION AR-2023-11

**REGARDING THIRD QUARTER BUDGET ADJUSTMENT
FOR FISCAL YEAR 2023**

WHEREAS, the City Council approved a budget for fiscal year 2023 for the City of Gainesville on June 21, 2022; and

WHEREAS, the budget is a dynamic rather than static revenue and spending plan which requires adjustments from time to time as circumstances change; and

WHEREAS, these adjustments maintain a balanced budget for all funds.

NOW, THEREFORE, BE IT RESOLVED THAT the governing body for the City of Gainesville hereby adopts the adjustments to the budget listed on "Attachment A" and "Attachment B", attached hereto and made a part of the Resolution.

Adopted this _____ day of _____, 2023.

W. Samuel Couvillon, Mayor

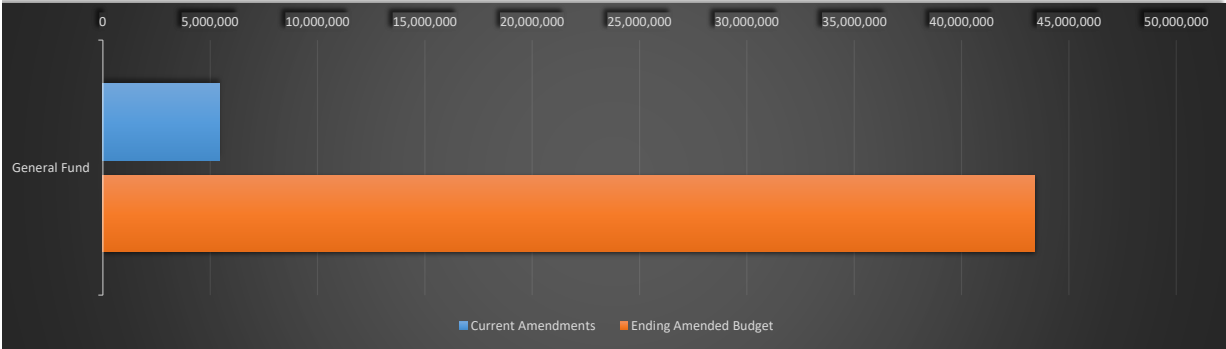
This is to certify that I am City Clerk of the City of Gainesville. As such, I keep its official records, including its minutes. In that capacity, my signature below certifies this resolution was adopted as stated and will be recorded in the official minutes.

ATTEST:

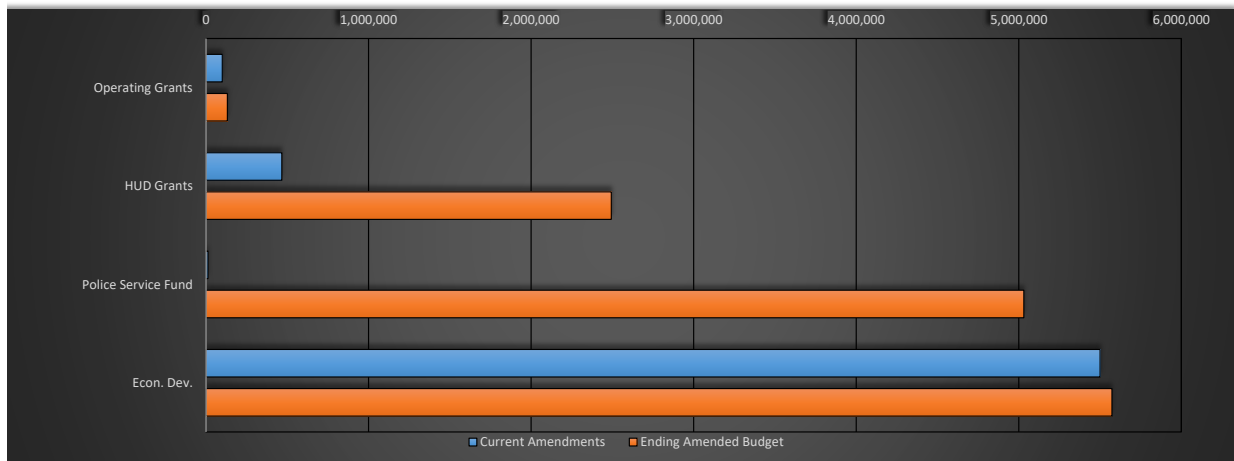
Denise O. Jordan, City Clerk

ATTACHMENT A

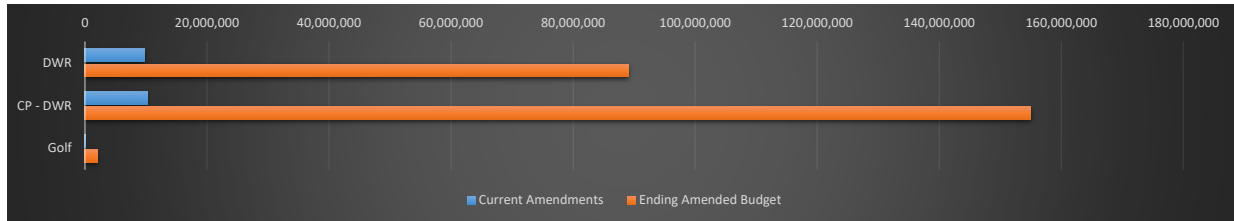
General Fund			
Fund	Beginning Amended Budget	Current Amendments	Ending Amended Budget
General Fund	37,988,556	5,429,428	43,417,984
Grand Total	37,988,556	5,429,428	43,417,984



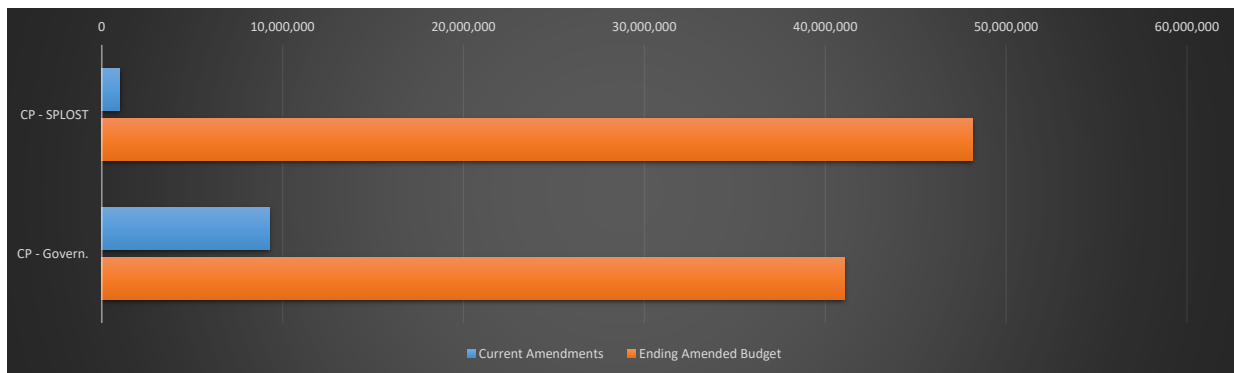
Special Revenue Funds			
Fund	Beginning Amended Budget	Current Amendments	Ending Amended Budget
CSC	4,734,868	0	4,734,868
Cemetery Trust	55,000	0	55,000
Confiscated Assets	150,000	0	150,000
Operating Grants	31,300	100,000	131,300
HUD Grants	2,026,982	466,178	2,493,160
HUD Rev. Loan	0	0	0
Fire Services fund	10,379,377	0	10,379,377
Police Service Fund	5,018,935	11,888	5,030,823
ARPA	5,859,171	-3,431,418	2,427,753
Econ. Dev.	73,000	5,500,000	5,573,000
Land Bank Authority	50,000	0	50,000
TAD	619,362	0	619,362
H/M Tax Fund	1,600,425	0	1,600,425
Impact Fee	2,879,700	0	2,879,700
Info. Tech. Fund	44,760	0	44,760
Grand Total	33,522,880	0	36,169,528



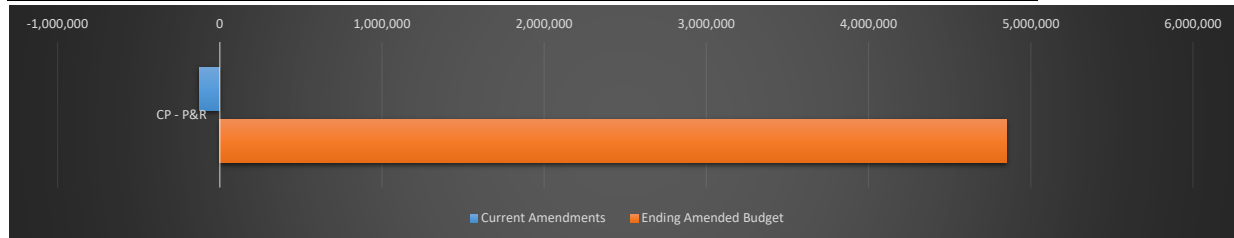
Enterprise Funds			
Fund	Beginning Amended Budget	Current Amendments	Ending Amended Budget
DWR	79,349,482	9,739,276	89,088,758
CP - DWR	144,769,929	10,250,022	155,019,951
Solid Waste	4,175,182	0	4,175,182
Airport	1,196,083	0	1,196,083
Golf	2,042,779	15,700	2,058,479
Grand Total	231,533,455	20,004,998	251,538,453



Capital and Debt Funds			
Fund	Beginning Amended Budget	Current Amendments	Ending Amended Budget
CP - SPLOST	47,141,142	1,000,000	48,141,142
CP - Grants	300,000	0	300,000
CP - Govern.	31,760,103	9,283,000	41,043,103
Debt. Serv.	5,706,038	0	5,706,038
Grand Total	84,907,283	10,283,000	95,190,283



Component Unit			
Fund	Beginning Amended Budget	Current Amendments	Ending Amended Budget
CVB	1,533,164	0	1,533,164
P&R Fund	9,403,160	0	9,403,160
CP - P&R	4,976,705	-125,000	4,851,705
Grand Total	15,913,029	0	10,936,324



Non-Profit			
Fund	Beginning Amended Budget	Current Amendments	Ending Amended Budget
Non-Profit	24,367	0	24,367
Grand Total	24,367	0	24,367

Internal Service Fund			
Fund	Beginning Amended Budget	Current Amendments	Ending Amended Budget
Gen. Insurance	2,097,393	79,208	2,176,601
Employee Ben.	11,344,294	0	11,344,294
Veh. Serv.	3,063,044	0	3,063,044
Grand Total	16,504,731	79,208	16,583,939

**ATTACHMENT B
QUARTERLY BUDGET ADJUSTMENT RESOLUTION
ADJUSTMENT DESCRIPTIONS**

GENERAL FUND

GENERAL FUND

The General fund recognized a total increase of \$5,429,428 during the third quarter of fiscal year 2023. The adjustments associated with this increase are as follows:

- Transfer from Local Option Sales Tax (GF) to fund 350 in the amount of \$783,000 for the following projects- 91055- Placemaking Implementation, 91050- City Campus Improvements, and 91025- City of Gainesville Signage.
- Transfer to SPLOST fund from Insurance Premium Tax (GF) for project 083006- North Parking Deck SPLOST VIII in the amount of \$1,000,000.
- Transfer to fund 350 for project 95011- Boathouse Renovations in the amount of \$3,000,000.
- Transfer to DWR for capital projects in the amount of \$646,428.

SPECIAL REVENUE FUNDS

GRANTS FUND

The Grants fund recognized a total increase of \$100,000 during the third quarter of fiscal year 2023. The adjustment associated with this increase is as follows:

- Establishment of LET Grant K77-8-028 in the amount of \$100,000.

HUD GRANTS FUND

The HUD Grants fund recognized a total increase of \$466,178 during the third quarter of fiscal year 2023. The adjustment associated with this increase is as follows:

- Establishment of CDBG 2022 Budget in the amount of \$466,178.

AMERICAN RESCUE PLAN ACT FUND

The ARPA fund recognized a total decrease of \$-3,431,418 during the third quarter of fiscal year 2023. The adjustment associated with this decrease is as follows:

- Transfer to GF and DWR for capital projects in the amount of \$3,431,418.

ATTACHMENT B
QUARTERLY BUDGET ADJUSTMENT RESOLUTION
ADJUSTMENT DESCRIPTIONS

POLICE SERVICES FUND

The Police Services fund recognized a total increase of \$11,888 during the third quarter of fiscal year 2023. The adjustment associated with this increase is as follows:

- Transfer of insurance reimbursement to Police Services Fund in the amount of \$11,888.

ECONOMIC DEVELOPMENT FUND

The Economic Development fund recognized a total increase of \$5,500,000 during the third quarter of fiscal year 2023. The adjustment associated with this increase is as follows:

- Increase in budgeted fund balance in the amount of \$5,500,000 for projects 91063-Retail Space and 95011-Bothouse Renovations

GENERAL INSURANCE FUND

The General Insurance Fund recognized a total increase of \$79,208 during the third quarter of fiscal year 2023. The adjustment associated with this increase is as follows:

- Recognize transfers for insurance reimbursements in the amount of \$79,208 to DWR and Police Services.

ENTERPRISE FUNDS

DEPARTMENT OF WATER RESOURCES OPERATING FUND

The Department of Water Resources Operating fund recognized a total increase of \$9,739,276 during the third quarter of fiscal year 2023. The adjustment associated with this increase are as follows:

- Insurance reimbursements from the General Insurance Fund in the amount of \$67,320.
- Increase in Budgeted Fund Balance to transfer to DWR CP for project 19011- 85 Business Park Lots Proceeds in the amount of \$10,250,022.
- Decrease in Budgeted Fund Balance in the amount of \$1,224,494 for capital project transfers.
- Recognize transfer from GF in the amount of \$646,428 for capital projects.
- Decrease transfer to GF in the amount of \$5,378,066 for capital projects.
- Transfer to CP-Governmental in the amount of \$4,800,000 for capital projects.

**ATTACHMENT B
QUARTERLY BUDGET ADJUSTMENT RESOLUTION
ADJUSTMENT DESCRIPTIONS**

CHATTAHOOCHEE GOLF COURSE FUND

The Chattahoochee Golf Course Fund recognized a total increase of \$15,700 during the third quarter of fiscal year 2023. The adjustment associated with this increase is as follows:

- Increase in Budgeted Fund Balance in the amount of \$15,700 for the purchase of a new Range Ball Cart.

CAPITAL AND DEBT FUNDS

DWR CAPITAL PROJECTS FUND

The Department of Water Resources Capital Project fund recognized a total increase of \$10,250,022 during the third quarter of fiscal year 2023. The adjustments associated with this increase is as follows:

- Establish budget for project 19011- 85 Business Park Lots Proceeds in the amount of \$10,250,022.

SPLOST CAPITAL PROJECTS FUND

The SPLOST Capital Project fund recognized a total increase of \$1,000,000 during the third quarter of fiscal year 2023. The adjustments associated with this increase is as follows:

- Transfer from GF for project 083006- North Parking Deck SPLOST VIII in the amount of \$1,000,000.

GENERAL GOVERNMENT CAPITAL PROJECTS FUND

The General Government Capital Projects fund recognized a total increase of \$9,283,000 during the third quarter of fiscal year 2023. The adjustments associated with this increase are as follows:

- Transfer from Local Option Sales Tax (GF) to fund 350 for the following projects- 91055- Placemaking Implementation, 91050- City Campus Improvements, and 91025- City of Gainesville Signage in the amount of \$783,000.
- Transfer from Economic Development fund in the amount of \$5,500,000 for projects 91063- Retail Space and 95011-Boathouse Renovations.
- Recognize transfer from DWR in the amount of \$4,800,000 for capital projects which is a reduction of Budgeted Fund balance in the same amount.
- Transfer from General Fund for project 95011- Boathouse Renovations in the amount of \$3,000,000.

**ATTACHMENT B
QUARTERLY BUDGET ADJUSTMENT RESOLUTION
ADJUSTMENT DESCRIPTIONS
COMPONENT UNIT**

PARKS & RECREATION CAPITAL PROJECTS FUND

The Parks & Recreation Capital Projects fund recognized a decrease of \$125,000 during the third quarter of fiscal year 2023. The adjustments associated with this decrease is as follows:

- Decrease of Budgeted Fund balance for AR-22-03 in the amount of \$125,000.



CITY OF GAINESVILLE

Mayor/Council Agenda Request

Item Created: June 1, 2023
Date Submitted: June 1, 2023
Final Approval Date: June 1, 2023
Presenter: Bryan Lackey, City Manager
Item of Business: BR-2023-22 Adoption of the FY2022 Annual Update to the CIE
Meeting Date: June 6, 2023

Purpose of Request:

To adopt the FY2022 Annual Update to the City's Capital Improvements Element (CIE) component of the Comprehensive Plan.

Facts & Issues / History & Background:

The annual update is related to the City's Impact Fees program, and it serves as an annual audit per DCA requirements. The annual update to the CIE must be approved by DCA to maintain the City's "Qualified Local Government (QLG) Status". Both the Georgia Mountains Regional Commission and DCA approved the FY2022 CIE Annual Update transmittal document.

Department Recommendation:

Approve the resolution.

Department Director:

Rusty Ligon

If funding is involved, are funds approved within the current budget? No

Amount Requested:
N/A

Sources of Funds:

Finance Comments:

Administrative Comments:

Attachments:

1. BR-2023-22 Adoption of FY22 CIE Annual Update
2. Exhibit A: FY22 CIE Annual Update Report

RESOLUTION BR-2023-22

ADOPTION OF THE FY2022 ANNUAL UPDATE TO THE CIE

WHEREAS, the City of Gainesville, Georgia adopted on July 18, 2006 a Capital Improvement Element (CIE) for Public Safety and Parks and Recreation and related amendments to the Comprehensive Plan of the City of Gainesville in support of the City's Impact Fee Program; and

WHEREAS, the City of Gainesville, Georgia adopted on August 1, 2006 an amendment to the Gainesville Unified Land Development Code, titled **Article 9-19 Development Impact Fees**, to assist in the implementation of the Gainesville Impact Fee Program; and

WHEREAS, the governing body for the City of Gainesville updated its CIE for Public Safety and Parks and Recreation, and adopted it as an amendment to the Gainesville Comprehensive Plan on May 7, 2019; and adopted an amendment to the Gainesville Unified Land Development Code, titled **Article 9-19 Development Impact Fees**; and

WHEREAS, the City has prepared an annual update to the CIE in accordance with the "Development Impact Fee Compliance Requirements" and "Minimum Planning Standards and Procedures for Local Comprehensive Planning" established by the Georgia Planning Act of 1989, and a public hearing was held on Tuesday, March 7, 2023, at the **Public Safety Complex** in the **Municipal Court Room** in Gainesville, Hall County, Georgia to receive public comment on the FY22 CIE Update; and

WHEREAS, the Georgia Department of Community Affairs approved the City's FY22 CIE Update transmittal document; and

WHEREAS, the said FY22 CIE Update report shall be included as part of this resolution as Exhibit A and shall consist of a financial report outlining impact fees collected versus those expended, an updated Capital Improvement Projects lists for Police, Fire and Parks/Recreation, and an updated Community Work Program.

NOW, THEREFORE, BE IT RESOLVED THAT the governing body for the City of Gainesville hereby adopts the annual update of the Capital Improvements Element covering the five-year period 2022-2026, as per the requirements of the Georgia Planning Act of 1989.

Adopted this ____ day of _____, 2023.

W. Samuel Couvillon

This is to certify that I am City Clerk of the City of Gainesville. As such, I keep its official records, including its minutes. In that capacity, my signature below certifies this resolution was adopted as stated and will be recorded in the official minutes.

ATTEST:

Denise O. Jordan, City Clerk

EXHIBIT A



FY 2022 Annual Update of the Capital Improvement Element (CIE) & Short Term Work Program (July 1, 2021 - June 30, 2022)

City of Gainesville, Georgia

Adoption Document Prepared by:
City of Gainesville
Community & Economic Development Department

CITY OF GAINESVILLE

Annual Impact Fee Financial Report - FY 2022

Public Facility	Police	Fire	Parks & Recreation	Total
Service Area (if more than one)	City-wide	City-wide	City-wide	City-wide
Impact Fee Fund Balance June 30, 2021 [#]	\$383,869	\$397,985	\$891,662	\$1,673,516
Impact Fees Collected (July 1, 2021 through June 30, 2022)	\$851,129	\$1,554,711	\$1,470,000	\$3,875,840
City Administrative Fees Collected				\$116,275
<i>Fee for Service from Hall County to Collect County Library Impact Fee[^]</i>				\$8,233
Accrued Interest ^{**}	(\$17,942)	(\$25,019)	(\$27,948)	(\$70,909)
Project Balance Returned to IF Funds ^{^^}				\$0
TOTAL FY22 BUDGET REVENUE =	\$833,188	\$1,529,691	\$1,442,052	\$3,929,439
(Impact Fee Refunds)				\$0
(Administrative Fees Refunds)				\$0
(City Administrative/Other Costs) ^{***}				(\$116,275)
<i>(Fee for Service from Hall County to Collect County Library Impact Fee)[^]</i>				(\$8,233)
(Project Expenditures)				\$0
(Impact Fees Encumbered)			(\$1,000,000)	(\$1,000,000)
TOTAL FY22 BUDGET EXPENSES =	\$0	\$0	(\$1,000,000)	(\$1,124,508)
			TOTAL FY22 BUDGET BALANCE =	\$2,804,931
Impact Fee Fund Balance Ending June 30, 2022	\$1,217,057	\$1,927,676	\$1,333,714	\$4,478,447

(*) Indicates this annual report covers the last completed fiscal year - July 1, 2021 to June 30, 2022. The City of Gainesville Impact Fee Program began August 1, 2006.

(**) Indicates *Interest Revenue*, which is "bank interest earned from pooled cash balance"

(***) Indicates the 3% Administrative Fee collected was transferred to the General Fund to cover the costs associated with administering the City's Impact Fee program.

(#) Indicates interest allocation changed in the prior year after adoption of prior year CIE Annual Update (FY21 CIE Annual Update). Adjustments affected Fire and Parks/Recreation.

([^]) Indicates a "fee for service" from Hall County to administer the collection of its County Library Impact Fee, per Resolution BR-2015-51 which authorized the IGA between the City and Hall County for the City to collect the County's Library Impact Fee on applicable City-issued permits. Said fee for service equals 3% and is transferred out to the General Fund.

(^{^^}) Indicates that the balances from previous Capital Projects returned to IF Fund

NOTE: Any possible rounding errors are due to the collection of the Hall County Library fee City Finance is making adjustments to minimize rounding errors.

Public Facility: Police								
Service Area: City of Gainesville								
Project Description	Project Start Date	Project End Date	Estimated Cost of Project	Percentage (%) Impact Fee Eligible [^]	Other Funding Sources	Impact Fees Expenditures	Impact Fees Encumbered	Status/Remarks
Police Training Facility, Phase II: Architectural Design & Engineering for shoot house, training building with instructional classroom space & indoor weapons training simulator (@ 15% building construction costs)	2017	2025	\$390,000	20%	GF, LP, IG, SPLOST	\$0	\$0	Delayed/Postponed (Shoot House & Training Building) - Pending additional funding from SPLOST.
Construct Phase II of Training Facility: Shoot House, Training Building with classroom space & Indoor Weapons Training Simulator	2020	2025	\$2,936,000	20%	GF, LP, IG, SPLOST	\$0	\$90,000	Delayed/Postponed (Shoot House & Training Building) - Pending additional funding from SPLOST.
Total of Costs, Expenditures & Impact Fees Encumbered			\$3,326,000			\$0	\$90,000	

GF = General Fund LP = Lease Proceeds IG = Intergovernmental (Local, State, Federal) SPLOST = Special Purpose Local Option Sales Tax IF = Impact Fees

(*) Indicates that the CIE five-year period is based on Gainesville's fiscal year (July 1, 2021 through June 30, 2026).

([^]) Project may be 100% Impact Fee eligible; however, limited funds collected through Impact Fees may not be sufficient to cover full cost of project and may require other funding to complete.

Public Facility		Fire						
Service Area:		City of Gainesville						
Project Description	Project Start Date	Project End Date	Estimated Cost of Project	Percentage (%) Impact Fee Eligible^	Other Funding Sources	Impact Fees Expenditures	Impact Fees Encumbered	Status/Remarks
Replacement rescue unit and equipment to replace current R-25	2022	2024	\$2,000,000	0%	Fire Fund	\$0	\$0	Current build time is 24 months due to supply chain issues
Fire Boat & Equipment: additional vehicle/equipment to the fleet for Lake Lanier water rescue & fire-fighting along the 47-miles of shoreline (some property on Lake Lanier has better, safer access from the Lake due to terrain)	2025	2026	\$520,000	100%	Fire Fund, Grants	\$0	\$0	Delayed - Estimate for Fire Boat ranges from \$500,000 to \$520,000. Fire boat will be used to fight fires along the City's 47 miles of Lake Lanier shoreline & for lake rescue operations.
Fire Station #5 in SE area (including land acquisition, architectural design/engineering & construction)	2023	2024	\$7,000,000	0%	Fire Fund, SPLOST	\$0	\$0	Delayed - To be included in the FY24 CIP of the City's Budget
Equip Fire Station #5 with one pumper truck	2022	2025	\$900,000	100.00%	Fire Fund	\$0	\$0	Delayed - To be included in the FY23 CIP of the City's Budget
Fire Station #6 in NW area (including land, architectural design & engineering & construction)	2025	2026	\$5,450,000	90.80%	Fire Fund, SPLOST	\$0	\$0	Delayed - To be included in the FY25 CIP of the City Budget
Equip Fire Station #6 with one pumper truck	2026	2029	\$900,000	100%		\$0	\$0	Delayed - To be included in the FY26 CIP of the City's Budget
Fire Station #7	2028	2029	\$5,450,000	100%	SPLOST	\$0	\$0	To be included in the FY28 CIP of the City's Budget
Total of Costs, Expenditures & Impact Fees Encumbered			\$22,220,000			\$0	\$0	

GF = General Fund LP = Lease Proceeds IG = Intergovernmental (Local, State, Federal) SPLOST = Special Purpose Local Option Sales Tax IF = Impact Fees

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(^*) Project may be 100% Impact Fee eligible; however, limited funds collected through Impact Fees may not be sufficient to cover full cost of project and may require other funding to complete.

Public Facility: Parks & Recreation								
Service Area: City of Gainesville								
Project Description	Project Start Date	Project End Date	Estimated Cost of Project	Percentage (%) Impact Fee Eligible^	Other Funding Sources	Impact Fees Expenditures	Impact Fees Encumbered	Status/Remarks
City Park	2019	2020	\$1,006,000	100%	GF, SPLOST, Grants	\$1,002,775	\$0	Complete - New restrooms & playground improvements <u>completed</u> in March 2020.
East Side Greenway (Midtown to New Holland)	2016	2020	\$1,000,000	100%	GF, SPLOST, Grants	\$0	\$0	In Progress - CSX Transportation property appraised & offer made to CSX. Offer has been accepted and GA INO Grant has been applied for to go toward design and construction.
Flat Creek Multiuse Trail	2016	2025	\$850,000	100%	GF, SPLOST, Grants	\$0	\$0	In Progress - Part of Highlands to Islands Trail that links to Midtown Greenway. <i>Georgia Recreational Trails Grant</i> not awarded in 2016. GHMPO hired ALTA to conduct a study to determine options for trail connection & design. Design concepts being developed. Private business donation given in 2021. Currently in design and construction documents with Rochester and Associates. Construction completion estimate - late 2024.
Frances Meadows Center Park	2011	2026	\$2,990,750	100%	GF, SPLOST, Grants	\$0	\$0	Postponed - New outdoor pool and trail system to park plans (Future)
Holly Park	2014	Future	\$1,670,300	51%	GF, SPLOST, Grants	\$0	\$0	Postponed - Studying renovations for greater use. Discussions with US Army Corps of Engineers about potential new use.
Lanier Point Park	2015	2023	\$330,000	100%	GF	\$189,197	\$140,803	New playground, pavilion, and sidewalks to be completed in FY23
Longwood Park	2019	Future	\$2,253,350	100%	GF, SPLOST, Grants	\$0	\$0	New concept plan adding restrooms, festival field, pavilions, extra parking, etc. (Future)
Midland Greenway/Parks	2006	2024	\$4,159,000	69%	GF, SPLOST, Grants	\$540,000	\$0	In Progress - GDOT TE project construction of streetscaping and Phase II-trail was completed in 2021. Destination playground completed FY22, Engine 209 Park completed in FY23, new amphitheater/stage, splashpad, etc. for FY23-24. Skate park has been added to the greenway expansion to the south.
Subtotal of Costs, Expenditures & Impact Fees Encumbered			\$14,259,400			\$1,731,972	\$140,803	

GF = General Fund SPLOST = Special Purpose Local Option Sales Tax Grants = TEA, CDBG, LWCF, etc. IF = Impact Fees

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(^*) Project may be 100% Impact Fee eligible; however, limited funds collected through Impact Fees may not be sufficient to cover full cost of project and may require other funding to complete.

Public Facility: Parks & Recreation								
Service Area: City of Gainesville								
Project Description	Project Start Date	Project End Date	Estimated Cost of Project	Percentage (%) Impact Fee Eligible^	Other Funding Sources	Impact Fees Expenditures	Impact Fees Encumbered	Status/Remarks
Recreation Center	2025	Future	\$15,000,000	100%	GF, SPLOST, Grants	\$0	\$1,200,000	Development identified as part of new regional park to accommodate growth. Grants have been applied for and currently working toward land acquisition which should add 10+ acres. \$1 million encumbered for land acquisition and planning
Skate Park	2019	2020	\$2,050,000	100%	GF	\$1,971,933	\$72,047	Complete - New Skate Park added near Midtown Greenway. Opened March 2020. Added approximately 2 acres.
Youth Athletic Complex/Park	2015	2022	\$11,500,000	100%	GF, SPLOST, Grants	\$839,132	\$0	In Progress - Allocated \$450,000 in IF in FY17 Budget for architectural / engineering / design. Initial studies & environmental assessments completed on proposed location. Additional \$323,744 from IF added for FY2020 for planning regarding new location. New location provides for new 89 acres. Construction began summer 2022, expected completion late 2024.
Greenway Lighting	2022	2026	\$1,200,000	50%	GF	\$16,000	\$184,000	Midland Greenway lighting near completion; working through construction documents to begin phasing of Rock Creek Greenway. Adding lighting to increase safety of residents as popularity of greenway continues to grow.
Martha Hope Cabin Improvements	2022	2023	\$400,000	100%		\$115,000	\$285,000	In construction documents; coordinating with adjacent City stormwater improvement project. To accommodate the increase in rentals at the cabin as well as the continued growth of Youth Athletics and the need for additional parking in City Park.
Parks Maintenance Building Expansion and Renovation	2022	2023	\$200,000	100%		\$88,547	\$111,453	Expanding Maintenance Facilities in FY23.
Wessell Park Parking and Restrooms	2022	2025	\$800,000	100%		\$0	\$0	With addition of Disc Golf Course, will be adding new parking and restroom facility.
Total of Costs, Expenditures & Impact Fees Encumbered			\$45,409,400			\$4,762,584	\$1,993,303	

GF = General Fund SPLOST = Special Purpose Local Option Sales Tax Grants = TEA, CDBG, LWCF, etc. IF = Impact Fees

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(^*) Project may be 100% Impact Fee eligible; however, limited funds collected through Impact Fees may not be sufficient to cover full cost of project and may require other funding to complete.

City of Gainesville
Community Work Program 2022-2026

Project						Responsible Party	Estimated Cost	Funding Source	Notes
	2022	2023	2024	2025	2026				
ADMINISTRATIVE SERVICES (Finance, Information Technology, Municipal Court)									
PROJECTS									
Improve Network Security - Implement and improve solutions to improve the City’s network security to include the following: use of network monitoring software; accessibility controls; business continuity and recovery plans; prevention of unauthorized equipment on the network; outbound email filters and other data loss prevention measures	X	X	X	X	X	IT	\$250,000	All Funds	On-Going. Best practies are being followed and several layers of mointoring/protections are in place
Modern-Day Technological Solutions - Ensuring that technological provisions of the City are up-to-date is necessary to provide quality services to our citizens. Improvements and upgrades to hardware and other equipment will be necessary	X	X	X	X	X	IT	\$710,000	All Funds	On-Going. We are continuing to implement best of breed technologies in order to both provide excellent services and safety to users and infrastructure.
CITY MANAGER’S OFFICE									
PROJECTS									
SDS Update - Update the Service Delivery Strategy in accordance with HB 489, in coordination with Hall County and other municipalities				X		CMO, Consultant	\$40,000	GF	
JAB Renovation - Renovate the Joint Administration Building to place related functions in a central location and thereby streamline City operations	X					CMO	\$5,000,000	GF	
Recodification - A comprehensive editorial analysis of existing codified ordinances that will generate an updated Code Book that eliminates conflicts and inconsistencies	X	X				CMO with assistance from all departments	\$50,000	GF	
MCR Upgrade - Upgrade the Municipal Court Room to replace outdated audio/visual equipment and add technology to improve efficiency of meetings	X	X				CMO, Municipal Court, IT, Community Development	\$157,500	GF	
Digital Messaging - Enhance public messaging with the installation of digital message boards at the entrances of the Administration Building	X	X				CMO	\$15,000	GF	
Municipal Election - Biennial election of public officials (Mayor/Council Members for City of Gainesville and Board of Education Members for the Gainesville City School System) and address referendum questions as needed		X		X		CMO	Varies from \$10,000 to \$20,000 per election	GF	
Redistricting - Update voting/ward boundaries after census data is available		X	X			CMO	\$35,000	GF	
Economic Development - Develop key property in Downtown and Midtown through coordination with interested third-parties.	X	X	X	X	X	CMO with assistance from all departments	Varies	TAD, Private Funding, EDF	

City of Gainesville
Community Work Program 2022-2026

Project						Responsible Party	Estimated Cost	Funding Source	Notes
	2022	2023	2024	2025	2026				
Main Street Jail / City Midtown Block - Demolish the Main Street Jail and seek redevelopment opportunities.	X					CMO with assistance from all departments	\$500,000	GF	
COMMUNICATIONS & TOURISM									
PROJECTS									
Promote Conventions and Tourism in Gainesville - Continue to promote convention and tourism business in Gainesville through marketing, advertising, and contacts	X	X	X	X	X	Communications & Tourism	\$125,000	HM	
Main Street Program - Maintain Main Street designation	X	X	X	X	X	Communications & Tourism	\$16,500	HM/Staff Time	
Citizen Education - Educate the public with bi-annual Citizen's Academy, website updates, social media	X		X		X	Public Relations	\$68,000	HM	
Increase Exposure - Produce council meeting videos, plus other videos/content highlighting various city services, departments, happenings, etc.	X	X	X	X	X	Public Relations	Staff Time	GF	
Greater Gainesville Sports Alliance – Establish the Greater Gainesville Sports Alliance. Create a marketing and execution plan to promote Gainesville as a premier destination for sports planners and enthusiasts	X	X	X			Public Relations	Staff Time	HM	
Redevelopment of Green Street Pool Site - redevelop as passive recreation area	X	X	X			Convention and Visitors Bureau	2,200,000	GF, Grants, SPLOST	Transferred to CVB as of 2022.
Launch New Website – Upgrade City's website to be more user friendly on front and back ends, implement City's new branding; feature refreshed, more engaging content.	X	X	X	X	X	Public Relations	Staff Time		
COMMUNITY DEVELOPMENT (Code Enforcement, Inspections, Planning, Special Projects & Neighborhood Development)									
PROJECTS									
Fair Street Neighborhood - McDonald Street buffer project	X					Special Projects & Private Contractor	\$60,000	CDBG	
Downtown/Midland Streetscapes - Streetscape planning, design & construction for: (1) "Moat" around CBD per Downtown Master Plan, (2) Midtown streetscapes along Main & Bradford Streets	X	X				Planning, Special Projects, PWD & DWR	\$1,000,000	GF, TE Funds, CDBG, Grants, Private Funds	
Midland Greenway Phase II - Complete Midtown Greenway from MLK to Industrial, including the WYE Trail Head/ Parker & Main Street Improvements	X					Special Projects, DWR, PWD, Parks/Recreation, Private Contractor	\$1,100,000	GF, TE Funds, IF	
Midland Greenway Phase III - Continue construction of Midtown Greenway from Industrial Blvd. to Queen City Parkway including the Palmour Drive Connector / Airport Trail	X	X	X			Special Projects, PWD, Parks/Recreation	\$500,000	GF, Grant, IF	

City of Gainesville
Community Work Program 2022-2026

Project						Responsible Party	Estimated Cost	Funding Source	Notes
	2022	2023	2024	2025	2026				
Midland Greenway Phase IV - Study feasibility and construction of Midtown Greenway east extension and the Norfolk Southern Depot Park	X	X	X	X		Special Projects, PWD, Parks/Recreation, GHMPO	\$1,000,000	GF, Grant, IF, TAD	
Comprehensive Plan Update - Complete the 5-year/major update to the Comprehensive Plan	X					Planning, Consultant	\$150,000	GF	
Unified Land Development Code Update - Update the ULDC based on recommendations from the Comprehensive Planning process	X	X	X			Planning & Consultant	TBD	GF	
Local Historic Designation & National Register Updates - Implement recommendations in the Historic Resources Structural Survey Report for local designation and National Register Updates	X	X				Special Projects, Consultant	\$20,000	GF & Grants	
Infill Housing Strategy - Establish Land Bank Authority; economic incentives to assist in removal of slum/blight & dilapidated buildings; in-town/downtown density bonuses	X	X	X			Planning, Special Projects/ Neighborhood Development	Staff Time	GF, Grant	
Impact Fee/CIE Update - City needs to update Impact Fee Plan that was done originally in 2006, due to the City's growth since that time					X	Planning, Special Projects, Consultant	\$40,000	GF & IF	
Atlanta Highway Corridor Plan - Complete master plan for Atlanta Highway corridor	X	X				Planning, Special Projects & CVIOG	\$30,000	GF	
Create Quality Affordable Workforce Housing - Acquire property and/or construct single-family homes for homeownership by income-eligible persons	X					Planning, Special Projects, Consultant	\$1,255,000	HOME, CHIP & CDBG Grants	
Release an RFP for a Master Developer for Lakeshore Mall, Budgetel, and the Gainesville Mill area to begin the process of redeveloping these areas	X	X				Planning	Staff Time	GF	
COMMUNITY SERVICE CENTER (Community Outreach, Hall Area Transit, Home Based Family Support, Meals on Wheels, Senior Center)									
PROJECTS									
Funding Sources - Diversify the funding stream for the CSC, to include identifying and implement new fundraising efforts	X	X	X	X		CSC	Staff Time	Grants, Private Funds	
Launch new WeGo Microtransit Vanpool Service within the City of Gainesville in 2020 and in Hall County in 2021. Sunset Dial-A-Ride Service in 2021.	X	X				HAT	\$975,000	Grants, IG Cares Act	
FIRE									
PROJECTS									
Traffic Preemption System - Install a traffic preemption system for all traffic light intersections within the City allowing for a safer and more efficient response.	X	X				Fire	\$35,000	Fire Fund	

City of Gainesville
Community Work Program 2022-2026

Project						Responsible Party	Estimated Cost	Funding Source	Notes
	2022	2023	2024	2025	2026				
Replacement rescue unit and equipment to replace current R-25		X	X	X		Fire	\$2,000,000	Fire Fund, IF	
Construct New Fire Station #5 - Construct a three (3) bay station to house a total of 15 personnel. Apparatus would include one (1) engine company and one (1) ladder company. To be located in the northwest area of the City.		X				Fire	\$4,800,000	SPLOST VIII & IF	
Construct New Fire Station #6 - Construct a three (3) bay station to house a total of 12 personnel. Apparatus would include one (1) engine company and one (1) rescue company. To be located in the southeast area of the City.				X		Fire	\$4,800,000	Fire Fund, SPLOST & IF	
Engine 24 Replacement - Replacement of Engine 24	X					Fire	\$740,000	Fire Fund & LP	
Engine 23 Replacement - Replacement of fire engine 23		X				Fire	\$740,000	Fire Fund & LP	
Fire Boat & Equipment - Additional vehicle/equipment to the fleet for Lake Lanier water rescue & fire-fighting along the 47-miles of shoreline (some property on Lake Lanier has better, safer access from the Lake due to terrain)					X	Fire	\$430,000	Fire Fund, Grants, IF	
Fire Station #5 in SE area (including land acquisition, architectural design/engineering & construction)		X	X			Fire	\$5,450,000	Fire Fund, IF, SPLOST	
Equip Fire Station #5 with one pumper truck			X	X		Fire	\$900,000	Fire Fund, IF	
Fire Station #6 in NW area (including land, architectural design & engineering & construction)					X	Fire	\$5,450,000	Fire Fund, SPLOST	
GOLF COURSE									
PROJECTS									
Golf Training & Introduction Program - Institute a program to provide an Introduction to Golf for schools and interested citizens, including golf lessons.	X	X	X	X	X	Golf Course	\$50,000	GF	
Club House - Develop plans for a new or renovated Club House, to include area for cart storage.	X					Golf Course	\$315,000	GF, Tournament Proceeds	
Range Renovations - Design and construct renovations to the driving range.		X	X			Golf Course	\$500,000	GF, Fee Revenues	
Maintenance Building - Develop plans for a new or renovated maintenance building.	X	X				Golf Course	\$175,000	GF, Tournament Proceeds	
Bent Grass Conversion - Convert course greens from Bent Grass to Champion Grass.			X	X		Golf Course	\$500,000	GF, Private Donations	
Golf Course Drainage Improvement - Construct a ditch to the right of #4 cart path to divert water from the fairway to the drainage pipe and redirect water from the fairway.	X					Golf Course	\$12,000	GF, Friends of Chattahoochee	

City of Gainesville
Community Work Program 2022-2026

Project						Responsible Party	Estimated Cost	Funding Source	Notes
	2022	2023	2024	2025	2026				
HUMAN RESOURCES									
PROJECTS									
Perform a multi-year HR Audit - Review all processes and policies to ensure compliance with legal requirements, and evaluate the adequacy and effectiveness of each. Identify areas that can be streamlined or carried out more efficiently through the use of technology.	X	X	X	X	X	HR	Staff/Legal Time \$5,000	GF	
PARKS AND RECREATION									
PROJECTS									
East Side Greenway (Midtown to New Holland)	X					Parks & Recreation	\$1,000,000	GF, IF, SPLOST, Grants	In Progress - CSX Transportation property appraised & offer made to CSX. City is considering options given CSX did not accept initial offer.
Flat Creek Multiuse Trail	X					Parks & Recreation	\$850,000	GF, IF, SPLOST, Grants	In Progress - Part of Central Hall Trail that links to Midtown Greenway. Georgia Recreational Trails Grant not awarded in 2016. GHMPO hired ALTA to conduct a study to determine options for trail connection & design.
Park Amenity Replacements - Replace and upgrade program for all system park amenities such as benches, picnic tables, trash receptacles, pavilions, fishing piers, signage, etc.	X	X	X			Parks & Recreation	\$100,000	FB, GF, SPLOST, Bonds, Grants	
Park Restroom Renovations - Renovate & upgrade all park restroom facilities - Candler Fields & Longwood Park Tennis Courts (new)	X	X				Parks & Recreation	\$275,000	FB, GF, SPLOST, Bonds, Grants	
Rental Facilities Equipment Replacement - Chair and Table Replacements at all rental facilities	X	X				Parks & Recreation	\$75,000	FB, GF, SPLOST	
Playground Replacement - Phase II replacement of 20+ year old playground equipment in parks - Next Phase: Riverside, City Park , Lanier Point, and Longwood (Upper)	X	X				Parks & Recreation	\$350,000	FB, GF, SPLOST, Bonds	
Youth Athletic Complex - More field space is needed due to growth in youth athletics	X	X				Parks & Recreation	\$11,500,000	GF, IF, SPLOST, Grants	Construction to begin July 2022.
Park Trail Maintenance - Repair and or replace uneven and broken concrete walkways, wooden bridges and boardwalks in the parks	X	X	X	X	X	Parks & Recreation	\$150,000	GF, private Donations	
New Parks Master Plan - A 10-year update of the Parks Master Plan is needed.	X					Parks & Recreation	\$150,000	FB, GF	
Dog Park - Addition of a off lease play area for dogs in the parks.				X		Parks & Recreation	\$50,000	FB, GF, SPLOST, Bonds, Grants	

City of Gainesville
Community Work Program 2022-2026

Project						Responsible Party	Estimated Cost	Funding Source	Notes
	2022	2023	2024	2025	2026				
Park Community Gardens - Study and construct at least one area for community gardens within park system	X		X			Parks & Recreation	\$10,000	FB, GF, Grants	
Disc Golf Course - Study and construct a Disc Golf Course at Youth Athletic Complex			X			Parks & Recreation	\$22,000	FB, GF, SPLOST, Bonds, Grants	
Park Parking Lots - Repave or resurface park parking lots: Lanier Point; Clarks Bridge; Wilshire Trails; The Rock; Longwood; Holly; Myrtle; Kenwood; City Park; and Candler	X	X				Parks & Recreation	\$150,000	FB, GF	
Frances Meadows Center Park Improvements - Construct trail system as designed around the Frances Meadows and Gainesville Middle School complexes; construct outdoor pool addition for general and lap swimming	X	X	X	X	X	Parks & Recreation	\$2,990,750	GF, IF, SPLOST, Grants	
Skate Park - Study and construct a public skate park	X					Parks & Recreation	\$2,050,000	GF, IF	In Progress - New Skate Park added near Midtown Greenway. Opened March 2020. Added approximately 2 acres. Still waiting on security cameras, etc.
Civic Center Renovations Concept and Implementation - Customer service issue	X	X				Parks & Recreation	\$936,000	FB, SPLOST	
VSI Upgrades - Recreation management software upgrades	X					Parks & Recreation	\$55,000	GF, FB	
Lanier Point Athletic Complex Improvements - Dugout, Landscaping, Building (windows, swings, etc.) & Pavilion, Playground, Batting Cages & Safety Netting, etc.	X	X	X			Park & Recreation	\$725,000	GF, IF, SPLOST, Grants	New playground, & pavilion postponed to FY2023.
City Park Baseball Concession & Restroom Building Replacement	X					Park & Recreation	\$850,000	GF, FB	
Park Signage - Match new City standard	X	X				Parks & Recreation	\$750,000	GF, FB	
Midtown Greenway Extension & Improvements	X	X	X	X		Parks & Recreation	\$3,419,000	IF, FB, SPLOST, GF	In Progress - GDOT TE project to develop Phase II (trail construction from MLK, Jr. Blvd to Industrial Blvd & streetscaping to connect Phase I with pedestrian bridge). Approval of ROW plans & Detailed Cost Estimate completed for all nine (9) parcels. GDOT gave "Notice to Proceed" with ROW acquisition which is in progress. Also studying feasibility of new train section, destination playground, new amphitheater/stage, splashpad, etc. for FY21-22

City of Gainesville
Community Work Program 2022-2026

Project						Responsible Party	Estimated Cost	Funding Source	Notes
	2022	2023	2024	2025	2026				
Midland Greenway Lighting		X	X			Parks & Recreation	\$200,000	GF, IF	Construction to begin in Fall 2022.
Recreation Center Planning - in new regional park at Allen Creek					X	Parks & Recreation	\$15,000,000	GF, IF, SPLOST, Grants	Development identified as part of new regional park to accommodate growth. \$1 million encumbered for land acquisition and planning
Athletic Field Fencing - Refencing at City Park, Candler, and Lanier Point			X	X		Parks & Recreation	\$140,000	GF, FB	
Competitive Swimming Timing System	X	X				Parks & Recreation	\$35,000	GF, FB	
Lake Lanier Olympic Park - Park Improvements	X					Parks & Recreation	\$250,000	SPLOST	
Frances Meadows Fitness Center Improvements		X				Parks & Recreation	\$75,000	GF, FB	
Frances Meadows Pools Resurfaced						Parks & Recreation	\$300,000	GF, FB	
Tennis Courts Resurfaced at Longwood and City Park	X					Parks & Recreation	\$35,000	GF, FB	
Civic Center Security Cameras Replaced			X			Parks & Recreation	\$55,000	GF, FB	
Civic Center Portico Added	X					Parks & Recreation	\$150,000	GF, FB	
Sport Field Lighting Upgrades to LED		X	X			Parks & Recreation	\$695,000	GF, FB	
New Maintenance Building			X			Parks & Recreation	\$100,000	GF, FB	
Kenwood Playground Added	X					Parks & Recreation	\$45,000	GF, FB	
Longwood Park					X	Parks & Recreation	\$2,253,350	GF, IF, SPLOST, Grants	New concept plan adding restrooms, festival field, pavilions, extra parking, etc.
Myrtle Street Sports Field with lights		X				Parks & Recreation	\$100,000	GF, FB	
Martha Hope Cabin Improvements		X	X			Parks & Recreation	\$400,000	GF, IF	In conceptual phase. To accommodate the increase in rentals at the cabin as well as the continued growth of Youth Athletics and the need for additional parking in City Park.

City of Gainesville
Community Work Program 2022-2026

Project						Responsible Party	Estimated Cost	Funding Source	Notes
	2022	2023	2024	2025	2026				
POLICE									
PROJECTS									
Police Training Facility, Phase II - Construct Phase II of the police training facility which includes a shoot house, a training building with instructional classroom space, and indoor weapons training simulator	X	X				Police	\$3,326,000	GF, LP, IG, SPLOST	
Digital Alley Mobile Video (MVR) Camera System - Replace ten (10) antiquated VHS and DVD MVR systems with the new wireless download system to increase the number of systems currently deployed in the field, thereby increasing efficiency in storage, retrieval and download of data and decrease operational costs relating to MVRs	X	X				Police	\$56,000	GF, Grants	
License Plate Recognition System (LPR) - Install LPR's in all police vehicles assigned to the Police Traffic Services Unit and ACE Team to allow the officers the ability to automatically identify and address those drivers with suspended registrations and tags and insurance violations	X	X	X	X	X	Police	\$175,000	GF, ITF, Grants	
Firearms Simulator - Purchase a interactive firearms and less lethal training simulator for use in a classroom to enhance the officer in his/her ability with Officer presence, verbal skills, less lethal force options, and deadly force situations. This will also be used to educate the public regarding situations officers face while on patrol.	X	X				Police	\$90,000	GF, ITF, Grants	
Portable Radios - Replace officers' portable radios over a 5-year period. The current portable radios end of life is 12/31/19 as outlined by the manufacturer Motorola. At that time, this model and its replacement parts will no longer be built.	X	X	X	X	X	Police	\$467,610	GF, ITF	
PUBLIC WORKS									
PROJECTS									
Lee Gilmer Airport Improvements - Undertake projects as recommended in the airport capital improvement plan	X					Airport	\$13,625,000	GF, Airport, GDOT, FAA, Grants	
Road Improvement Programs - Conduct programs in accordance with the road maintenance plan to improve the 1402.7 miles of City streets that are rated on an annual basis. Programs include resurfacing, patching, full depth reclamation, rubberizations and in-house paving program	X	X	X	X	X	PW Engineering, Streets, GDOT	\$13,625,000	GF, FB, IG, CIP, LMIG, GDOT	

City of Gainesville
Community Work Program 2022-2026

Project						Responsible Party	Estimated Cost	Funding Source	Notes
	2022	2023	2024	2025	2026				
Sidewalk Improvements - Install sidewalks in accordance with the City's sidewalk improvement plan	X	X	X	X	X	PW Engineering	\$1,000,000	GF, Grants	
Thermoplastic Restriping - Perform thermoplastic restriping on certain classified City streets to meet Federal compliance mandates	X	X	X	X	X	Traffic Engineering	\$50,000	GF, LMIG	
Citywide Traffic Calming - Continue traffic calming measures including speed tables, pedestrian crossings, signage, equipment, and related expenses	X	X	X	X	X	Traffic Engineering	\$220,000	GF	
Interchange Beautification - New landscaping at Exit 20 (I-985 & Queen City Parkway)	X	X				PW Engineering	\$600,000	GF, Chamber of Commerce, Private Donations	
Transportation Improvement Program - Conduct programs in accordance with the transportation master plan to improve the infrastructure, intersections and traffic conditions within the City.	X	X	X	X	X	Traffic Engineering	\$15,000,000	GF, FB, IG, CIP, GDOT, Grants	
Prior Street-Jesse Jewell Intersection Improvement - Add a southbound left turn lane on Prior at Jesse Jewell	X					PW Engineering	\$75,000	GF, GDOT	
Park Hill Drive and South Enota Drive Intersection Improvements - Improve the capacity of the intersection by development of a design for potential improvements, upgrading traffic signals, adding necessary turn lanes according to the design, purchasing right of way, and installing pedestrian signals to meet State ADA mandates	X					PW Engineering	\$350,000	GF, GDOT	
Bradford and Washington Streetscapes - Make improvements to Bradford St from Washington St to Academy St and Washington St from EE Butler Pkwy to Bradford St	X					PW Engineering	\$150,000	GF	
Thermoplastic Crosswalk Improvements - Install decorative thermoplastic crosswalks at 5 intersections. EE Butler Pkwy/Spring St, EE Butler Pkwy/Washington St, Jesse Jewell Pkwy/Bradford St, Jesse Jewell Pkwy/Main St and Jesse Jewell Pkwy/West Academy St	X					PW Engineering	\$350,000	GF	
E.E. Butler Pkwy at MLK Jr Blvd; Athens Street at MLK Jr Blvd Intersection improvement		X				PW Engineering	\$1,250,000	GF, FB, IG, CIP, GDOT, Grants	
Operations Manual - Develop operations manual for all Public Works divisions, including annual updates.	X	X	X	X		PW Engineering	Staff Time	GF	

City of Gainesville
Community Work Program 2022-2026

Project						Responsible Party	Estimated Cost	Funding Source	Notes
	2022	2023	2024	2025	2026				
Intelligent Transportation System Evaluation & Implementation to provide interconnectivity to GDOT - Connect various Intelligent Transportation Systems (ITS) that are located throughout the City into a central location that will enable a constant link of communication to our major corridor's traffic signals and eventually permit internet users the ability to access traffic cameras through the GDOT website	X					Traffic Engineering	\$175,000	GF	
Intelligent Transportation System Intersection Improvements - Install Intelligent Transportation System at all major intersections within the City	X					Traffic Engineering	\$100,000	GF	
Jesse Jewell Parkway at Auburn Avenue Intersection Improvement - add an eastbound Jesse Jewell right-turn lane.	X					Traffic Engineering	\$140,000	GF	
Browns Bridge Road at West End Avenue Intersection Improvement - add a westbound Browns Bridge right-turn lane.	X					Traffic Engineering	\$450,000	GF	
Jesse Jewell Pkwy at EE Butler Pkwy Intersection Improvement - extend the eastbound Jesse Jewell right-turn lane from the pedestrian bridge to EE Butler Parkway.	X					Traffic Engineering	\$280,000	GF	
Bridge Maintenance Program - Perform maintenance on the City's bridge infrastructures	X					PW Engineering	\$75,000	GF	
Asphalt Preservation Program - Utilize crack seal and other pavement preservation methods	X					PW Engineering	\$25,000	GF	
Roadway Beautification Program - Improve the condition and appearance of the Rights-of-ways and medians throughout the City	X	X				Landscape Management	\$200,000	GF	
Construct new Public Works Complex - Construct new complex for Public Works divisions of Vehicle Services, Traffic, Streets and Solid Waste	X					PW Engineering	\$8,000,000	GF, SPLOST	
Cemetery Expansion - Open additional section of Alta Vista Cemetery			X			Cemetery	TBD	CTF	
Green Hill Circle Connector - Extend Green Hill Cir to connect to Shallowford Dr to improve traffic operations near along the Dawsonville Hwy corridor.	X	X				PW Engineering	TBD	SPLOST	
Green Street Study Implementation - Construct the improvements to Green St identified in the Green Street Improvement Feasibility Study.	X	X	X	X		PW Engineering	TBD	GF	

City of Gainesville
Community Work Program 2022-2026

Project						Responsible Party	Estimated Cost	Funding Source	Notes
	2022	2023	2024	2025	2026				
City Park Roundabout - Design a roundabout at the intersection of Memorial Dr / Glenwood Dr / Prior St.	X	X	X	X		PW Engineering	TBD	GF	
Davis Street Extension - Extend Davis St from its current terminus at Wills St to Queen City Pkwy.	X					PW Engineering	TBD	CDGB	
Oak Tree Drive / SR 60 Connector Improvements - Construct improvements along Oak Tree Dr and Riverside Dr.	X	X	X	X		PW Engineering	TBD	GF, GTIB, GDOT	
Upgrade MLK Jr. Boulevard to a "complete street" focused on pedestrian improvements, from Queen City Parkway to E. E. Butler Parkway.			x			PW Engineering	TBD	GF, TAP, IF	Candidate project
Expand the Midland Greenway along the unused CSX interchange track right-of-way to connect to Fair Street Neighborhood and New Holland.			x			Special Projects, PWD, Parks/Recreation	TBD	GF, TAP, IF	Candidate project
Multi-Use Trail - Connect existing trail from Longwood Park along Pearl Nix Pkwy to Lakeshore Drive and connect to Lakeshore Mall.			x			Special Projects, PWD, Parks/Recreation	TBD	GF, TAP, IF	Candidate project
Multi-Use Trail - Connect Existing Wilshire Trails along Pearl Nix Pkwy to John W Morrow Jr Pkwy.		x				Special Projects, PWD, Parks/Recreation	TBD	GF, TAP, IF	Candidate project
Study traffic operations / signalization at the Enota Avenue and Virginia Avenue intersections to improve pedestrian safety.		x				Traffic Engineering	TBD	GF	Candidate project
Assess prior Green Street / Park Hill Drive intersection improvement concepts for future applicability.			x			Traffic Engineering	TBD	GF	Candidate project
Add connection to Linwood Nature Preserve off Crystal Dr./Springview Dr.					x	PW Engineering	TBD	TBD	Candidate project
Provide better pedestrian accessibility and safety along Browns Bridge Road through improved sidewalks / streetscapes, bike lanes, limited curb cuts, better lighting, and street trees.			x			PW Engineering	TBD	TBD	Candidate project
Connect Alta Vista Cemetery, Longwood Park, and Lakeshore Mall area by connecting them to the Wilshire Trails and the Midland Greenway through new multi-use trails.					x	Planning, Special Projects, PWD, Parks/Recreation	TBD	TBD	Candidate project
Install sidewalks and other pedestrian and bicycle improvements along Pearl Nix Parkway.		x				PW Engineering	TBD	GF, Grants	Candidate project
Provide for better and safer pedestrian connections across John Morrow Parkway, especially at the Pearl Nix Parkway intersection.		x				Traffic Engineering	TBD	TBD	Candidate project
Multi-Use Trail: Connect Midland Greenway to Lakeshore Mall through Budgetel Redevelopment Area.			x			Special Projects, PWD, Parks/Recreation	TBD	TBD	Candidate project

City of Gainesville
Community Work Program 2022-2026

Project						Responsible Party	Estimated Cost	Funding Source	Notes
	2022	2023	2024	2025	2026				
Add Pedestrian Crossing at the intersection of Queen City Pkwy and Summit St for trail connection from Midland Greenway to Budgetel Redevelopment area (trail through Armour St).				x		PW Engineering	TBD	TBD	Candidate project
Add sidewalks along Limestone Parkway.		x				PW Engineering	TBD	GF, Grants	Candidate project
Improve the street environment to enhance walkability at Jesse Jewell Parkway in New Holland.					x	PW Engineering	TBD	TBD	Candidate project
Link Gainesville Mill to Midland Greenway via Phase III.				x		Special Projects, PWD, Parks/Recreation	TBD	GF, TAP, IF	Candidate project
Determine the feasibility of connecting the New Holland Mill to the Fair Street neighborhood with sidewalks along Myrtle Street.		x				Planning, PW Engineering	TBD	GF, Grants	Candidate project
Trail connection at Mundy Mill.					x	Special Projects, PWD, Parks/Recreation	TBD	GF, TAP, IF	Candidate project
Expand Dawsonville Highway to 3 lanes in each direction between Shallowford Rd. and Ahaluna Dr.					x	PW Engineering	TBD	GF, GDOT	Candidate project
Multi-Use Trail in Gainesville Mill Redevelopment Area connecting Midland Greenway to existing trail on Marler Street to end of Marler Street.				x		Special Projects, PWD, Parks/Recreation	TBD	GF, TAP, IF	Candidate project
WATER RESOURCES									
PROJECTS									
Meter Maintenance Program - Continue program to replace aging water meters with new radio read meters and increase FlexNet coverage area.	X	X	X	X	X	Meter Services	\$4,750,000	Capital Project Fund	
Tank Maintenance Program - Annual maintenance of tanks within the water system, including inspection and painting	X	X	X	X	X	Engineering & Construction Services	\$2,150,000	Capital Project Fund	
Lift Station Improvement Program - Continue annual improvements on lift stations, as needed, to ensure capacity	X	X	X	X	X	Engineering & Construction Services	\$7,500,000	Capital Project Fund	
Water Treatment Plant Maintenance - Continue major maintenance projects at water treatment plants including electrical control upgrades	X	X	X	X	X	Engineering & Construction Services	\$30,950,000	Capital Project Fund & GEFA	
Water Main Extension/Maintenance/Improvement - Continue extensions, maintenance and improvements of water mains as needed	X	X	X	X	X	Engineering & Construction Services	\$7,500,000	Capital Project Fund	
Water & Sewer Utility Relocations - Relocate water & sewer mains as required by GDOT for transportation improvements	X	X	X	X	X	Engineering & Construction Services	\$24,350,000	Capital Project Fund & Bonds	
Sanitary Sewer Extension/Maintenance/Improvement - Continue replacement and rehabilitation program of the sanitary sewer system	X	X	X	X	X	Engineering & Construction Services	\$7,500,000	Capital Project Fund	

City of Gainesville
Community Work Program 2022-2026

Project						Responsible Party	Estimated Cost	Funding Source	Notes
	2022	2023	2024	2025	2026				
Water Reclamation Facilities Improvements - Improvements at Linwood (replacing membrane system) and at Flat Creek, plus misc. maintenance projects; Linwood discharge pipe, plus replacement of bar screen at Flat Creek.	X	X	X	X	X	Engineering & Construction Services	\$12,849,000	Capital Project Fund	
Sewer System Extension Program - Continue extensions of sanitary sewer as needed	X	X	X	X	X	Engineering & Construction Services	\$1,250,000	Capital Project Fund	
Manhole Lining Rehabilitation/Improvements - Install manhole lining & other improvements to reduce inflow & infiltration	X	X	X	X	X	Engineering & Construction Services	\$250,000	Capital Project Fund	
Stormwater Planning - Conduct stormwater planning throughout the City to include identifying future capital projects, needed maintenance, and evaluation of funding sources.	X	X	X	X	X	Stormwater	\$100,000	SPLOST	
Storm Drainage Improvement Program - Install, repair, and/or reconstruct stormwater drainage facilities at various locations throughout the City as identified by staff and the Stormwater Capital Improvements Plan	X	X	X	X	X	Stormwater	\$4,900,000	SPLOST	
Water System Master Plan - Long range plan for improvements needed in the water distribution system and Water Treatment Plants	X					Engineering & Construction Services	\$800,000	Capital Project Fund	
Wastewater System Master Plan - Long range plan for improvements needed in the wastewater collection system and Water Reclamation Facilities	X					Engineering & Construction Services	\$800,000	Capital Project Fund	
Water Reclamation Facilities Improvements - Continue major maintenance projects at water reclamation facilities including electrical control upgrades	X	X	X	X	X	Engineering & Construction Services	\$34,800,000	Capital Project Fund & GEFA	
Asset Management Implementation - Program to identify and track condition of DWR assets for comprehensive replacement/rehab schedule	X	X	X	X	X	Engineering & Construction Services	\$1,500,000	Capital Project Fund	
Athens Highway Sanitary Sewer Extension - Extension of the City's sanitary sewer collection system along the Athens Highway corridor	X	X	X			Engineering & Construction Services	\$32,600,000	Capital Project Fund	
Squirrel Creek Sanitary Sewer Improvements - Replacement of the City's sanitary sewer lift station that serves the Thompson Bridge corridor	X	X	X			Engineering & Construction Services	\$26,400,000	Capital Project Fund	
IT Upgrades - Replacement and upgrade of Information Technology (IT) assets to ensure reliability and security of the Department's water and wastewater operations	X	X	X	X	X	Engineering & Construction Services	\$1,250,000	Capital Project Fund	
Flat Creek Watershed Improvements - Improvements to the Flat Creek Ecosystem from Banks Street to Parker Street	X	X				Engineering & Construction Services	\$3,100,000	Capital Project Fund	



CITY OF GAINESVILLE

Mayor/Council Agenda Request

Item Created: June 1, 2023
Date Submitted: June 1, 2023
Final Approval Date: June 1, 2023
Presenter: Bryan Lackey, City Manager
Item of Business: BR-2023-23 Modify Boundaries Related to the Downtown Dining District
Meeting Date: June 6, 2023

Purpose of Request:

To modify the boundaries of the Downtown Dining District to include areas around Main Street in Midland.

Facts & Issues / History & Background:

The boundary modifications will include Blackstrap, Remedy Distillery and Inked Pig.

Department Recommendation:

Adopt the resolution.

Department Director:

Bryan Lackey

If funding is involved, are funds approved within the current budget? No

Amount Requested:

Sources of Funds:

Finance Comments:

Administrative Comments:

Attachments:

1. BR-2023-23 Modify Boundaries Related to the Downtown Dining District
2. Attachment: Downtown Dining District Map 05242023

RESOLUTION BR-2023-23

Modify Boundaries Related to the Downtown Dining District

WHEREAS, Section 6-4-87(f)1 entitled Alcoholic Beverages of the Code of Ordinances of the City of Gainesville, Georgia states that the area of the Downtown Dining District will be set by resolution of the governing body for the City of Gainesville; and

WHEREAS, the governing body established the boundaries of the Downtown Dining District in Resolution BR-2017-39; and

WHEREAS, the governing body modified the boundaries in Resolution BR-2022-53; and

WHEREAS, the governing body will from time to time, review all areas and make changes as needed; and

WHEREAS, it has been determined that the boundaries of the Downtown Dining District need to be further modified; and

WHEREAS, the governing body has reviewed the attached map and would like to amend the Downtown Dining District to reflect the modified area.

NOW, THEREFORE, BE IT RESOLVED THAT the governing body for the City of Gainesville hereby approves the area on the attached Downtown Dining District Map, and resolves that said area shall be in effect until further resolution of the governing body.

Adopted this _____ day of _____, 2023.

W. Samuel Couvillon, Mayor

This is to certify that I am City Clerk of the City of Gainesville. As such, I keep its official records, including its minutes. In that capacity, my signature below certifies this Resolution was adopted as stated and will be recorded in the official minutes.

ATTEST:

Denise O. Jordan, City Clerk



IVEY TERRACE

OAK STREET

WASHINGTON STREET

MAPLE STREET

WEST AVENUE

An aerial photograph of a city street grid. A street is highlighted in yellow and labeled "EAST AVENUE" in bold, black, sans-serif capital letters. The street runs diagonally from the bottom left towards the top right. Surrounding streets are shown in a light gray color. The map is oriented with North at the top.

AN UNNAMED STREET
PARKER STREET

Aerial map showing the location of the property on Gordon Avenue. The map displays a street grid with Gordon Avenue running diagonally. The property is highlighted in a light blue/purple color, situated between Gordon Avenue and another street.

R STREET
MAIN STREET

MAIN STREET

An aerial photograph of a city street intersection. The street is labeled 'T STREET' and 'CHEST'. The image shows a grid of city blocks with buildings and streets. The text 'T STREET' is written vertically along the left side of the image, and 'CHEST' is written horizontally across the bottom. The intersection is visible in the center of the image.

An aerial photograph of a city street intersection. A blue street name overlay, "SCOTLAND JOHNSON AVENUE", is positioned diagonally across the image. The street below is paved with light-colored bricks or cobblestones. In the background, there are buildings and trees. The text "SCOTLAND JOHNSON AVENUE" is written in a bold, sans-serif font, with "SCOTLAND" and "JOHNSON" on the top line and "AVENUE" on the bottom line. The text is blue with a white outline.

An aerial photograph of a city street intersection. A street labeled 'JOHNSON STREET' runs diagonally from the top left towards the bottom right. Another street, labeled 'AVENUE', runs vertically from the bottom towards the intersection. The surrounding area shows a grid of city blocks with various buildings and green spaces.

QUEEN CITY PARKWAY

An aerial photograph of a city street intersection. A yellow label with the text "PINE STREET" is overlaid on the image, pointing to a specific street. The street is shown as a dark line cutting through a lighter-colored urban area. Other streets and buildings are visible in the background.

DAVIS STREET

ABBY PLACE

Aerial map showing Moreno Street and surrounding area. The street is labeled "MORENO STREET" in large, bold, black letters. The map shows a grid of streets and buildings, with a red line indicating a specific location or boundary.

 Downtown Dining District Boundary

Feet

0 200 400 600 800





CITY OF GAINESVILLE

Mayor/Council Agenda Request

Item Created: May 24, 2023
Date Submitted: June 2, 2023
Final Approval Date: June 6, 2023
Presenter: Bryan Lackey, City Manager
Item of Business: Fiscal Year 2024 Recommended Budget
Meeting Date: June 6, 2023

Purpose of Request:

Presentation of the FY2024 Budget to be considered for adoption.

Facts & Issues / History & Background:

Historically, the City Manager presents the proposed budget for all Funds to be considered by the governing body.

Department Recommendation:

N/A

Department Director:

Bryan Lackey

If funding is involved, are funds approved within the current budget? No

Amount Requested:

Sources of Funds:

Finance Comments:

Administrative Comments:

Attachments:

1. 5-6-23 FY2024 First Budget Ad
2. Presentation: FY24 Budget Presentation
3. FY2024 Proposed Budget Report

SIMULATION

■ Continued from 1A

“By definition, a mass casualty event is an event that there are more patients than hospital resources can handle, so ... it requires a lot more careful thought of what you’re going to do with your limited resources, and the stakes are higher, because if there’s an explosion ... people’s lives are at stake and you really don’t have much time to think about it,” Nagrani said.

The simulated scenario on Thursday was a poultry plant explosion, a potentially real emergency in northeast Georgia. In 2021, there was a liquid nitrogen leak at Foundation Food Group in Gainesville that killed six people.

“These are first-year emergency medicine doctors that are going to be playing the role of EMS, emergency response and emergency command center, so they can all learn the role of what would actually happen if we had a real event occur ... teaching them how to respond in each steps of the way,” Simulation Educator Leah Wallace said. “They will be going into that scene, trying to find patients and triage them

appropriately to the different hospitals.”

Wallace emphasized the need to maintain a high level of preparedness for such situations, particularly mass shootings, pointing to an active-shooter incident that occurred at Northside Hospital in Atlanta the day before.

“Things are going on every day — yesterday we had a shooting in Atlanta ... we’re just preparing for any mass casualty event in our community,” she said.

Dr. Spencer Masiewicz, a physician for emergency medicine residency and Northeast Georgia Medical Center’s EMS medical director, had a central role in designing the “blueprint” for Thursday’s mass casualty simulation.

Masiewicz said NGHS makes it a priority that a dependable strategy for handling high volumes of wounded casualties is in place in the event of a disaster.

“Not every residency does this, but the fact that we’re doing this on this scale is impressive,” Masiewicz said. “... we have action plans the hospital sets in place once we hear a disaster has occurred. We have to call in staff, mobilize additional resources, blood products, ventilators, extra



Photos by **SCOTT ROGERS** | The Times

The Northeast Georgia Health System holds a mass casualty simulator event Thursday, May 4, for training of the hospital’s staff.

equipment from other hospitals ... so it’s getting them to learn and adjust and do the most good they can with the limited resources available to them.



The scenes of havoc early Thursday, intended to be as realistic as possible, served as a simulation for mass casualty training for around 80 NGHS faculty members.

FIRE

■ Continued from 1A

Hall County Fire Rescue

said the flames extended into the attic space of the second unit.

No one was injured.

The American Red Cross was contacted to assist the

two adults and three children displaced by the fire.

The cause of the fire is under investigation by the Hall County Fire Marshal’s Office.



Provided by Hall County Fire Services

A fire Thursday, May 4, at an Oakwood duplex left five people displaced, according to authorities.



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(770)561-7019

PUBLIC NOTICE FOR CITY OF GAINESVILLE TAXPAYERS 2024 FISCAL YEAR BUDGET

Notice is hereby given that a copy of the proposed 2024 Fiscal Year Budget for the City of Gainesville will be available for public review on May 11, 2023. The proposed budget can be found at www.gainesville.org/191/Financial-Services.

Notice is further given that the City Council of Gainesville has established the following schedule for setting of the tax year 2023 millage rate and the adoption of the Fiscal Year 2024 Budget. All citizens are invited to attend.

June 6 (6:00 PM, Gainesville Justice Center, Municipal Court Room) (701 Queen City Parkway SW, Gainesville, GA. 30501)
Public Hearing for Budget

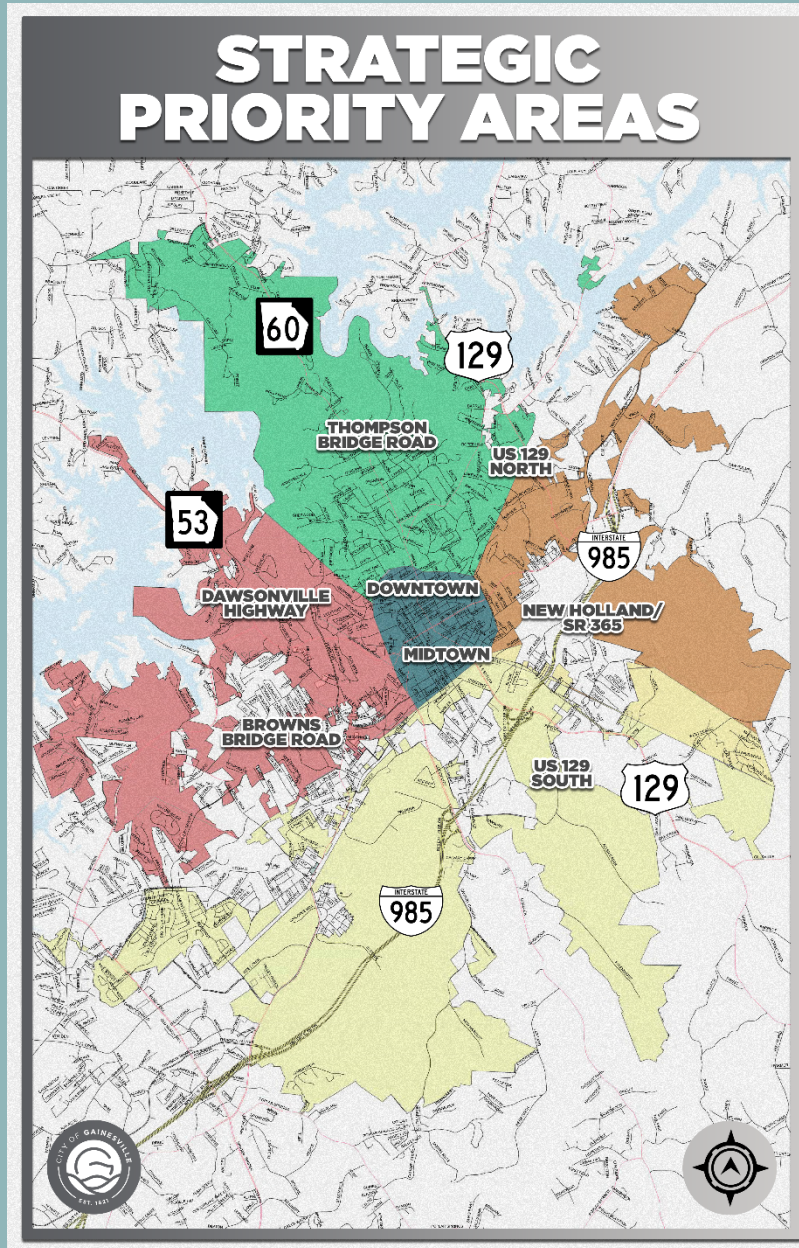
June 20 (5:30 PM, Gainesville Justice Center, Municipal Court Room) (701 Queen City Parkway SW, Gainesville, GA. 30501)
Adoption of FY2024 Budget
Adoption of the Millage Ordinances

Additional information is available from the
City of Gainesville Budget Office, **770-535-6898**.

Page 51 of 153

Proposed Fiscal Year 2024 Budget

2023 Council Retreat Recap





2023 Council Retreat Recap

CURRENT DISCUSSION: Challenges and Opportunities

Cops in the shop: Supply chain issues making it difficult to repair, replace police cars



Fleet Maintenance (Supply Chain)

BUDGET PRIORITY: INTERNAL OPERATIONS | STRATEGIC AREA: CITYWIDE

CURRENT DISCUSSION: CHALLENGES + OPPORTUNITIES

Recruitment and Retention

Difficulty in hiring:

- Pay is not currently competitive
- Employees apply but don't show for the interview
- We don't offer the same type of benefits as other private companies

- In 2021, we had 32% increase in employee resignations
- Employees are finding better opportunities:
 - Higher pay
 - Working from home/flex schedules
 - Better benefits



BUDGET PRIORITY: INTERNAL OPERATIONS | STRATEGIC AREA: CITY-WIDE

ACCOMPLISHMENTS



CURRENT DISCUSSION: INITIATIVES

SPECIAL PROJECTS

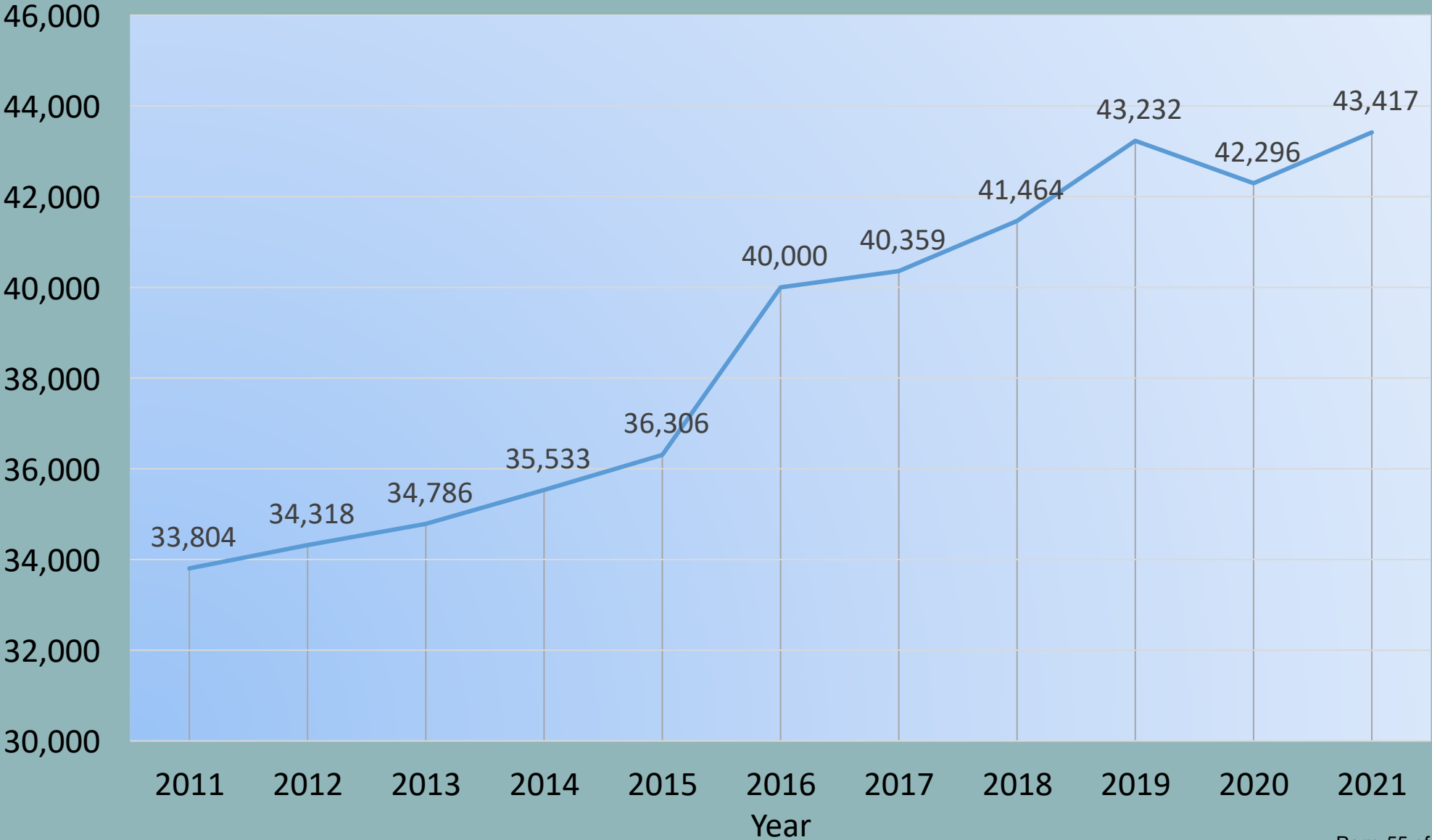


CITY HALL

- Conference, meeting and special event space
- Three open gallery spaces for meetings
 - Could be combined into one large room
- AV access
- Catering kitchen
- Storage
- ADA access
- Access to greenspace on Roosevelt Square
- Convenience to dining, retail and entertainment
- Walking distance from two (soon to be three) hotels

BUDGET PRIORITY: ECONOMIC DEVELOPMENT | STRATEGIC AREA: DOWNTOWN

2023 Council Retreat Recap



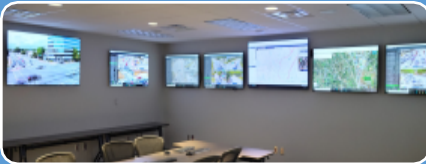
2023 Council Retreat Recap



Retention & Recruitment



Public Safety – Market Adjustment in Starting Salaries



Transportation Issues & Projects



Infrastructure/Capital Projects – Water Resources



Tourism – Lake – Sports Alliance



General Fund

Proposed Budget
\$35,075,093

- 1.01% decrease under
Fiscal Year 2023 Adopted
Budget

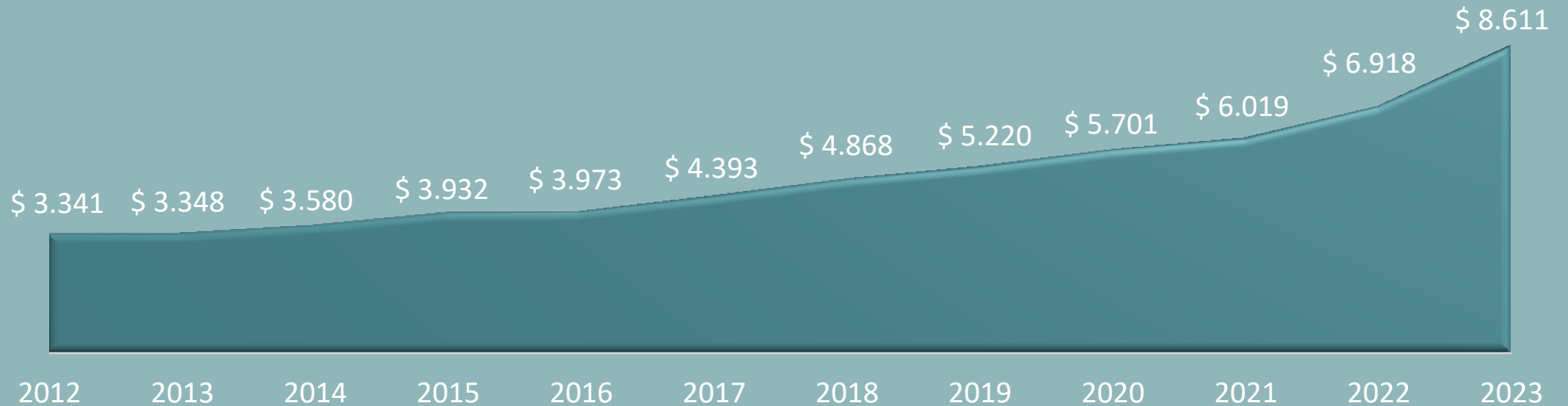
**Budgeted Fund
Balance**

- \$4.72M for Capital Projects

General Fund



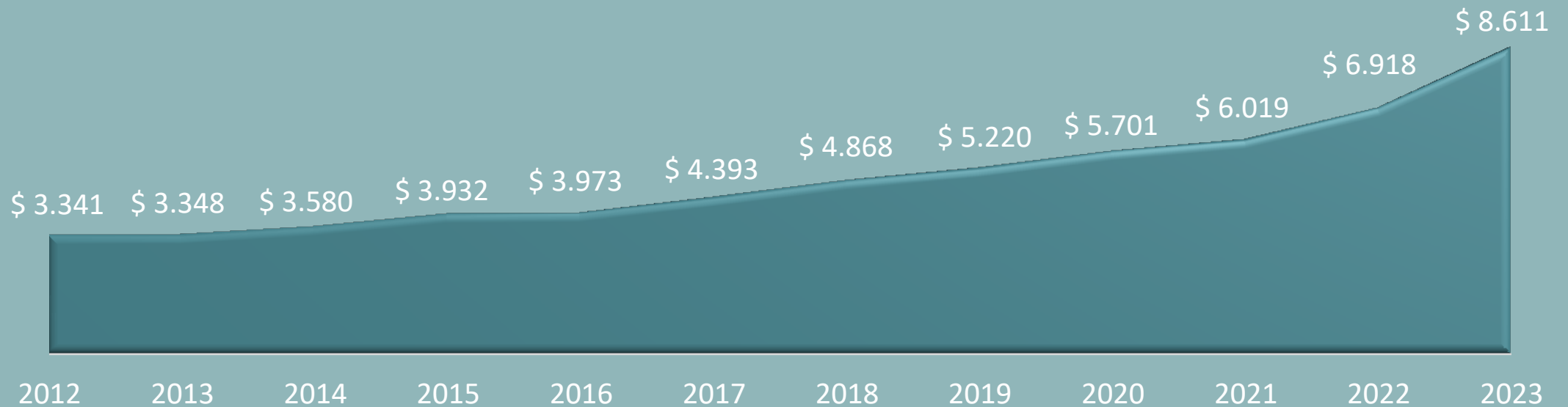
Property Tax Base (Net M & O Digest)



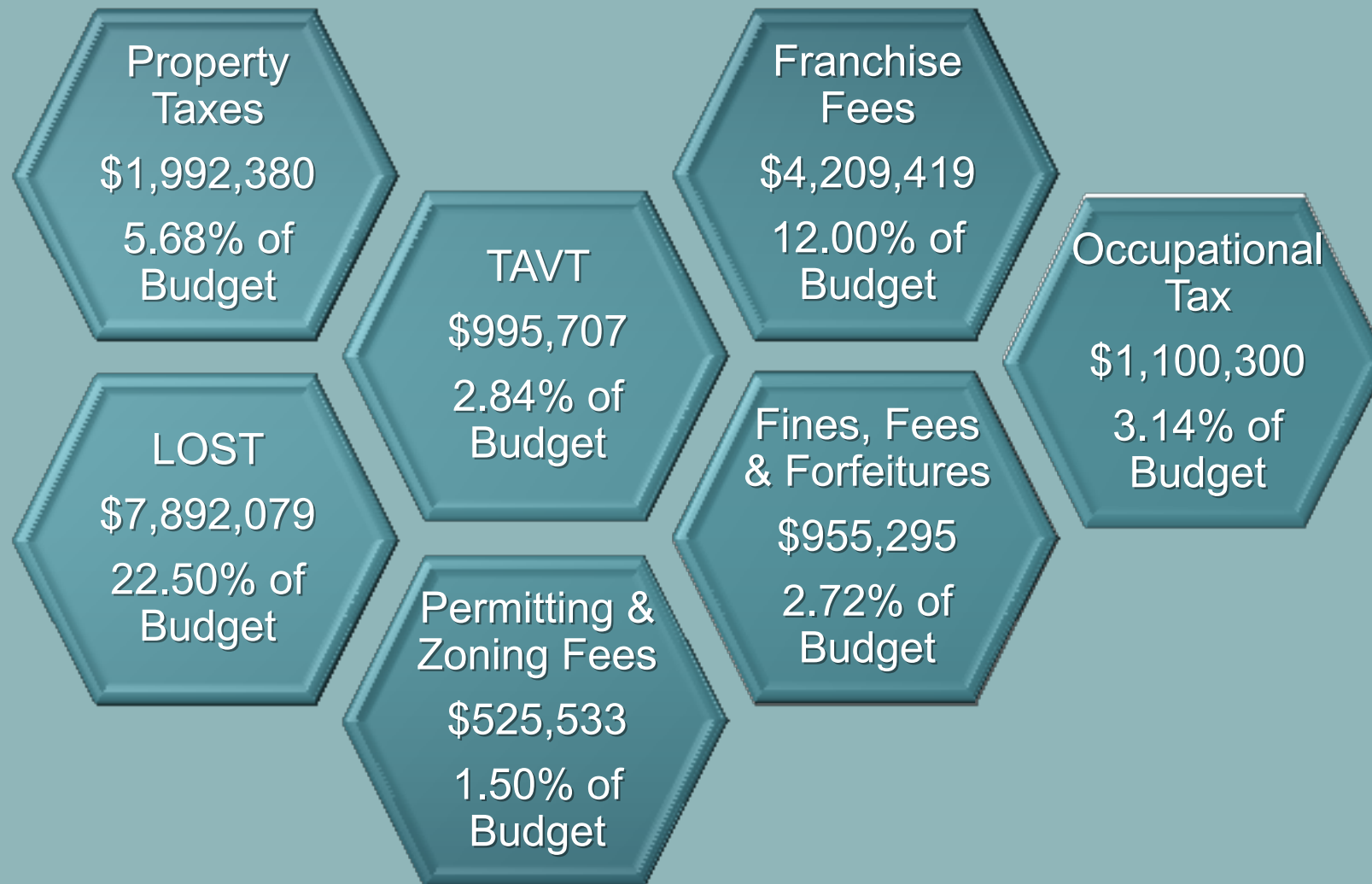
General Fund

Recommendation: Adoption of a full roll-back rate

Property Tax Base (Net M & O Digest)



General Fund - Revenues





General Fund - Expenditures

Expenditures

⌘ Departmental Expenditures

- Pay Adjustments 5%
- Two additional General Fund Positions
(Traffic Signal Technician II & Senior Accountant)

⌘ Fuel & Energy

⌘ Transportation/Transit

⌘ Technology Costs

- Network Enhancements – Security

⌘ Increase in Capital Projects

- \$6,912,875 additional for FY2024
(General Fund Capital)

⌘ Fund Balance

- | | |
|------------------------|------------|
| ▪ Financial Policy | 3.0 Months |
| ▪ State Recommendation | 2.0 Months |
| ▪ FY2024 | 3.9 Months |



2023 Property Tax Relief Grant

Property owners with a qualified homestead will receive a tax relief grant in the form of a \$18,000 reduction of the assessed value of their property.



DEPARTMENT of
REVENUE

▼ Taxes

▼ Motor Vehicles

Forms

▼ Alcohol & Tobacco

▼ Rules & Policies

▼ Local Government

▼ About DOR

▼ Help

 > 2023 Property Tax Relief Grant

2023 Property Tax Relief Grant

On this page:

- [FAQs for Property Owners](#)
- [FAQs for Local Governments](#)
- [County Tax Digest Submission](#)

The one-time Property Tax Relief Grant is a budget proposal by Governor Brian Kemp to refund \$950 million in property taxes back to homestead owners in the Amended Fiscal Year 2023 budget. This proposal became law when Governor Kemp signed HB 18 on March 13, 2023.

With \$950 million appropriated to the Department of Revenue in the Amended Fiscal Year 2023 budget, the Department of Revenue will be able to reduce the assessed value of Georgia homesteads by \$18,000 (Ga. Const. Art. VII, §IIA, Para. I).



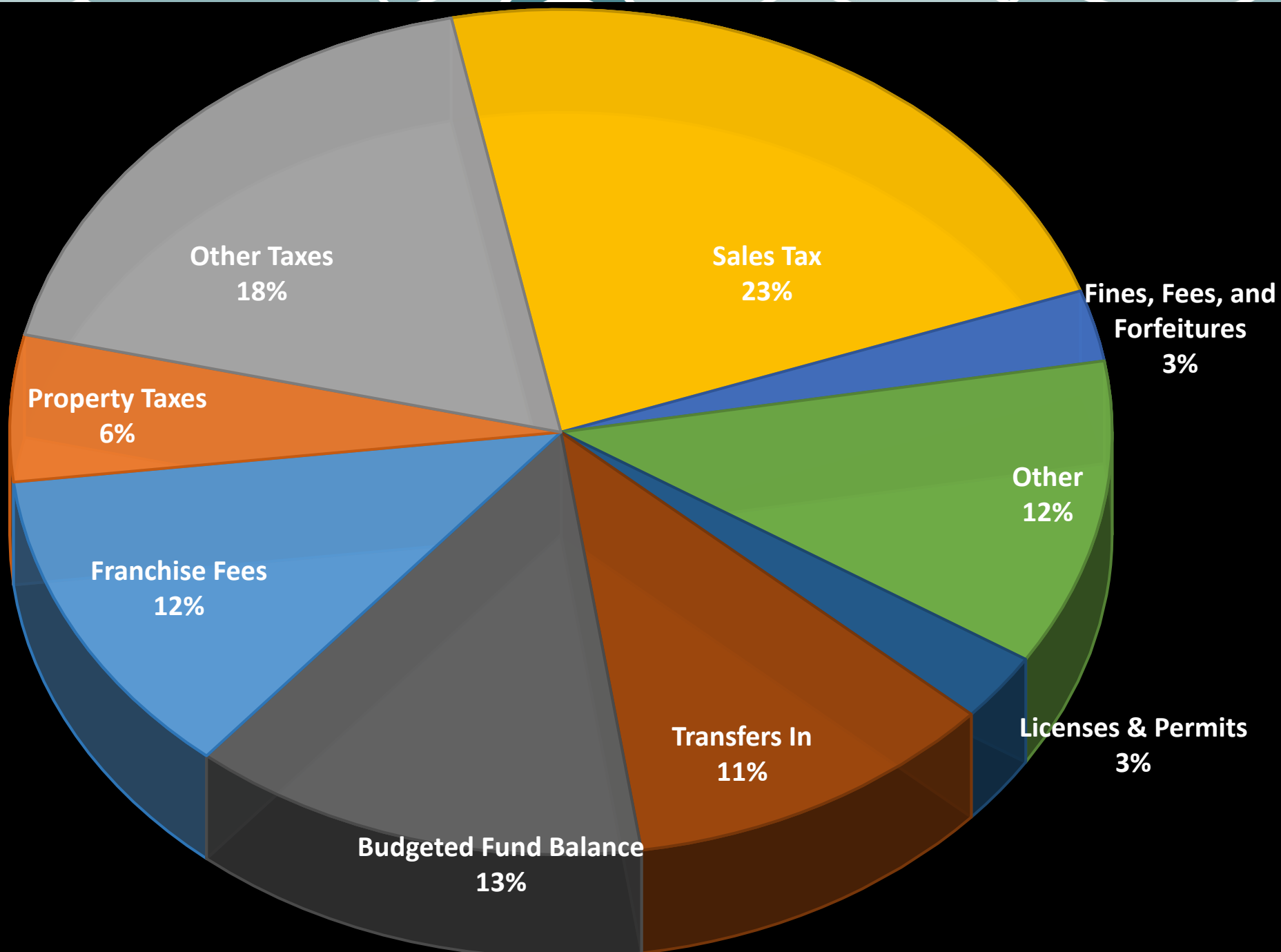
FY24 Millage Rates

	Millage Rates
General Fund	0.239
Debt Service (M&O)	0.510
Fire Fund	1.299
Police Fund	0.712
Parks & Recreation	0.896
Property Tax Relief Grant	(\$56.63)
Total	3.656

Capital Projects

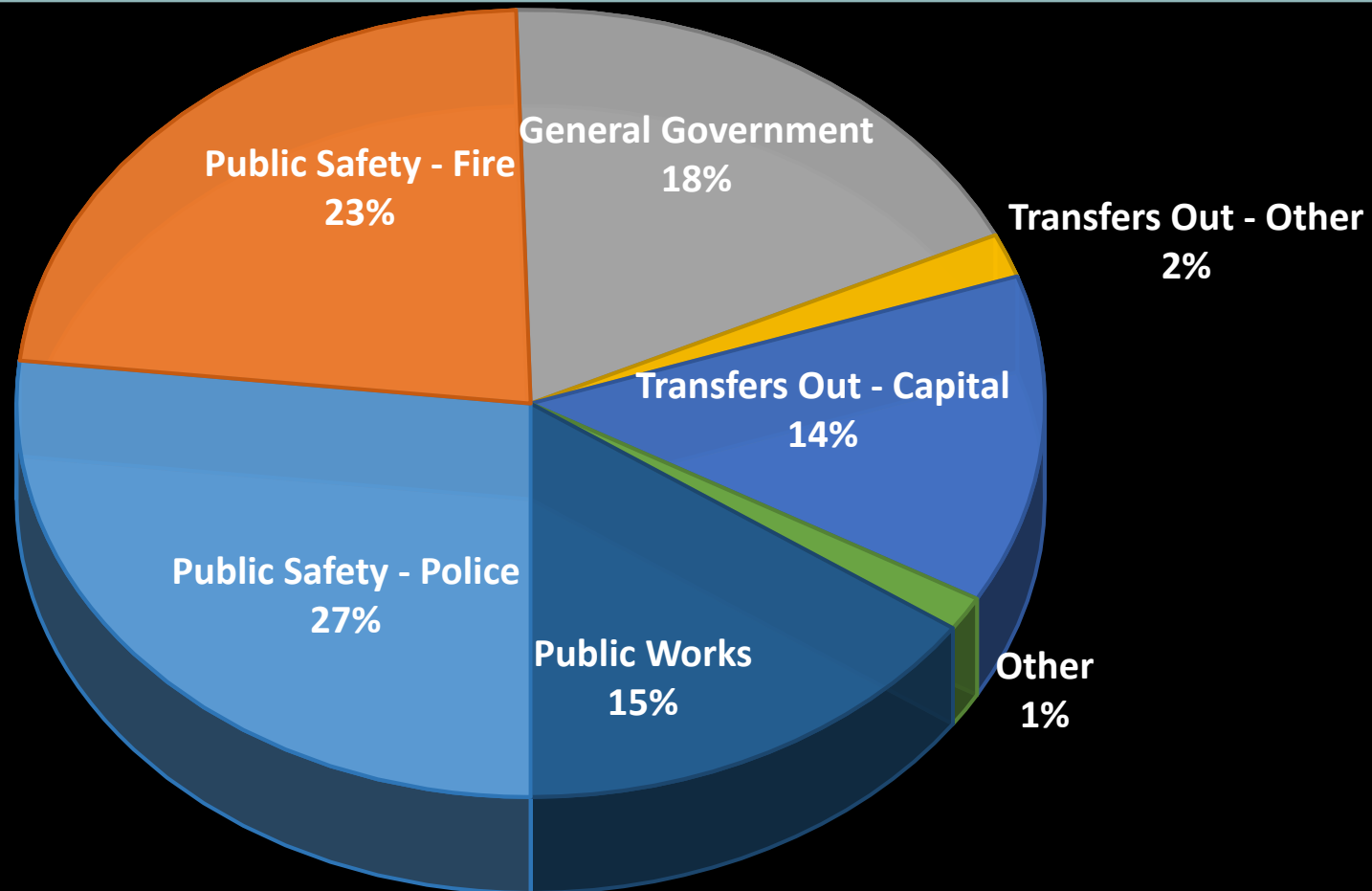


- Roadway Improvements/Resurfacing
- Intelligent Transportation System Network
- Green Street Pool Site
- Midtown Greenway Improvements
- Preemption – Intersection Upgrades
- Replacement Police Cars
- Fire Training – Burn Building
- CSX East/West Spur
- I/T Network Upgrades
- Sidewalks
- WeGo Vehicles
- Water & Sewer
- Skid Mounted Leaf-Vac
- Stormwater Infrastructure



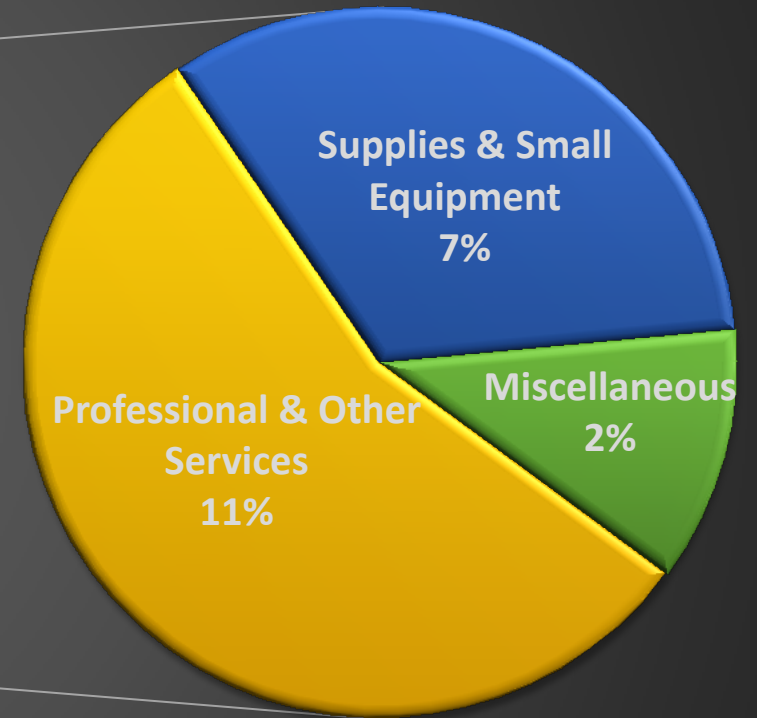
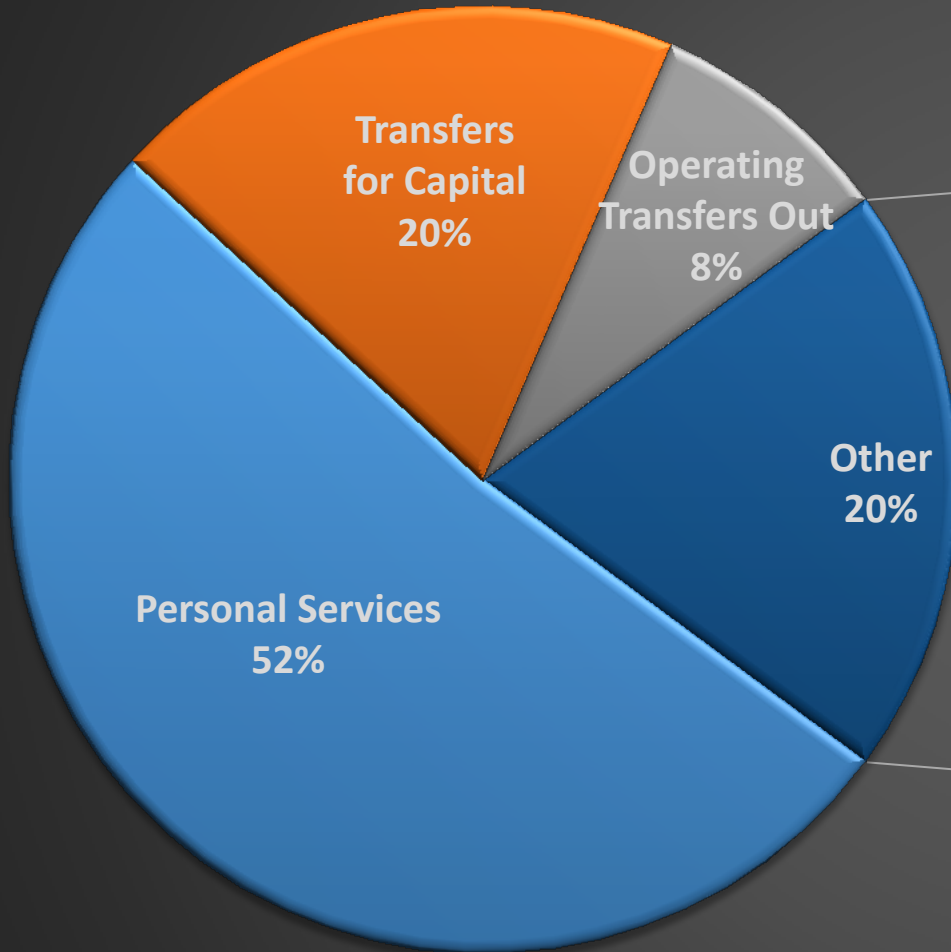


General, Fire, & Police Fund Expenditures (by Service Group)





General Fund Expenditures (by Category)



Other Funds (Total Budget)



∞ Police Services \$ 6,477,152
▪ Capital \$1.1M

∞ Fire Services \$ 11,671,992
▪ Capital \$165K
▪ Four additional Positions
▪ (Fire Fighter / EMT)

∞ Water Resources \$ 95,382,888
▪ \$28M in Capital Projects

∞ Golf Course \$ 1,895,083
▪ Debt \$306K
▪ Capital \$133K

∞ Parks & Recreation \$ 10,996,457
▪ Capital \$4.1M

∞ Community Service Center \$ 5,999,687
▪ General Fund Transfers
▪ Operational \$921K
▪ Capital \$155K
▪ Five additional Positions
▪ (WeGo Operators)

∞ Gainesville CVB \$ 1,565,787
▪ Capital \$112K
▪ Three additional Positions
▪ (Boathouse Operations)



Fiscal Year 2024 Highlights

- Roll-back millage rate (Full Roll-Back)
- \$18,000 reduction of assessed value of qualified property
- New Operations in Transit, CVB & Parks
- \$48.2M in Capital Projects (All Funds)
 - Water & Sewer Treatment & Infrastructure projects (\$28M)
 - SPLOST VIII projects (\$3.8M)
 - Transportation & Other Infrastructure Investments

Budget Calendar



BUDGET PRESENTATION

MAY 11 – 9 A.M.

ADMINISTRATION
BUILDING
300 HENRY WARD
WAY, GAINESVILLE

BUDGET PRESENTATION & PUBLIC HEARING

June 6 – 6 P.M.

JUSTICE CENTER
701 QUEEN CITY
PARKWAY,
GAINESVILLE

BUDGET ADOPTION

JUNE 20 – 5:30 P.M.

JUSTICE CENTER
701 QUEEN CITY
PARKWAY,
GAINESVILLE



GAINESVILLE

TO: Mayor and Council
FROM: Bryan Lackey, City Manager 
SUBJECT: FY2024 Recommended Budget
DATE: May 11, 2023
CC: Angela Sheppard; Jeremy Perry; Denise Jordan

This memo serves as an introduction and overview of my Recommended Budget for the City's Fiscal Year 2024. As we have done for many years in our preparation for the City's FY2024 budget, our Department Directors and other key staff were instructed to review their Department's Accomplishments over the past year, Challenges & Opportunities that lay ahead of them, and the Initiatives they plan to execute for FY2024. After which they were to present to the City Council and myself how each of these relate to the City's strategic priorities as they began to prepare their respective budgets. These presentations were a part of the initiation of the City's budget process at our annual retreat in February.

City staff received valuable input from you as to your visions about the upcoming fiscal year moving past the pandemic, and, your priorities for the coming year while reviewing the strategic priorities as they prepared their respective budgets. These include: Economic Development/Opportunity, Spirit of Community, Culture of Safety, Stewardship, and Regional Destination. Additionally, you may recall that we have broken down the City into five (5) geographic regions to identify the strategic planning needs of each of the various neighborhoods in our community. As each departmental budget was presented and reviewed, these five themes and strategic planning areas were applied to ensure consistency with the priorities and vision of the City of Gainesville. These priorities became the foundation for the formulation of departmental goals and objectives. The following sections will briefly describe how the budget addresses each strategic priority.

- Economic Opportunity/Development – Being the economic hub for North Georgia, Gainesville continues to lead the way as our medical, retail and industrial facilities draw countless visitors every day which increases our City's daytime population to over 200,000. In response to the increased population each day, the City of Gainesville is fine-tuning strategic infrastructure investments to ease and increase efficiency and productivity for workers and citizens.

A part of our success is due to our partnerships with various organizations within Hall County. Due to our partnership with the Economic Development Council (EDC), our

community experienced the addition of nearly 1,400 new jobs through new and expanding businesses and an investment of \$700,000,000 (based on calendar year 2022 data from the EDC). The majority of this was located in the City of Gainesville. This budget seeks to continue those partnerships by allocating \$185,000 to the Economic Development Council. Facilitated innovation and investment in the growth and success of small businesses is critical for any city. This budget proposes to continue our commitment to the Manufacturing Development Center's Business Incubator with Brenau University, by allocating \$40,000. Both of these institutions promote and encourage industries through educational support and investment encouragement.

Needless to say, the City of Gainesville is a trendsetter city that is persistent in its redevelopment and revitalization of the city. This approach will allow the City of Gainesville to remain and improve as a municipal powerhouse in the state of Georgia.

- Spirit of Community – As the City of Gainesville grows, the spirit of the community is an important focus that will benefit all who live, work, and play in Gainesville. The city has revamped and expanded its branding by implementing detailed standards and constructing signage that modernize and coordinate ongoing efforts of development. Gainesville has a rich history of natural beauty and artistic aesthetics. Included in this strategic priority, is to further enrich the beautification and encourage communal art that makes Gainesville unique. This is especially apparent on the Highland to Islands trail system where users can take in the natural beauty of the trail's scenery. The City's abundance of platforms where the community can participate in public entertainment and events focused on fun and inclusion whilst embracing the community's culturally diverse makeup.
- Culture of Safety – City Administration and Public Safety departments continue to evaluate all approaches to improve the culture of safety within the community. The Police Department is committed to increasing responsiveness and is a leader in innovative policing, protecting citizens and property. Innovation is a group effort and requires community buy-in and trust building. These concepts are always evolving and are accomplished by increased community communication, education, and outreach. Communicating to citizens will help both the City and citizens learn from one another what type of innovation is needed to produce the culture of safety for everyone.

The Fire Department continues to be a state and national leader in keeping the department and citizens of Gainesville safe and educated. The department's long-standing status as an ISO Class 1 Rating, one of only twenty-four in the State of Georgia, is a continuing commitment by the City of Gainesville to ensure that firefighters receive the best training and equipment need to respond to calls quicker and more effectively. The City of Gainesville is proud of our Public Safety departments for creating and

continuing to improve the culture of safety that makes Gainesville that much better.

- Stewardship – The City continues its mission of remaining a responsible steward of public funds by strategically investing funds, hiring high quality employees, and creating innovative actions to increase efficiency and effectiveness in its processes. One of the City’s focuses is to become an employer of choice which allows the administration and departments to focus on employee and career development. This focus is important in retaining high quality employees and providing the very best services to the community. The City encourages departments to enable prosperity and upward mobility in its managing of resources. Departments give the best possible service within the boundaries of the approved budget.
- Regional Destination – The City has always attracted tourists as a throughway to the mountains and its geographical distance from Lake Lanier. To boost Gainesville’s strength as a regional destination, the administration and staff are actively deploying strategies that will keep the tourists flowing in the city. Using regional leadership to recruit and retain national and regional sporting tournaments and events help keep Gainesville’s tourism sector strong. Improved lake access and trails, along with increased mobility options within the City are vital to visitors. Gainesville’s diverse industries attract many visitors from all over the globe. Providing adequate housing and lodging choices will increase the value of strategies employed to make Gainesville a regional destination over other areas. The most important strategy, that may come natural to most, is to provide hospitality with a “Year-Round Adventure”.

Attached for Mayor and Council review is the City Manager’s proposed FY2024 budget. The budget contains a summary of revenues and expenditures for the General Fund and the Capital Improvements Program, as well as other funds. This balanced budget has been prepared and is being presented to the Governing Body in accordance with the City Charter, and with Chapter 2-3 of the Gainesville City Code. The proposed millage rate for the General Fund is being reduced due to the adoption of the roll-back rate. This will be a full roll-back of the millage rate to offset property tax reassessment increases. The General Fund millage is proposed to be reduced from 0.397 (FY23) to 0.239.

In preparing the FY2024 budget, many considerations played a key role in its development. Most notably are the following:

- Revenues: The city’s revenue portfolio, while diverse, is projected to see significant changes for FY2024 in several areas like Ad Valorem Tax, Local Option Sales Tax, and Interest on Investments.

- Property taxes: Property taxes are projected to decrease due to the full roll-back of the millage rate to offset property tax reassessment increases. Budgeted property tax revenue is at a 95% collection rate. Property taxes account for 5.7% of the total revenue with only 40.20% coming from residential properties.
- FY 2024 Fund Balance: A surplus in some revenues and savings in expense line items, from prior years, will permit us to provide funding for some necessary capital items. \$4.7 million will be directed to the City's Capital Improvement Program, which includes the capital needs of the Community Service Center Fund. It is ideal to use surplus funds for capital purchases since these funds are one-time funds and not meant to supplement the operating budget.

The combined General Fund, Fire Services Fund, and Police Services Fund budget is \$53.2 million. Almost all departments submitted budgets that are in line with previous year requests. The other funds remain close to or below FY2023 levels or in line with projected revenues for each fund and can be seen in the attached budget documents. However, a few departments and funds merit discussion below.

- Information Technology: As we have continued to witness in the news media of other jurisdictions being compromised, there are those that wish to cause harm to government related systems. These types of intrusions can cause great harm to not only how a government operates, but also the level of public trust in how a citizen or customer's data is protected. Because of the types of security breaches, we have seen in other jurisdictions around the State, we once again are budgeting funds of \$315,000 for proposed network upgrades, in addition to the funds allocated this current fiscal year.
- Capital Improvement Program (CIP): The attached budget includes a summary of proposed capital projects for the coming fiscal year. The capital projects will focus on items and projects that were expressed by the Council at our February retreat. SPLOST VIII revenues will be allotted to infrastructure needs.
- Water Resources: The Water Resources Capital Improvement Program totals \$28.9 Million.
- Chattahoochee Golf Course (CGC): Although an enterprise fund, the golf course is occasionally dependent on the general fund to assist in covering capital expenditures. For FY2024, CGC capital expenditures are \$120,000.

Moving into FY2024 and beyond, it is important to be aware of concerns that may impact our budget:

- As mentioned above, the City's Employee Benefits Fund continues to experience significant medical claims. The City has been encouraged by the services and cost efficiencies our health care benefits administrator, Healthgram, has brought to the City and our employees. Additionally, the City's new High Deductible plan has shown great cost savings and we plan to continue offering our employees incentives to consider this new health care option for their families.
- The City continues monitoring of our Other Post-Employment Benefits (OPEB) liability. Although some city funds have been able to fully meet this obligation; others, including the general fund, have not. This area needs continuous monitoring and an appropriate funding mechanism put in place.

Our financial health is directly related to controlled spending, internal controls, and the prudent financial policy direction of the Council. These actions have assisted us in continuing to provide top-level municipal services to our residents and businesses. Our efforts have resulted in substantial economic investments within the city limits by a number of regional, national, and international companies, with further expected.

This budget was a true team effort and could not have been successfully put together without the efforts of the Department Directors, Assistant City Manager Angela Sheppard, and in particular our Chief Financial Officer Jeremy Perry, Deputy Chief Financial Officer Kevin Hutcheson, and Budget and Purchasing Manager Brenda Carpio. As we move forward with the many great initiatives we have on the horizon, I appreciate the confidence and support the Mayor and Council has shown myself and our tremendous staff.

If I can answer any questions, please feel free to contact me.

PROJECTED REVENUES AND OTHER SOURCES

GENERAL FUND SUMMARY

REVENUE SOURCE	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET	% CHANGE
Millage Rate	0.500	0.397	0.239	
Current Real & Personal	\$ 5,794,914	\$ 2,605,055	\$ 1,961,372	-24.7%
Current Real & Personal Tax Credit	(5,854,689)	(2,605,055)	-	N/A
Motor Vehicle	1,961,753	1,013,683	1,007,100	-0.6%
Total Current Taxes	1,901,978	1,013,683	2,968,472	192.8%
Prior Year	44,705	26,052	19,615	-24.7%
Penalties & Interest	48,540	22,974	22,974	0.0%
Total Property Taxes	1,995,223	1,062,709	3,011,061	183.3%
Railroad Equipment Tax	-	8,550	-	-100.0%
Intangible Tax	259,169	128,902	128,902	0.0%
Real Estate Transfer Tax	119,305	51,062	51,062	0.0%
Insurance Premium Tax	2,823,726	2,246,271	2,591,703	15.4%
Local Option Sales Tax	8,858,884	6,300,302	7,892,079	25.3%
Local Option Energy Tax	131,772	93,092	93,092	0.0%
Payment in Lieu of Taxes	20,000	36,000	36,000	0.0%
Occupational Tax	1,451,302	1,353,514	1,301,970	-3.8%
Alcoholic Beverage Taxes	1,368,291	1,140,237	1,140,237	0.0%
Franchise Fees	4,704,915	4,121,279	4,209,419	2.1%
Total Other Taxes	19,737,363	15,479,209	17,444,464	12.7%
Fines, Fees, and Forfeitures	1,308,434	955,295	955,295	0.0%
Permits and Zoning Fees	1,081,800	525,533	525,533	0.0%
Other Fees and Licenses	474,467	384,386	437,656	13.9%
Realized Gain or Loss on Investments	(909,749)	(112,617)	194,035	-272.3%
Intergovernmental	883,484	678,635	659,924	-2.8%
Cemetery Lot Sales	195,119	121,591	145,715	19.8%
Miscellaneous	377,416	176,640	177,640	0.6%
Indirect Charges for Services	2,345,233	2,659,637	2,886,965	8.5%
Total Other	5,756,203	5,389,100	5,982,763	11.0%
Total Operating Revenues	27,488,789	21,931,018	26,438,288	20.6%
Other Financing Sources				
Transfers from Other Funds	8,648,497	8,858,221	3,868,196	-56.3%
Sale of General Fixed Assets	709,054	51,887	51,887	0.0%
Budgeted Fund Balance	-	4,590,150	4,716,722	2.8%
Total Other Financing Sources	9,357,551	13,500,258	8,636,805	-36.0%
Total Revenues & Other Sources	\$ 36,846,340	\$ 35,431,276	\$ 35,075,093	-1.0%

SUMMARY OF EXPENDITURES & OTHER USES

GENERAL FUND SUMMARY

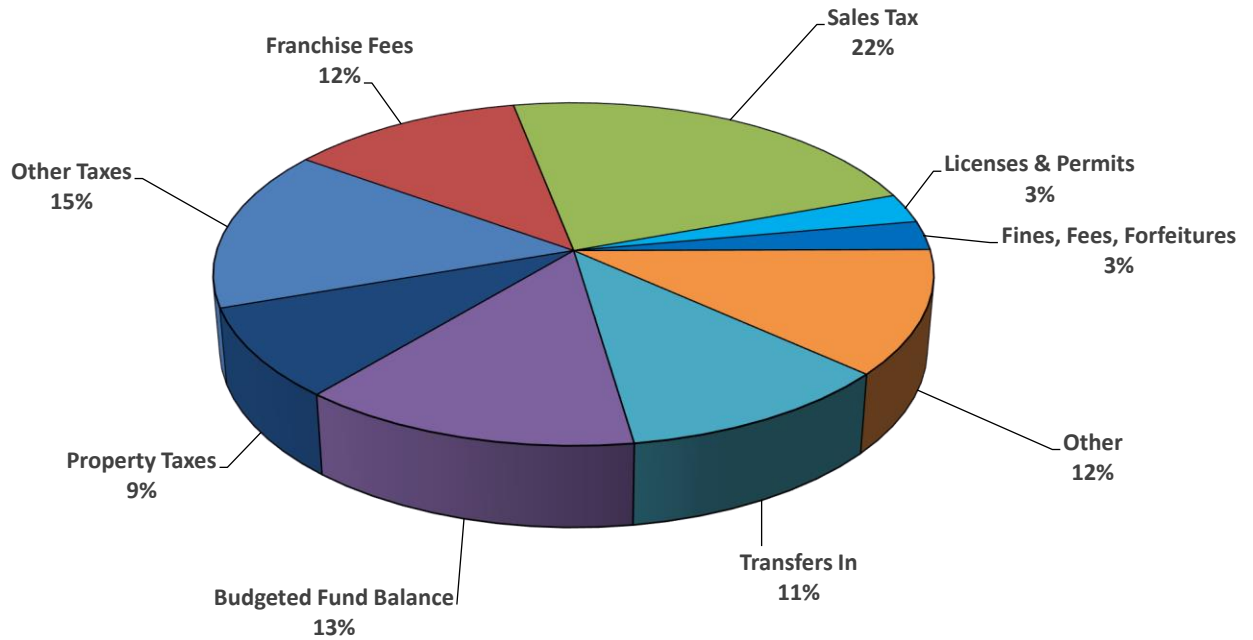
DEPARTMENTAL EXPENDITURES	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET	% CHANGE
City Council	\$ 377,019	\$ 468,232	\$ 552,067	17.9%
City Manager's Office	917,677	1,009,417	1,184,870	17.4%
Financial Services	1,414,496	1,553,055	1,685,123	8.5%
Municipal Court	604,469	700,298	740,509	5.7%
Information Technology	1,128,868	1,410,293	1,444,708	2.4%
Administrative Services	937,938	1,169,251	1,274,566	9.0%
Police	5,912,333	6,821,121	7,214,873	5.8%
Public Lands & Buildings	908,458	1,168,295	1,316,526	12.7%
Public Relations*	-	-	354,403	N/A
Engineering Services	1,093,430	1,350,800	1,516,451	12.3%
Traffic Services	1,485,685	1,594,293	1,703,241	6.8%
Street Maintenance & Construction	1,823,155	2,175,282	2,331,149	7.2%
Storm Water	347,714	463,744	101,878	-78.0%
Cemetery	651,470	770,757	882,309	14.5%
Planning and Zoning	907,125	981,028	1,081,904	10.3%
Inspections	491,216	528,252	561,649	6.3%
Code Enforcement	484,946	555,980	585,941	5.4%
Agency Allocations - Other	272,657	278,577	63,203	-77.3%
Contingency	-	629,000	618,866	-1.6%
Departmental Expenditures	19,758,656	23,627,675	25,214,236	6.7%
Other Uses:				
TRANSFERS TO:				
Community Service Center Fund	703,749	693,992	1,075,586	55.0%
Fire Services District	2,111,870	1,877,020	1,105,823	-41.1%
Police Services District	4,771,306	4,816,189	920,573	-80.9%
Golf Course Fund	40,360	-	120,000	N/A
Grants Special Revenue Fund	70,767	-	-	N/A
Land Bank Authority	50,000	50,000	60,000	20.0%
Total Other Transfers	7,748,052	7,437,201	3,281,982	-55.9%
CAPITAL TRANSFERS TO:				
Capital Project Funds	4,143,671	4,366,400	6,578,875	50.7%
Total Other Uses	11,891,723	11,803,601	9,860,857	-16.5%
Total Expenditures & Other Uses	31,650,379	35,431,276	35,075,093	-1.0%
Revenues Over / (Under) Expenditures	\$ 5,195,961	\$ -	\$ -	N/A

*In FY2024 Public Relations was added as a new department in the general fund

GENERAL FUND REVENUES BY CATEGORY

	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET	% OF TOTAL
Property Taxes	\$ 1,995,223	\$ 1,062,709	\$ 3,011,061	8.6%
Other Taxes	6,173,564	5,057,628	5,342,966	15.2%
Franchise Fees	4,704,915	4,121,279	4,209,419	12.0%
Sales Tax	8,858,884	6,300,302	7,892,079	22.5%
Licenses & Permits	1,556,267	909,919	963,189	2.7%
Fines, Fees, Forfeitures	1,308,434	955,295	955,295	2.7%
Other	3,600,557	3,575,773	4,116,166	11.7%
Transfers In	8,648,497	8,858,221	3,868,196	11.0%
Budgeted Fund Balance	-	4,590,150	4,716,722	13.4%
Total General Fund	\$ 36,846,340	\$ 35,431,276	\$ 35,075,093	100.0%

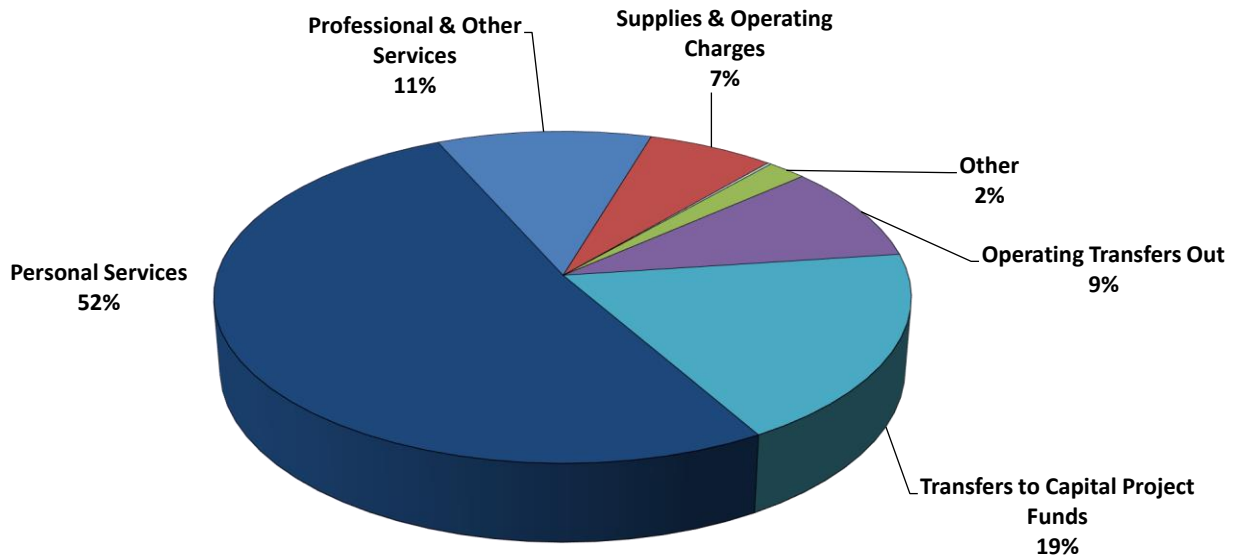
GENERAL FUND REVENUES % CHANGE BY CATEGORY



GENERAL FUND EXPENDITURES BY CATEGORY

	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET	% OF TOTAL
Personal Services	\$ 14,700,311	\$ 17,056,218	\$ 18,130,701	51.7%
Professional & Other Services	2,707,155	3,500,805	3,951,655	11.3%
Supplies & Operating Charges	2,031,923	2,109,075	2,344,810	6.7%
Capital Outlay	26,777	54,000	65,000	0.2%
Other	292,490	1,707,577	722,070	2.1%
Operating Transfers Out	7,748,052	7,437,201	3,281,982	9.4%
Transfers to Capital Project Funds	4,143,671	3,566,400	6,578,875	18.8%
Total General Fund	\$ 31,650,379	\$ 35,431,276	\$ 35,075,093	100.0%

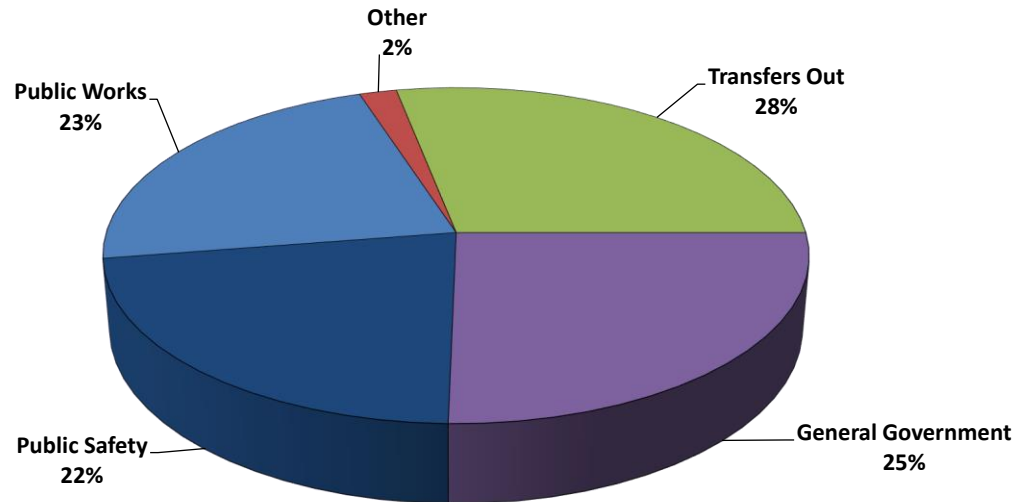
GENERAL FUND EXPENDITURES % CHANGE BY CATEGORY



GENERAL FUND EXPENDITURES BY SERVICE GROUP

	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET	% OF TOTAL
General Government	\$ 6,778,808	\$ 7,819,826	\$ 8,879,799	25.3%
Public Safety	6,397,279	7,377,101	7,800,814	22.2%
Public Works	6,309,912	7,523,171	7,851,554	22.4%
Other	272,657	907,577	682,069	1.9%
Transfers Out	11,891,723	11,803,601	9,860,857	28.1%
Total General Fund	\$ 31,650,379	\$ 35,431,276	\$ 35,075,093	100.0%

GENERAL FUND EXPENDITURES % CHANGE BY SERVICE GROUP



MAYOR AND COUNCIL

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The Mayor and five Council Members represent the governing body of the City of Gainesville. One Council Member resides in each ward. Each member of the governing body is elected by the voters of the city at-large. The members of the governing body are elected via nonpartisan elections to serve four year terms which are staggered.	Funding Source: General Fund	2022	2023	2024
		ACTUAL	BUDGET	BUDGET
	Personal Services	252,434	307,902	307,659
	Professional & Other Services	98,827	136,327	190,368
	Supplies & Operating Charges	25,759	24,003	54,040
	Capital Outlay	-	-	-
		\$ 377,019	\$ 468,232	\$ 552,067

MISSION STATEMENT:

To establish policy direction and execute legislative decision making for the Gainesville City Government.

GOALS & OBJECTIVES:

1. Economic Development

- * Continue facilitation and coordination of significant privately-led developments that are planned within the City, including in downtown and midtown.
- * Continue efforts and engage the Gainesville business community in conversations on how the City can better and further facilitate the growth of existing businesses and foster a culture for new business development.
- * Promote systematic land use growth.

2. Stewardship

- * Coordinate with Public Works to implement improvements identified in the transportation master plan, including beginning design for improvements on Green Street.
- * Design and seek funding for construction of the gap segments of the Highlands to Island Trail within the City including complementary gathering spaces along and adjacent to the Trail.
- * Utilize both private contractors and in-house staff to ensure the maximum efficiency of resources for the repair and resurfacing of the City's roadways.

3. Culture of Safety

- * Research, acquire, and deploy technological assets to augment staffing and assist in the reduction of crime within the City.
- * Provide and maintain a safe work environment.
- * Reduction of security vulnerabilities in citywide network topology.

4. Regional Destination

- * Provide high quality, clean, safe, accessible and diversified park amenities and open spaces that support opportunities for active and passive recreation for all citizens through continuous inspection of all parks and facilities.
- * Improve golf course facility infrastructure.
- * Create additional vibrant public open spaces.

5. Spirit of Community

- * Support Vision 2030 Public Art Committee's efforts to incorporate more public art into areas of the City.
- * Work with the local Placemaking Collaborative to implement placemaking practices within downtown.
- * Complete streetscaping within the downtown area, including Washington and Bradford Streets.

CITY MANAGER'S OFFICE

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The City Manager is the Chief Executive and Administrative Officer of Gainesville appointed by the Mayor and Council. The City Manager's Office is responsible for the execution of policies, directives, and legislative action of the Governing Body. The City Manager's Office includes the City Clerk. The City Clerk prepares meeting items and agendas, records actions of the Governing Body, coordinates assignments to boards and committees of the City, maintains records of the governing body, oversees the adoption and publication of the Code of Ordinances and manages municipal elections.	Funding Source: General Fund	FY2022	FY2023	FY2024
		ACTUAL	BUDGET	BUDGET
	Personal Services	736,148	785,773	916,426
	Professional & Other Services	166,438	200,050	229,530
	Supplies & Operating Charges	15,090	23,594	38,914
	Capital Outlay	-	-	-
		\$ 917,676	\$ 1,009,417	\$ 1,184,870

MISSION STATEMENT:
To ensure the strategic priorities of the Governing Body are achieved through properly managing and utilizing city resources, effectively communicating with and engaging others, and by providing strategic direction and support to all city departments.

GOALS & OBJECTIVES:
1. <u>Facilitate essential strategic planning initiatives and infrastructure improvements throughout the City.</u> * Coordinate with Public Works to implement improvements identified in the transportation master plan, including beginning design for improvements on Green Street. * Design and seek funding for construction of the gap segments of the Highlands to Island Trail within the City including complementary gathering spaces along and adjacent to the Trail. 2. <u>Engage in economic development activities to support and encourage business growth in the City.</u> * Continue facilitation and coordination of significant privately-led developments that are planned within the City, including in downtown and midtown. * Continue efforts and engage the Gainesville business community in conversations on how the City can better and further facilitate the growth of existing businesses and foster a culture for new business development. 3. <u>Beautify public areas of the City.</u> * Support Vision 2030 Public Art Committee's efforts to incorporate more public art into areas of the City. * Work with the local Placemaking Collaborative to implement placemaking practices within downtown. * Complete streetscaping within the downtown area.

Performance Measures							
MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2020	FY2021	FY2022	FY2023	FY2023	FY2024
Funds allocated for Infrastructure Improvements	S	39.175M	15.475M	84.85M	35.92M	35.92M	35.1M
Number of Registered Businesses in the City	ED	2,584	2,587	2,587	2,610	2,625	2,675
Funding for Beautification Improvement Projects	SC	1.35M	2.25M	2.72M	2.36M	2.36M	2.05M

FINANCIAL SERVICES DEPARTMENT

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The Financial Services Department is accountable for financial activity, including reporting, investments, purchasing, budget, revenue collections, and capital asset tracking.	Funding Source: General Fund	FY2022	FY2023	FY2024
		ACTUAL	BUDGET	BUDGET
	Personal Services	1,200,885	1,276,317	1,393,631
	Professional & Other Services	177,675	219,783	228,567
	Supplies & Operating Charges	35,936	56,955	62,925
	Capital Outlay	-	-	-
		\$ 1,414,496	\$ 1,553,055	\$ 1,685,123

MISSION STATEMENT:
To protect and improve the financial health of the City and teach, encourage, and assure good stewardship of City resources. To promote best management practices throughout the City's departments and provide high quality and reliable information and assistance for all administrative functions in a manner that is timely and error-free.

GOALS & OBJECTIVES:
1. <u>Assure and support continued compliance with applicable laws and regulations, determining and recommending changes as appropriate.</u> * Work with Rushton and Company to implement GASB Statement No. 91 (reporting conduit debt obligations) and No. 96 (Subscription Based Information Technology Arrangements). 2. <u>Utilize technology to improve efficiencies and decrease costs.</u> * Improve Capital Project Tracking. * Research and implement alternative ways to collect payments. 3. <u>Protect and improve the financial resources of the City.</u> * Update all financial reports to a more modern appearance with enhanced readability and more transparency. * Maximize investment earnings.

PERFORMANCE MEASURES:							
MEASURES	City Wide Strategic	ACTUAL			YTD thru 12/31	BUDGET	
		FY2020	FY2021	FY2022	FY2023	FY2023	FY2024
Govt. Finance Officers Assoc Awards	S	59	62	62	63	65	71
Credit Agency Bond Rating	S	Aa2	Aa1	Aa1	Aa1	Aa1	Aa1
Accounts Payable checks issued	S	14,191	13,527	13,527	7,800	13,800	14,750
Average Yield Earned (Interest)	S	2.08%	1.01%	0.47%	1.84%	0.25%	2.00%
Fixed Assets maintained	S	3,550	3,656	3,656	3,703	3,650	3,750

MUNICIPAL COURT

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
Municipal Court is a misdemeanor court that has jurisdiction over city ordinance violations and state traffic offenses. Specific type cases handled by the court include routine traffic offenses; driving under the influence of alcohol; possession of marijuana less than ounce; shoplifting less than \$ 500.00 and animal control citations. The Court also is responsible for entering case dispositions and forwarding entries to the Department of Drivers Services (DDS). The mission of municipal court clerks in Georgia is to assure the administrative efficiency of the court, to protect the court's ethical integrity, and help maintain public confidence in the court's fairness in dispensing justice impartially.	Funding Source: General Fund	FY2022	FY2023	FY2024
		ACTUAL	BUDGET	BUDGET
	Personal Services	516,806	586,177	616,948
	Professional & Other Services	43,631	58,551	62,166
	Supplies & Operating Charges	44,032	55,570	61,395
	Capital Outlay	-	-	-
		\$ 604,469	\$ 700,298	\$ 740,509

MISSION STATEMENT:
The mission of the Gainesville Police Department's Traffic Bureau and Municipal Court is to ensure the smooth and efficient flow of cases through the court system beginning with the issuance of citations through final court disposition and necessary reporting procedures.

GOALS & OBJECTIVES:
1. <u>Ensure that Municipal Court runs efficiently and effectively under the national high-performance concept for courts.</u> * Participate in Educational or Community Outreach Services Programs. * Establish and monitor case clearance rates to achieve a 100% clearance rate. * Increase mental health awareness to serve defendants going through our court for misdemeanor violations.
2. <u>Ensure revenue and other financial records are maintained efficiently and accurately.</u> * Strengthen the onboarding cashier training policy and procedures for efficiency. * Enhance cash bond policy and procedures and conduct an internal audit on cash bond payments and reimbursements, ensuring efficiency and accuracy.
3. <u>Utilize technology to enhance court operations</u> * Ensure our technology vendors have a cyber protection defense plan and assessment tools to safeguard court data. * Collaborate with the Police department to upgrade to an automated e-ticking parking enforcement system that meets the requirements of both agencies.

PERFORMANCE MEASURES:							
MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2020	FY2021	FY2022	FY2023	FY2023	FY2024
% of Case Closures Outside of the Courtroom	S	71%	82%	72%	75%	80%	82%
% of Online & Mobile Payments Outside of Court	S	41%	54%	52%	48%	50%	51%
# of Cases Disposed/Closed	S	8,035	10,451	9,482	3,649	7,298	8,028
% of Active Probationers	S	29%	20%	20%	23%	21%	21%

INFORMATION TECHNOLOGY

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
Information Technology is responsible for providing strategic technology direction, IT/Cyber security efforts, central IT support organization, IT operational policies and standards, coordinating major City-wide initiatives including: IT project management, the City's IT budget, City-wide technologies and applications, and the City's internal websites.	Funding Source: General Fund	FY2022	FY2023	FY2024
		ACTUAL	BUDGET	BUDGET
	Personal Services	745,840	913,587	936,611
	Professional & Other Services	356,287	465,951	477,342
	Supplies & Operating Charges	26,741	30,755	30,755
	Capital Outlay	-	-	-
		\$ 1,128,868	\$ 1,410,293	\$ 1,444,708

MISSION STATEMENT:
To deliver the best proven technology and services available for computer processing, data management, telecommunications, and critical business systems to both the employees of the city as well as the public through excellent customer service, continuous improvement, innovative problem-solving, adherence to standardized industry best practices and collaborative solutions.

GOALS & OBJECTIVES:
1. <u>Effectively manage the delivery of City-wide technology services.</u> * Deploy and ensure support of a common infrastructure that meets the organization's business needs. 2. <u>Provide high quality customer service.</u> * Establish and meet customer expectations in delivering core City-wide technology services and assist them in identifying opportunities to productively introduce new technology. 3. <u>Ensure a skilled, responsive, and innovative workforce that keeps current with evolving business critical technologies.</u> * Promote training and development both IT staff and general city staff. * Hire and retain highly qualified, responsive, and innovative employees. 4. <u>Reduction of security vulnerabilities in citywide network topology.</u> * Constant threat monitoring using a proactive philosophy in dealing with cyber security. Continue to train end users with awareness training/testing. Stay abreast of changing cyber related advances. Maximize effectiveness with tools/staff available.

PERFORMANCE MEASURES:							
MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2020	FY2021	FY2022	FY2023	FY2023	FY2024
Resolve Issues sent to the IT Help Desk quickly and successfully (% of tickets resolved within established times)	S	96.20%	95.20%	94.90%	94.50%	95%	95%
Maintain user workstations and servers with current patches and updates (% of total devices property maintained)	S	99.10%	98.70%	99.10%	99.00%	98%	98%
Ensure backups are functional and completed	S	99.00%	99.50%	99.00%	99.00%	99%	99%
Network/Application Availability	S	99.10%	99.00%	99.90%	99.20%	98%	98%

HUMAN RESOURCES

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The Human Resources Department works closely with all City Departments and the Public. We facilitate recruitment; job classification; employee relations and benefits; workforce development and risk management for the City. Human Resources strives to attract and retain a qualified workforce and to keep a positive employee morale through benefits, services, and training opportunities. Risk Management works diligently to provide a safe work environment for all employees as well as to protect public assets from loss.	Funding Source: General Fund	FY2022	FY2023	FY2024
		ACTUAL	BUDGET	BUDGET
	Personal Services	696,326	857,729	918,287
	Professional & Other Services	213,103	256,112	279,869
	Supplies & Operating Charges	28,509	55,410	76,410
	Capital Outlay	-	-	-
		\$ 937,938	\$ 1,169,251	\$ 1,274,566

MISSION STATEMENT:
The City of Gainesville's Human Resources Department is committed to delivering great customer service with a sense of warmth, friendliness, and individual pride to employees and citizens. We promote a work environment that is characterized by fair treatment of staff, open communications, personal accountability, trust and mutual respect while maintaining company compliance with employment and labor laws. Our goal is to ensure that our workforce is in a safe and discrimination/harassment free environment, reflects the diversity of the community, has opportunity for learning and personal growth, and is appropriately classified and equitably compensated. We also protect the valued assets (people, reputation and property) of the City of Gainesville, and its Citizens, through effective loss prevention, claims administration and risk financing.

GOALS & OBJECTIVES:
1. <u>Ensure the City remains compliant with State and Federal Laws governing Personnel.</u> * Keep abreast of changes in Employment/Personnel Law through research and information sent out by Associations, HR Literature, and the media. * Revise policies, forms and practices regarding Personnel as State and/or Federal Law dictates.
2. <u>Retain and attract high quality and productive employees.</u> * Explore creative options for retaining workforce. * Re-design job postings so they are more attractive to job candidates. * Research better opportunities for attracting new talent. * Grow partnership with schools to grow WBL program. * Continue growing the Gainesville Leadership Academy. * Enhance appreciation programs to boost morale of current workforce.
3. <u>Efficiently and accurately maintain personnel processes and records.</u> * Continue internal audit procedures to ensure accuracy with benefit deductions and reporting of retirement information. * Continue to enhance the Paycom experience for employees and managers through training and new modules.
4. <u>Provide and maintain a safe work environment.</u> * Provide on-site and online training in a variety of safety topics to City Departments. * Analyze previous accidents and injuries, on the departmental level, in order to determine how to allocate accident prevention funds most effectively. * Conduct routine inspections within City Departments in order to identify and mitigate workplace hazards.

PERFORMANCE MEASURES:							
MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2020	FY2021	FY2022	FY2023	FY2023	FY2024
% of Personnel Policies & Procedures Reviewed	S	25%	100%	75%	100%	25%	25%
Turn over ratio (%)	S	12%	12%	19%	8%	12%	13%
Lost time Hrs. (due to injury)	CS	1750 hrs.	1750 hrs.	742.75 hrs.	362.25 hrs.	800 hrs.	700 hrs.
Lost Time Injury Claim Occurrences	CS	7	7	21	11	6	8

PUBLIC WORKS DEPARTMENT

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The Public Works Department is comprised of 5 General Fund divisions: Public Lands and Buildings (PL&B), Engineering, Traffic Engineering, Street Maintenance, and the Cemetery. PL&B ensures a safe, functional, comfortable, clean, attractive and pleasant environment in the buildings under its management. The Engineering division is responsible for the planning, design, project management, and construction of public improvements funded by the City. The Cemetery is responsible for the development, operation, and maintenance of two City owned cemeteries consisting of over 75 developed acres. Traffic Engineering is responsible for the effective operation of 87 signalized intersections, signs and markings for pedestrian and vehicular activity. Street Maintenance is responsible for the repair and maintenance of all streets, sidewalks, storm drainage infrastructure, rights-of-way, and other related facilities located within the City of Gainesville.	Funding Source: General Fund	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET
	Personal Services	3,670,235	4,317,180	4,691,873
	Professional & Other Services	916,021	1,245,204	1,448,978
	Supplies & Operating Charges	1,349,164	1,443,043	1,543,825
	Capital Outlay	26,778	54,000	65,000
		\$ 5,962,198	\$ 7,059,427	\$ 7,749,676

MISSION STATEMENT:
To provide high quality and efficient services in order to protect and improve the infrastructure, streets, traffic, lands, Buildings and the environment of the City of Gainesville. Functional areas are Engineering, Street Maintenance, Traffic Engineering, Public Lands and buildings and the Alta Vista Cemetery.

GOALS & OBJECTIVES:
1. <u>Improve and expand the City's transportation infrastructure.</u> * Work to implement projects identified in the Transportation Master Plan. * Utilize both private contractors and in-house staff to ensure the maximum efficiency of resources for the repair and resurfacing of the City's roadways. * Identify and strategically use available funding sources at the Federal, State and local level to improve City infrastructure. 2. <u>Improve conditions of City's sidewalks, public areas, and Rights of Ways.</u> * Utilize Public Work's staff and inmate crews to control litter, sweep streets, and improve the general appearance of the City's streets, right of ways, and public areas. * Continue to implement the Sidewalk Improvement Program for the repair and new construction of the pedestrian travel system. * Explore opportunities and options with GDOT to improve roadway median condition and appearance on State and Federal routes, especially on the gateway corridors entering the City. * Enhance the appearance of public areas and sidewalks. 3. <u>Use technology to improve operational efficiency and level of services.</u> * Use technology to prioritize and schedule work orders, inspections, employees, equipment, and contractors for optimum efficiency. * Expand the Traffic connectivity infrastructure to connect additional intersections to the Intelligent Transportation System.

PERFORMANCE MEASURES							
MEASURES	City Wide Strategic Priority	ACTUAL			YTD thru 12/31 FY2023	BUDGET	
		FY2020	FY2021	FY2022		FY2023	FY2024
Street Miles Evaluated for Resurfacing	S	142	143	143	143	143	143
Signalized intersections maintained	S	88	88	89	89	89	90
Miles of City streets swept and litter control	S	8,716	12,424	11,444	2,779	9,500	9,500
Annual Facilities work orders completed	S	1,756	2,253	1,906	1,353	2,200	2,200
Road miles identified for Resurfacing	S	32	30	30	30	30	30
Road miles Resurfaced	S	3.90	3.90	5.20	3.00	3.50	2.90
Number of Intersections upgraded	S	34	32	32	32	30	30
Linear feet of sidewalks repaired or replaced	S	1,213	1,388	1,268	476	1,300	1,000

POLICE DEPARTMENT

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The Gainesville Police Department provides the City of Gainesville with emergency and non-emergency service 24 hours a day to more than 40,000 city residents and an estimated 200,000 visitors everyday. Our jurisdiction covers approximately 37 square miles and includes houses and apartment complexes, businesses and industrial parks, recreational facilities, including parks on and around Lake Lanier, several golf courses, schools, churches, an airport, shopping centers and numerous strip malls.	Funding Source: General Fund	FY2022*	FY2023	FY2024
		ACTUAL	BUDGET	BUDGET
	Personal Services	4,997,897	5,943,299	6,255,841
	Professional & Other Services	527,224	611,121	617,525
	Supplies & Operating Charges	387,211	266,701	341,507
	Capital Outlay	-	-	-
		\$ 5,912,332	\$ 6,821,121	\$ 7,214,873

MISSION STATEMENT:
The mission of the Gainesville Police Department is to provide quality police services by being a PILLAR of our community.

GOALS & OBJECTIVES:
1. <u>Focus on Workforce Development for continuity and succession</u> * Formalize cross-training between key job assignments and software utilization. * Begin formalized leadership training tracks for employees entering leadership roles. * Create Simulated training for all levels for critical incident management. 2. <u>Improve crime reduction with the increased use of technology</u> * Establish boundaries for East and West Precincts and patrol zones within those boundaries. * Develop a supervision model with existing personnel to adequately monitor patrol activities. * Revision of GPD Policies related to patrol and investigative responsibilities to ensure accreditation compliance. 3. <u>Continued Efforts in addressing Mental Health issues facing Law Enforcement</u> * Continue training of Mental Health First Aid for new officers. * Increase number of Mental Health Clinicians by collaborating with other community partners. * Focus on Peer Support and mental health services available to officers.

PERFORMANCE MEASURES:							
MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2020	FY2021	FY2022		FY2023	FY2024
# of Sponsored Community Outreach Events	SC	278	93	151	103	120	150
# Directed Concentrated Patrol Efforts	CS	87	137	180	10	270	100
Calls for Service	CS	65,467	93,172	55,369	30,276	93,000	55,000
State Certification and International Accreditation	S	Yes	Yes	Yes	Yes	Yes	Yes

STORMWATER

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The Stormwater Division of the Department of Water Resources conducts activities concerning the operation and maintenance of the stormwater collection and conveyance system. These activities concern only those facilities within the city limits and within the city right-of-way.	Funding Source: General Fund			
		FY2022 Actual	FY2023 Budget	FY2024 Budget
	Personal Services	289,650	368,595	-
	Professional & Other Services	11,389	34,519	41,248
	Supplies & Operating Charges	46,675	60,630	60,630
	Capital Outlay	-	-	-
		\$ 347,714	\$ 463,744	\$ 101,878

MISSION STATEMENT:
Protect the City's waterways and Lake Lanier by ensuring all state and local stormwater ordinances are adhered to in the most efficient, economical way.

GOALS & OBJECTIVES:
1. <u>Prioritize stormwater improvement projects</u> * Inventory stormwater improvement needs, especially Lake Lanier water quality improvement projects. * Prioritize projects for implementation based on capital improvement funding availability.
2. <u>Achieve permit compliance</u> * Rewrite and maintain an EPD approved Stormwater Management Program in order to comply with the 2022 Phase II MS4 Permit. * Coordinate with property owners, associations, and industries for community-wide water quality and flooding improvements.

PERFORMANCE MEASURES:							
MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2020	FY2021	FY2022	FY2023	FY2023	FY2024
Stormwater capital projects, \$M invested	ED	\$ 1,010,000	\$ 150,000	\$ 1,720,000	\$ 50,000	\$ 1,000,000	\$ 1,000,000
100% Permit compliance with three (3) NPDES Stormwater Permits, the NPDES Industrial Activity Permit, and MS4 Permit	S	100%	100%	100%	100%	100%	100%
City owned stormwater ponds inspected	ED	2	2	4	17	3	8
Privately owned stormwater ponds inspected (including re-inspections)	ED	20	101	92	28	80	80
Outfalls inspected for illicit discharge and water quality	S	114	212	168	26	100	100

COMMUNITY DEVELOPMENT DEPARTMENT

DEPARTMENT DESCRIPTION:	EXPENDITURE SUMMARY			
The Department is comprised of four divisions including: Planning, Inspections, Code Enforcement and Housing. This Department serves property owners, concerned citizens, contractors, developers and any person needing assistance concerning the development of land, construction requirements, and property maintenance issues. It is our desire to provide all of these services in a timely and professional manner.	Funding Source: General Fund	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET
	Personal Services	1,594,090	1,699,659	1,827,503
	Professional & Other Services	196,559	273,187	308,181
	Supplies & Operating Charges	92,638	92,414	93,810
	Capital Outlay	-	-	-
		\$ 1,883,287	\$ 2,065,260	\$ 2,229,494

MISSION STATEMENT:
The mission of the Gainesville Community Development Department is to assist the general public in all aspects of land development, construction permitting and property maintenance.

GOALS & OBJECTIVES:
1. <u>Promote systematic land use growth.</u> * Complete an update to the City's Unified Land Development Code (ULDC). 2. <u>Implement measures to improve housing conditions and provide affordable housing.</u> * Identify grant and other funding opportunities to assist with the provision of affordable housing. * Finalize plans and begin construction on up to 16 affordable residential units in the Midland area. * Utilize the Gainesville-Hall County Land Bank Authority to purchase land and construct affordable housing. 3. <u>Create additional vibrant public open spaces.</u> * Determine an implementation strategy and begin development of Downtown Gainesville's 4 alleyways. * Transform the Maple Street alley to usable public space that complements the recent private investment.

PERFORMANCE MEASURES:							
MEASURES	City Wide Strategic Priorities	ACTUAL			Thru 12/31 FY2023	BUDGET	
		FY2020	FY2021	FY2022		FY2023	FY2024
Zoning Applications	ED	23	35	37	10	40	30
Inspections Conducted Within 2 Business Days	ED	11,042	10,123	11,021	4,508	17,000	12,000
Permits Issued (Building, Etc.)	ED	2,234	2,541	2,640	980	2,750	2,500
Code Violations Addressed	SC	5,245	5,590	4,510	2,303	6,000	5,000
Dollars Expended to Support Affordable Housing	ED	n/a	n/a	\$640,000	\$30,000	\$402,500	\$402,500

AGENCY ALLOCATIONS

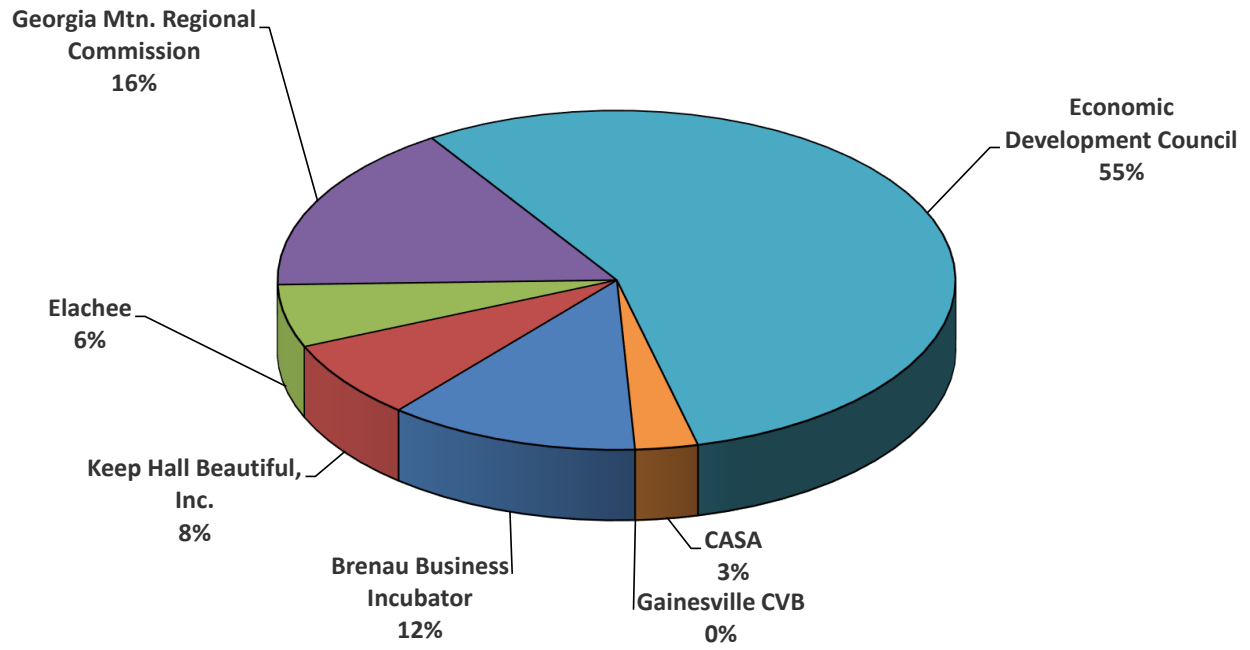
DEPARTMENT DIVISION DESCRIPTION:

This division's budget accounts for those funds requested by local Agencies for services they provide to the City.

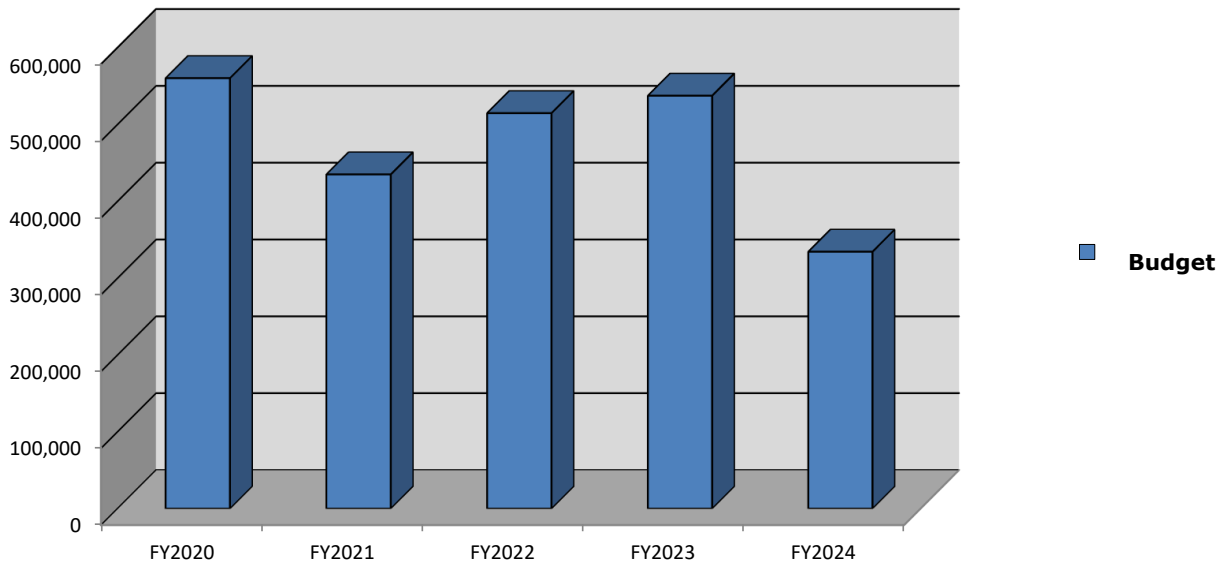
AGENCY ALLOCATIONS

	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET
General Fund			
Keep Hall Beautiful, Inc.	\$ 10,000	\$ 10,000	\$ 12,500
Georgia Mtn. Regional Commission	40,530	41,450	40,703
CASA	5,000	10,000	10,000
Gainesville CVB	217,127	217,127	-
Total General Fund Allocations	272,657	278,577	63,203
Public Utilities Fund			
Keep Hall Beautiful, Inc.	10,000	10,000	12,500
Elachee	15,000	30,000	20,000
Georgia Mtn. Regional Commission	13,510	13,817	13,568
Economic Development Council	123,750	165,000	185,000
Total Public Utilities Fund Allocations	162,260	218,817	231,068
Economic Development Fund			
Brenau Business Incubator	-	40,000	40,000
Total Public Utilities Fund Allocations	-	40,000	40,000
Total Funding			
Keep Hall Beautiful, Inc.	20,000	20,000	25,000
Elachee	15,000	30,000	20,000
Georgia Mtn. Regional Commission	54,040	55,267	54,271
Economic Development Council	123,750	165,000	185,000
CASA	5,000	10,000	10,000
Gainesville CVB	217,127	217,127	-
Brenau Business Incubator	-	40,000	40,000
Total Agency Allocations	\$ 434,917	\$ 537,394	\$ 334,271

Agency Allocations



Five Year Total Funding Trend



COMMUNITY SERVICE CENTER

DEPARTMENT DESCRIPTION:

The Community Service Center is a jointly funded agency of the City of Gainesville and Hall County. It offers a broad range of affordable human services to residents of Gainesville-Hall County. Programs offered through the department specialize in family support services such as elder care, financial management, public transportation, and other community building projects. The department works closely with other local agencies to create a seamless system of care making it easier for families to navigate and achieve success. Finally, the department successfully uses local dollars to leverage funds from private, state and federal sources which pay for the vast majority of services.

MISSION STATEMENT:

The organization's mission is to identify and address critical social service gaps by creating solutions within its organization or by identifying and supporting other public or nonprofit agencies to such an end.

GOALS & OBJECTIVES:

1 Meeting Increasing Demand & Improve On-time Performance for Micro Transit Service

- * Introduce zones to WeGo Service.
- * Put five additional vehicles into service.
- * Research possibility of weekend service.
- * Research possibility of expanding service in to White County.

2. Expand Evening Trolley Service to Additional Neighborhoods

- * Hold informal community meetings to solicit route design recommendations.
- * Design Downtown Trolley Lunch Route.

3. Acquire Up To 2 Additional Trolleys

- * Identify and purchase two trolleys to expand neighborhood service.

4 Begin training process to become a direct HHS & FTA recipient

- * Work with FTA representatives to learn application and reimbursement processes for direct recipients.

5. Make Recommendations to Transit Based on Completed Zero/Low Emission Study

- * Work with GHMPO staff to have this study completed and develop recommendations for elected officials.

6. Release RFP for Micro transit Software As A Solution (SAAS)

- * Design, release RFP
- * Establish review committee
- * Recommend vendor to City Council

PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priority	ACTUAL				BUDGET	
		FY2020	FY2021	FY2022	Thru 12/31 FY2023	FY2023	FY2024
WeGo - Urban & Rural Trips	ED	109,415	45,931	70,042	46,324	90,000	100,000
Meals Served (HDM & Congregate)	SC	132,944	130,229	115,685	59,916	149,417	149,417

REVENUE SOURCES & ASSUMPTIONS

Intergovernmental – Federal/State/Other is based on anticipated Federal and State Grants.

Intergovernmental – County and Transfer from General Fund are the amounts needed to fund the budget after all other revenues are taken into account. It is allocated between the City and County according to the percentage of service usage for the calendar year just ended.

Local Funding Allocation Percentage (Based on percent of usage):

NOTE: Funding percentages shown include only City/County contributions and exclude all other revenue

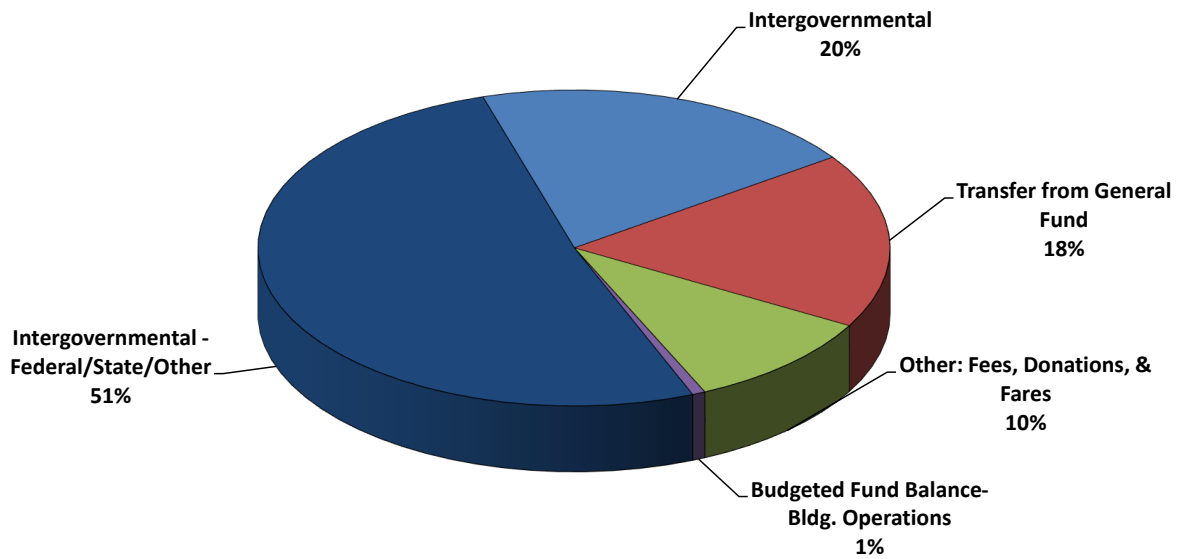
	FY2022		FY2023		FY2024	
	County	City	County	City	County	City
Senior Services	50%	50%	48%	52%	65%	35%
Hall Area Transit -Fixed Route	0%	100%	0%	100%	N/A	N/A
Hall Area Transit - Dial A Ride	N/A	N/A	N/A	N/A	N/A	N/A
G-H Transit	N/A	N/A	55%	45%	55%	45%
Community Outreach	40%	60%	53%	47%	53%	47%

Other revenue sources include charges for services, fees, fares, reimbursements, and donations. These sources are projected based on history, planned rates for services, anticipated usage of fare/fee related programs, and other commitments.

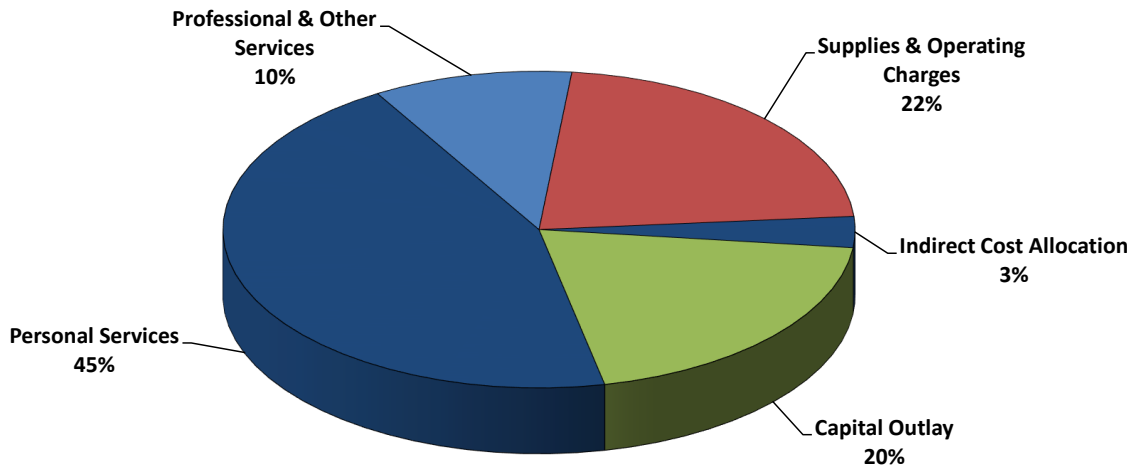
COMMUNITY SERVICE CENTER FUND SUMMARY

REVENUES	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET
Intergovernmental - Federal/State/Other	\$ 1,635,272	\$ 2,221,542	\$ 3,086,031
Intergovernmental	677,905	998,324	1,196,298
Transfer from General Fund	703,749	693,992	1,075,586
Other: Fees, Donations, & Fares	299,751	462,570	601,772
Budgeted Fund Balance- Bldg. Operations	-	232,442	40,000
Total Revenues	3,316,677	4,608,870	5,999,687
EXPENDITURES			
Personal Services	1,617,253	2,158,749	2,687,086
Professional & Other Services	343,730	413,947	612,436
Supplies & Operating Charges	821,527	1,001,173	1,320,164
Indirect Cost Allocation	190,000	190,001	190,001
Capital Outlay	103,549	845,000	1,190,000
Total Operating Expenditures	3,076,059	4,608,870	5,999,687
Other Expenditures:			
Transfers out	-	-	-
Total Expenditures	3,076,059	4,608,870	5,999,687
Excess Revenues Over/(Under) Expenditures	\$ 240,618	\$ -	\$ -

Revenues by Category



Expenditures by Category



CEMETERY TRUST SPECIAL REVENUE FUND

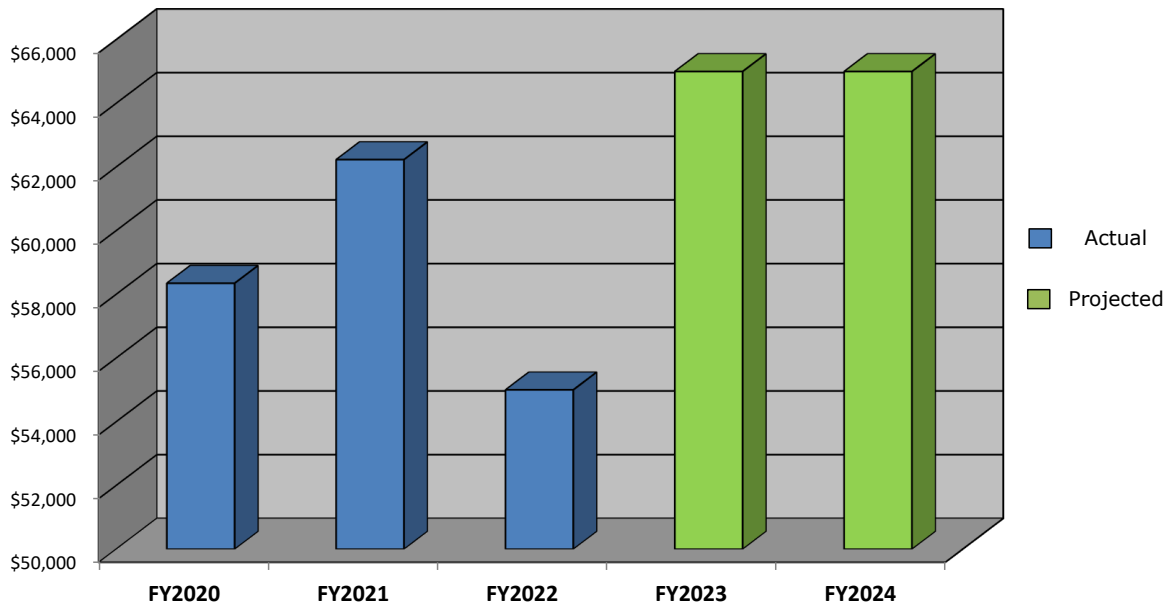
FUND DESCRIPTION:

The Cemetery Trust Fund is a Special Revenue Fund. Funds of this type are used to account for the proceeds of specific revenue sources that are legally or donor restricted to expenditures for specific purposes. The Cemetery Trust Fund is used to account for the revenues and expenditures of this fund; which are restricted to the operation and improvement of Alta Vista Cemetery.

CEMETERY TRUST FUND SUMMARY

REVENUES	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET
Interest on Investments	\$ (11,321)	\$ 1,500	\$ 1,500
Sales & Services	73,552	50,000	60,000
Donations	-	-	-
Budgeted Fund Balance	-	3,500	3,500
Total Revenues	62,231	55,000	65,000
EXPENDITURES			
Purchased/Contracted Services	-	-	-
Transfer to Capital Projects Fund	55,000	-	40,000
Available for Capital Projects	-	55,000	25,000
Total Expenditures	55,000	55,000	65,000
<i>Excess Revenues Over/(Under) Expenditures</i>	<i>\$ 7,231</i>	<i>\$ -</i>	<i>\$ -</i>

Cemetery Trust Fund Five Year Trend



CONFISCATED ASSETS FUND

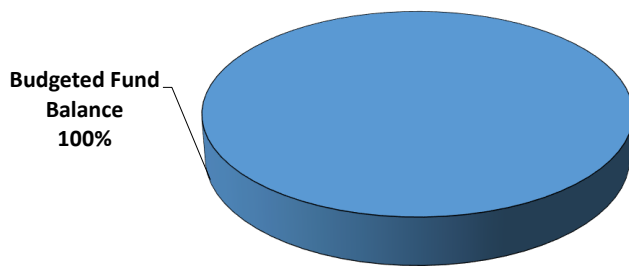
FUND DESCRIPTION:

This fund is a Special Revenue fund. Funds of this type are used to account for the proceeds of specific revenue sources that are legally or donor restricted to expenditures for specific purposes. The Confiscated Assets Fund is used to account for certain asset seizures confiscated by the City Police Department.

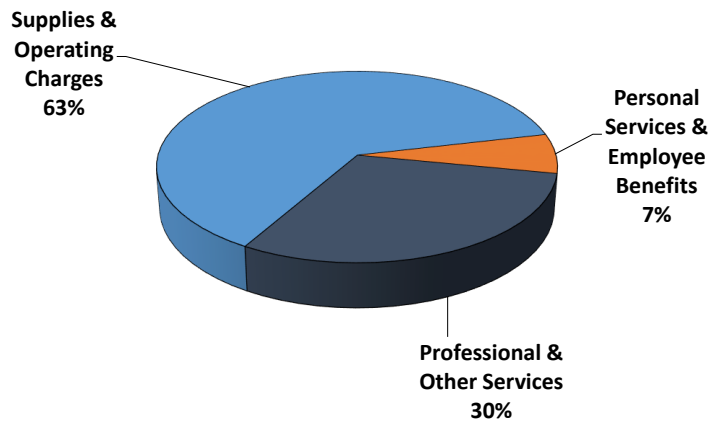
CONFISCATED ASSETS FUND SUMMARY

	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET
Revenue			
Cash Confiscations - State	\$ 21,045	\$ -	\$ -
Cash Confiscations - Local	-	-	-
Cash Confiscations - Federal	177,853	-	-
Sale of Assets	40,500	-	-
Interest on Investments	(5,871)	-	-
Budgeted Fund Balance	-	150,000	150,000
Total Revenue	233,527	150,000	150,000
Expenditures			
Personal Services & Employee Benefits	\$ 8,616	\$ 10,000	\$ 10,000
Professional & Other Services	69,526	66,227	45,501
Supplies & Operating Charges	58,390	73,773	94,499
Capital Outlay	66,256	-	-
Total Expenditures	202,788	150,000	150,000
Excess Revenues Over/(Under) Expenditures	\$ 30,739	\$ -	\$ -

Revenues by Category



Expenditures by Category



ECONOMIC DEVELOPMENT FUND

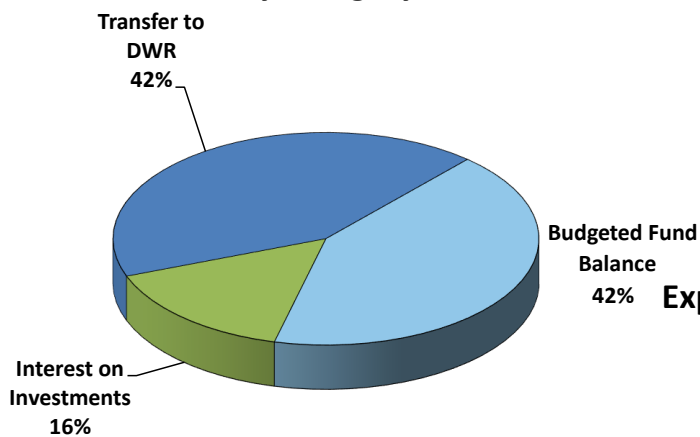
FUND DESCRIPTION:

This fund is a Special Revenue fund. Funds of this type are used to account for the proceeds of specific revenue sources that are legally or donor restricted to expenditures for specific purposes. The Economic Development Fund is used to account for certain economic development activities within the City.

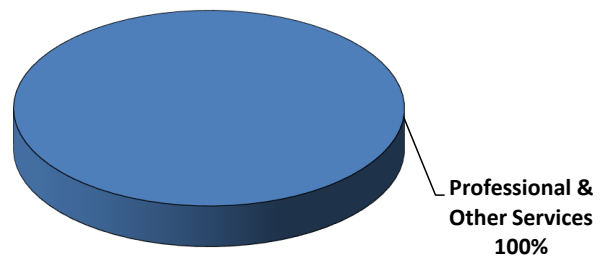
ECONOMIC DEVELOPMENT FUND SUMMARY

	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET
Revenue			
Interest on Investments	\$ (456,820)	\$ 19,450	\$ 19,450
Transfer to DWR	10,017,622	53,550	53,550
Budgeted Fund Balance	-	53,550	53,550
Total Revenue	9,560,802	126,550	126,550
Expenditures			
Professional & Other Services	11,218	73,000	73,000
Total Expenditures	11,218	73,000	73,000
Excess Revenues Over/(Under) Expenditures	\$ 9,549,584	\$ 53,550	\$ 53,550

Revenues by Category



Expenditures by Category



FIRE SERVICES FUND

DEPARTMENT DESCRIPTION:

Gainesville Fire Department comprises 4 fire stations equipped with 10 frontline apparatus (4 engines, 2 aerials, 1 rescues, 2 squads, Georgia Search and Rescue (GSAR Task Force 1 truck) with 4 reserve apparatus (3 engines, 1 aerial). There are currently 82 firefighters working on three shifts (24 hours on, 48 hours off) and 11 staff members for a total of 93 personnel. Gainesville Fire Department is rated as an ISO Class I Fire Department based on the response efficiency, training requirements, inspection and water services. Gainesville Fire Department has an average yearly increase of 16% response volume, with a report ending yearly total of 15,855.

MISSION STATEMENT:

Gainesville Fire Services District is committed to providing the highest level of fire and public safety services for our community. We protect lives and property through fire suppression, emergency medical response, disaster management, fire prevention and public education.

GOALS & OBJECTIVES:

1. Ensure a superior level of fire service is provided to the customers of the City of Gainesville.

- * Maintain our ISO Class I Rating.
- * Continued dialogue with Hall County Fire Services to ensure effective EMS service is being provided to the citizens of Gainesville.
- * Seek out new training avenues to increase department capabilities.
- * Develop new avenues for service delivery through proactive hazard recognition and mitigation.
- * Increase standards to improve training and personnel for future advancement.

2. Expand coverage within and to areas affected by growth.

- * Continue to add preemption devices at intersections.
- * Work with City administration to identify areas of immediate need, coupled with areas of future growth.
- * Engage in community support through education within the realm of fire prevention.
- * Continue a community outreach program focusing on early childhood safety education

3. Update our training and education programs to align with a more proactive and creative workforce.

- * Work with Public Information officers to sharpen outreach capabilities
- * Find new ways to implement public notifications regarding department responses for traffic avoidance
- * Implement employee empowerment to increase retention while building an internal recruitment force.

PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2020	FY2021	FY2022	FY2023	FY2023	FY2024
Average Response Time (Min:Sec) (Emergency)	CS	4:58	5:00	4:59	4:50	5:00	5:00
Total Responses	S	9,700	11,400	13,637	15,855	18,000	21,000
Total Training Hours Received	S	27,195	24,000	25,000	30,089	24,960	25,920
Public Outreach/Education Events	ED	Covid	Covid	6	72	100	120
Number of Inspections	S	2,821	2,009	2,100	3,225	3,500	3,500

REVENUE SOURCES & ASSUMPTIONS

Real & Personal Property Taxes: All taxable Real and Personal property within the City Limits of Gainesville is subject to ad valorem taxations.

Delinquent Property Taxes: Real and Personal Property Taxes collected after the fiscal year in which they are due.

Motor Vehicle Taxes: Motor vehicles within the city limits of Gainesville are subject to ad valorem taxation.

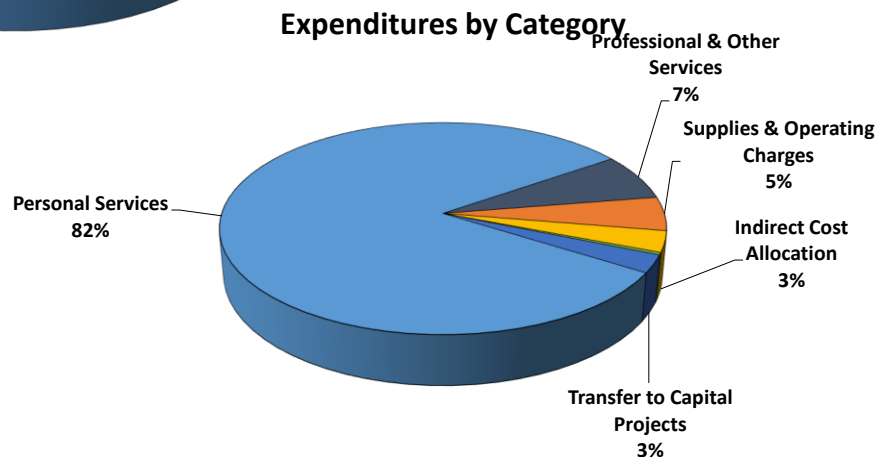
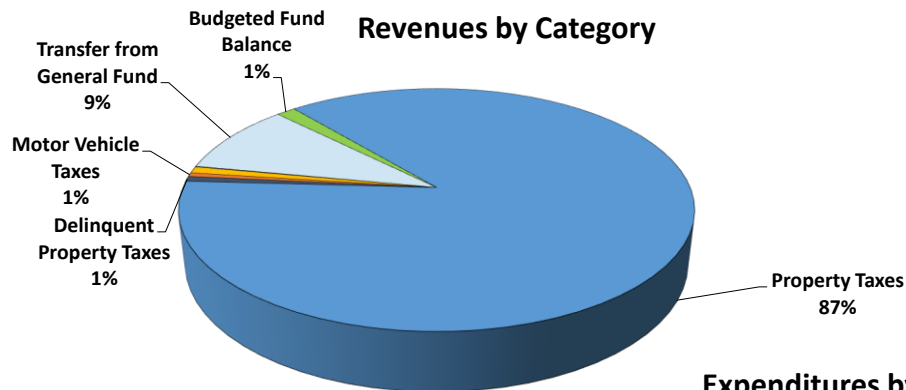
Penalties & Interest: Penalties and Interest for Delinquent Property Tax and returns not filed or filed late.

Interest is based on economic conditions, interest rates, and cash flow projections.

Budgeted Fund Balance in part represents prior year taxes collected in excess of budgeted amount and is used to fund capital purchases and other non-recurring expenditures.

FIRE SERVICES FUND SUMMARY

REVENUES	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET
Millage Rate	1.250	1.259	1.299
Property Taxes	\$ 7,247,529	\$ 7,942,239	\$ 10,150,680
Delinquent Property Taxes	75,487	79,422	79,422
Motor Vehicle Taxes	56,256	54,804	58,960
Grants	-	-	-
Penalties & Interest	11,339	15,860	101,507
Interest on Investments	(71,357)	5,600	10,600
Miscellaneous Revenue	2,070	-	-
Sale of Assets	87,544	-	-
Capital Lease	-	-	-
Transfer from General Fund	2,111,870	1,877,020	1,105,823
Budgeted Fund Balance	-	388,899	165,000
Total Revenues	\$ 9,520,738	\$ 10,363,844	\$ 11,671,992
EXPENDITURES			
Personal Services	8,018,938	8,598,060	9,514,415
Professional & Other Services	547,630	681,270	824,660
Supplies & Operating Charges	398,219	580,690	600,912
Indirect Cost Allocation	373,505	373,505	373,505
Debt	-	-	-
Capital Outlay	16,231	4,100	43,500
Transfer to Capital Projects	105,250	126,219	315,000
Total Expenditures	\$ 9,459,773	\$ 10,363,844	\$ 11,671,992
<i>Excess Revenues Over/(Under) Expenditures</i>	\$ 60,965	\$ -	\$ -



TAX ALLOCATION DISTRICT FUND

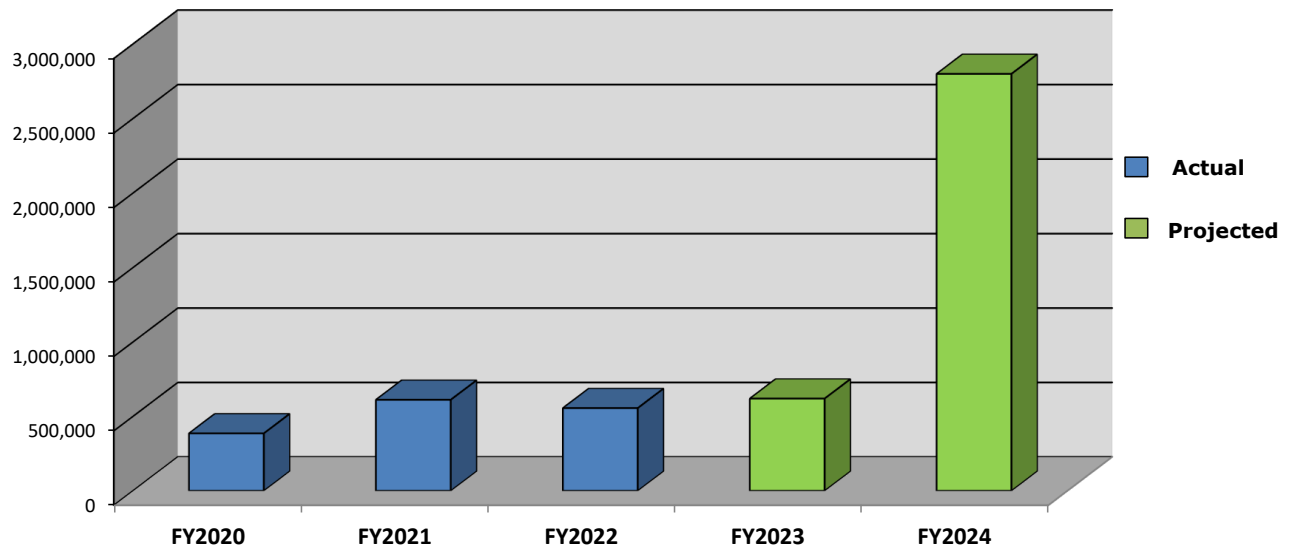
FUND DESCRIPTION:

This fund is used to account for ad valorem property tax collections derived from the City's two Tax Allocation Districts (Midtown and Westside) for the purpose of stimulating private redevelopment within these areas.

TAX ALLOCATION DISTRICT FUND SUMMARY

	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET
Revenue			
Property Tax - Current	\$ 182,167	\$ 151,359	\$ 668,336
Intergovernmental	477,236	466,903	1,669,768
Interest on Investments	(47,945)	1,100	1,100
Budgeted Fund Balance	-	-	460,316
Total Revenue	611,458	619,362	2,799,520
Expenditures			
Payments to Others	194,176	511,676	2,664,684
Transfer to Debt Fund	111,257	107,686	134,836
Transfer to Capital Projects	250,000	-	-
Total Expenditures	555,433	619,362	2,799,520
Excess Revenues Over/(Under) Expenditures	\$ 56,025	\$ -	\$ -

Five Year Budgeted Revenue Trend



POLICE SERVICES FUND

DEPARTMENT DESCRIPTION:

Established in FY2022, the Gainesville Police Service District provides the City of Gainesville with emergency and non-emergency service 24 hours a day to more than 40,000 city residents and an estimated 125,000 visitors everyday. Our jurisdiction covers approximately 37 square miles and includes houses and apartment complexes, businesses and industrial parks, recreational facilities, including parks on and around Lake Lanier, several golf courses, schools, churches, an airport, shopping centers and numerous strip malls.

MISSION STATEMENT:

The mission of the Gainesville Police Department is to provide quality police services by being a PILLAR of our community.

REVENUE SOURCES & ASSUMPTIONS

Real & Personal Property Taxes: All taxable Real and Personal property within the City Limits of Gainesville is subject to ad valorem taxations.

Delinquent Property Taxes: Real and Personal Property Taxes collected after the fiscal year in which they are due.

Motor Vehicle Taxes: Motor vehicles within the city limits of Gainesville are subject to ad valorem taxation.

Penalties & Interest: Penalties and Interest for Delinquent Property Tax and returns not filed or filed late.

Interest is based on economic conditions, interest rates, and cash flow projections.

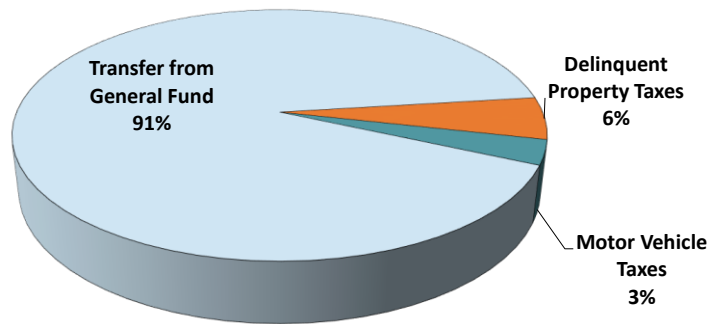
Budgeted Fund Balance in part represents prior year taxes collected in excess of budgeted amount and is used to fund capital purchases and other non-recurring expenditures.

POLICE SERVICES FUND SUMMARY

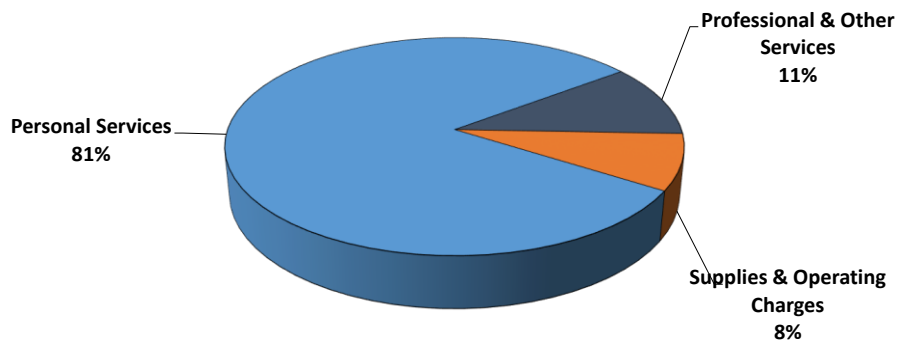
REVENUES	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET
Millage Rate	0.500	0.594	0.712
Property Taxes	\$ -	\$ 3,748,736	\$ 5,469,958
Property Tax Credit	-	(3,748,736)	-
Delinquent Property Taxes	-	37,487	54,700
Motor Vehicle Taxes	9,679	25,867	31,771
Interest on Investments	-	150	150
Sale of Assets	-	-	-
Transfer from General Fund	4,784,694	4,816,189	920,573
Budgeted Fund Balance	-	-	-
Total Revenues	\$ 4,794,373	\$ 4,879,693	\$ 6,477,152
EXPENDITURES			
Personal Services	3,723,211	3,748,943	4,325,937
Professional & Other Services	656,089	569,300	575,465
Supplies & Operating Charges	255,930	561,450	443,350
Indirect Cost Allocation	-	-	-
Debt	-	-	-
Capital Outlay	-	-	-
Transfer to Capital Projects	-	-	1,132,400
Total Expenditures	\$ 4,635,230	\$ 4,879,693	\$ 6,477,152
Excess Revenues Over/(Under) Expenditures	\$ 159,143	\$ -	\$ -

* Police Service District established in FY2022.

Revenues by Category



Expenditures by Category



HOTEL MOTEL TAX FUND

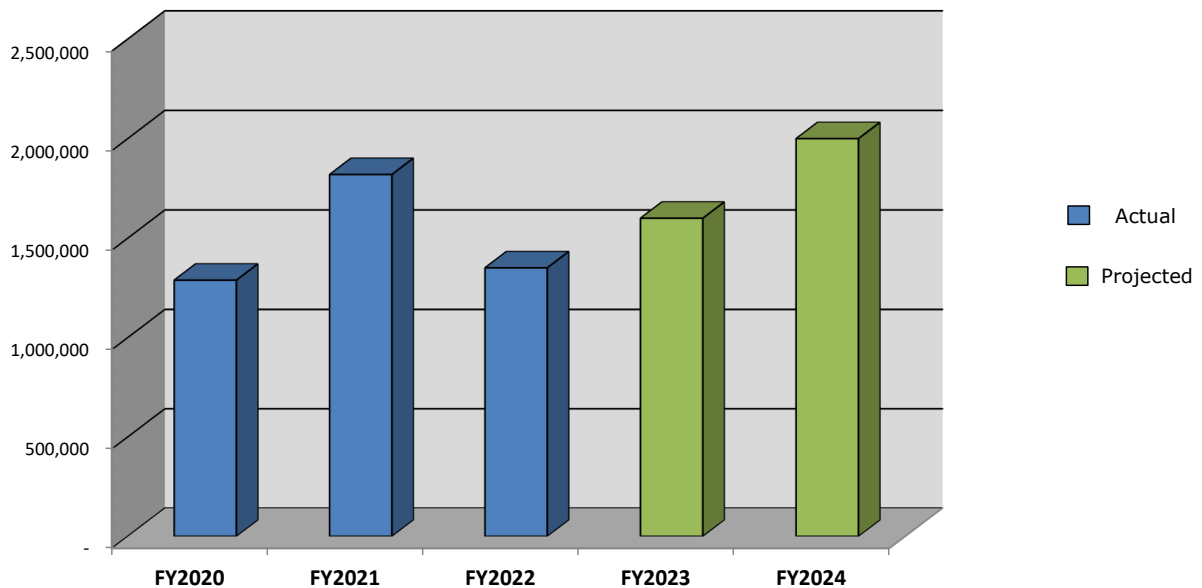
FUND DESCRIPTION:

Hotel/Motel Tax is a tax on room rentals at hotels and motels located within the City. The tax was assessed at the rate of 6% for fiscal years before 2020 and was raised to 8% thereafter. The revenue assumption for the fiscal year budget presented here was projected by calculating the forecasted tax base for the coming fiscal year (estimated by using the tax bases from several prior fiscal years) and then assessing the base at the rate of 8%.

HOTEL MOTEL TAX FUND SUMMARY

	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET
Revenue			
Hotel/Motel Tax - Non Restricted (3%)	\$ 689,174	\$ 600,000	\$ 750,000
Hotel/Motel Tax - CVB (3.5%)	804,036	700,000	875,000
Hotel/Motel Tax - Tourism Development or CVB (1.5%)	344,587	300,000	375,000
Interest	(17,850)	425	425
Other	-	-	-
Transfer from General Fund	-	-	-
Budgeted Fund Balance	-	-	-
Total Revenue	1,819,947	1,600,425	2,000,425
Expenditures			
Gainesville Convention and Visitor's Bureau	1,149,940	1,189,655	1,389,655
Available for Capital Outlay	-	-	-
Transfer to General Fund	-	-	235,770
Transfer to Debt Service	110,770	410,770	375,000
Transfer to Capital Projects	90,925	-	-
Total Expenditures	1,351,635	1,600,425	2,000,425
Excess Revenues Over/(Under) Expenditures	\$ 468,312	\$ -	\$ -

Five Year Trend



IMPACT FEE FUND

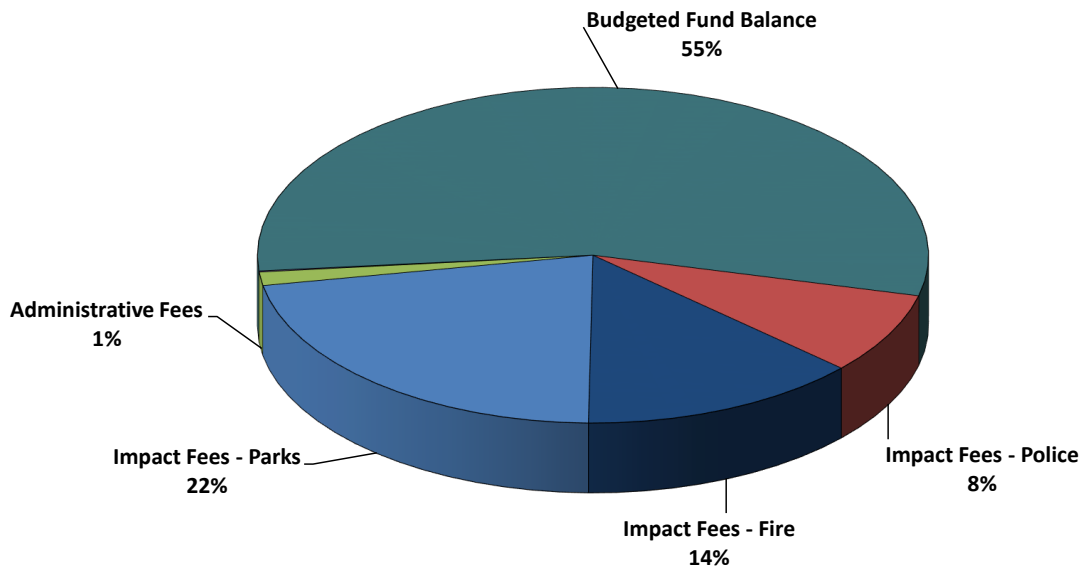
FUND DESCRIPTION:

Impact fees are collected by the City for the following areas: Police, Fire, and Parks & Recreation. The city also collects impact fees for libraries on behalf of Hall County. All fees collected are deposited into special accounts earmarked for the aforementioned divisions. In FY2020, fees pertaining to Police and Fire increased with Ordinance No. 2019-11. Funds expended on these service areas must be used on items identified in the Capital Improvement Element of the City of Gainesville's Comprehensive Plan. The Financial Services Department and Department of Planning and Development are required to submit annual reports detailing the expenditure of funds to the Department of Community Affairs. The Gainesville City Council has designated, through ordinance, the Director of Planning and Development as the Impact Fee Administrator.

IMPACT FEE FUND SUMMARY

	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET
Revenue			
Impact Fees - Police	\$ 851,129	\$ 350,000	\$ 350,000
Impact Fees - Fire	1,554,711	600,000	600,000
Impact Fees - Parks	1,470,000	975,000	975,000
Administrative Fees	124,508	57,750	57,750
Interest on Investments	(70,909)	4,450	4,450
Transfer In	-	-	-
Budgeted Fund Balance	-	892,500	2,467,214
Total Revenue	3,929,439	2,879,700	4,454,414
Expenditures			
Transfer to General Fund	124,508	57,750	57,750
Transfer to Capital Project Funds	1,000,000	1,870,000	3,837,214
Available for Capital Projects	-	951,950	559,450
Total Expenditures	1,124,508	2,879,700	4,454,414
Excess Revenues Over/(Under) Expenditures	\$ 2,804,931	\$ -	\$ -

IMPACT FEE FUND REVENUES BY TYPE



INFORMATION TECHNOLOGY FUND

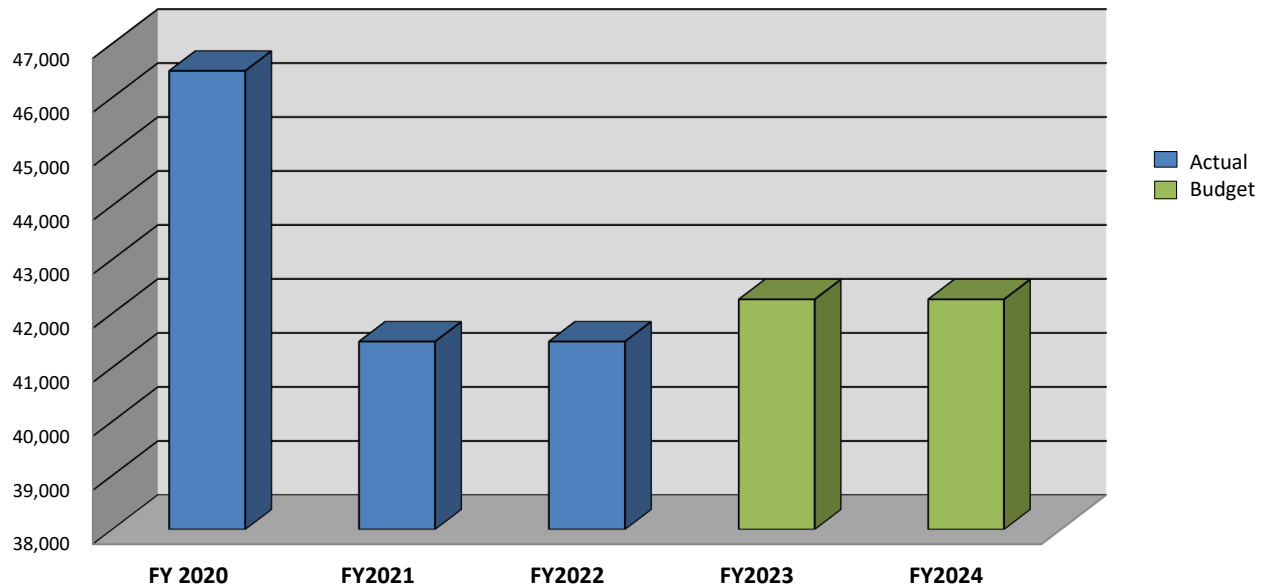
FUND DESCRIPTION:

This fund is used to account for an Information Technology fee derived from each citation issued by City of Gainesville Police officers, for the purpose of improving functionality and efficiency through the use of enhanced technology.

INFORMATION TECHNOLOGY FUND SUMMARY

	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET
Revenue			
Technology Fees	\$ 47,779	\$ 41,560	\$ 41,560
Interest/Realized Gain or Loss	(6,300)	700	700
Transfers In	-	-	-
Budgeted Fund Balance	-	-	-
Total Revenue	41,479	42,260	42,260
Expenditures			
Transfers to GG CIP	-	-	-
Supplies and Operating Charges	3,297	11,428	11,428
Capital Outlay	-	-	-
Available for Capital Projects	-	30,832	30,832
Total Expenditures	3,297	42,260	42,260
Excess Revenues Over/(Under) Expenditures	\$ 38,182	\$ -	\$ -

Five Year Trend



PARKS AND RECREATION

DEPARTMENT DESCRIPTION:

The Gainesville Parks and Recreation Agency was founded in 1924 by a special election by the citizens of Gainesville. Governed by a nine-member appointed board having the legal responsibility to provide, establish, maintain and conduct a comprehensive parks and recreation program, the Gainesville Parks and Recreation is funded through City of Gainesville ad valorem taxes and fees & charges. All programs are available to city residents as well as those residing outside the City. Therefore, in fairness to the residents of Gainesville, a non-resident fee may be added to programs to help offset the costs of providing them. The Gainesville Parks and Recreation Agency is one of only 174 agencies nationwide and one of ten agencies in the State of Georgia to have achieved accreditation from the Commission for Accreditation of Parks and Recreation Agencies. Parks and Recreation provides benefits for Our Health, Our Community, Our Youth, Our Environment, and Our Economy.

MISSION STATEMENT:

The Gainesville Parks and Recreation Agency, through a coordinated effort, seeks to enrich the quality of life of the citizens we serve by providing safe and accessible facilities and a diversified program of activities in an effective, efficient, equitable and responsive manner.

GOALS & OBJECTIVES:

1. To enhance the quality of life of the citizens of Gainesville through Service Quality in Parks and Recreation Opportunities.

- * Continue implementation of the 2030 Master Plan that focuses on preparing for the future growth of the community through increasing the number of parks and recreation activities and services.
- * To acquire and protect additional cultural, recreation, and natural parkland. As residential growth continues within the City, the parks and open space need continued growth.
- * Provide high quality, clean, safe, and accessible park amenities and open spaces for active and passive recreation that meets the diverse needs of all our citizens through continuous inspection of all parks and facilities.
- * Continue to increase mental and physical health and wellness opportunities by expanding offerings at Frances Meadows and other facilities/parks.

2. To continue being a sustainable and essential agency to the City, the citizens of Gainesville and the overall prosperity of the community.

- * To attain financial stewardship through streamlining leisure services and building effective partnerships.
- * Meet the needs of the present without compromising the needs of future generations by making decision today that sustain activities and facilities for the future.
- * Continue to offset operational costs through increased sponsorships.
- * Communicate and advocate to other City departments, service providers, Gainesville City Schools, and Hall County Parks & Leisure to support service delivery.
- * Revitalize programming by: increasing free opportunities that promote social equity; supporting and promoting self-recreation; and creating new partnerships that strengthen our offerings.

3. To provide customer satisfaction for all Agency programs, facilities, and services.

- * Maintain customer service campaign that solicits and monitors public input regarding the Agency's performance in services provided.
- * Provide major and operating capital to implement updates and upgrades to facilities, parks and programs based on public input.
- * Improve service operations through a strengthened organizational structure and through promotion of external stewardship.
- * Provide Staff training opportunities that foster professional growth and Agency success.

PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2020	FY2021	FY2022	FY2023	FY2023	FY2024
2030 Master Plan Implementation (% of total action items in progress or complete)	S	49%	56%	68%	78%	72%	80%
Full Time Staff Retention	RD	80%	85%	84%	80%	82%	84%
Annual Economic Impact	S	\$4.1m	\$7m	\$10.2m	\$3.9m	\$11m	\$11m
Parkland Acreage per 1,000 residents	S	N/A	N/A	9.33	9.33	9.5	9.75
# Youth Athletic participants*	RD	1,918	1,918	2,570	1,012	2,250	2,250
# Staff training opportunities	S	136	136	292	104	175	175
# Fitness visits to Frances Meadows Center**	RD	50,120	50,120	62,818	35,367	45,000	45,000
# Volunteer Hours	S	7,979	7,979	11,646	11,760	7,000	7,000

*Youth Athletic participation includes Travel Ball players at Lanier Point & Lanier Aquatic Swimmers **Fitness Center and Classes

REVENUE SOURCES & ASSUMPTIONS

Ad Valorem Tax is based on the same projected digest used for the General Fund.

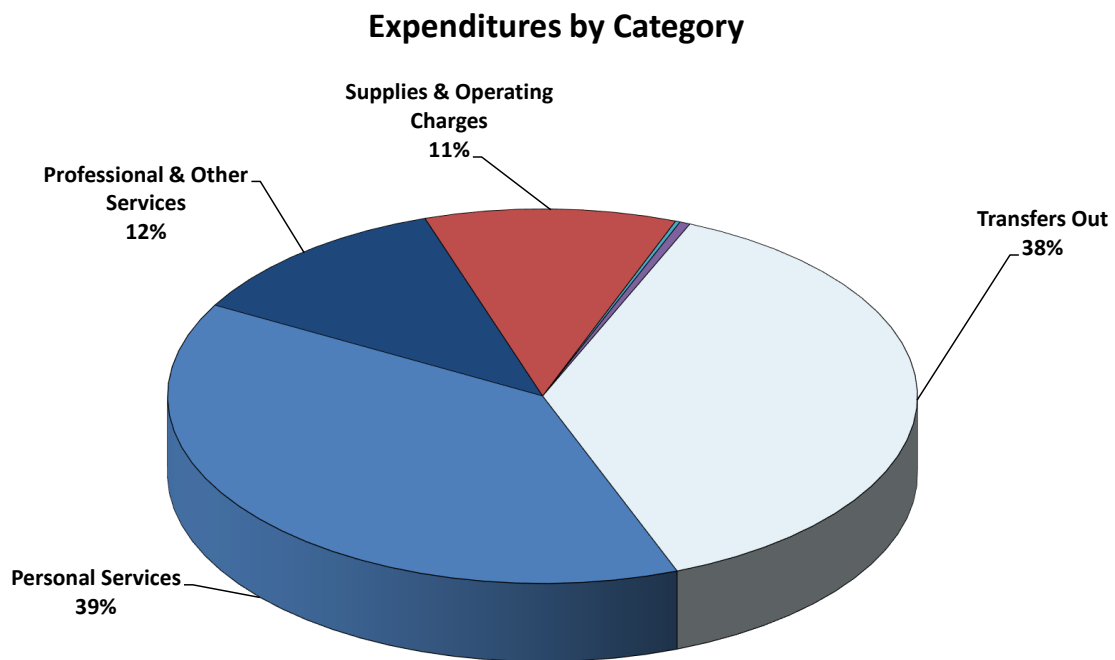
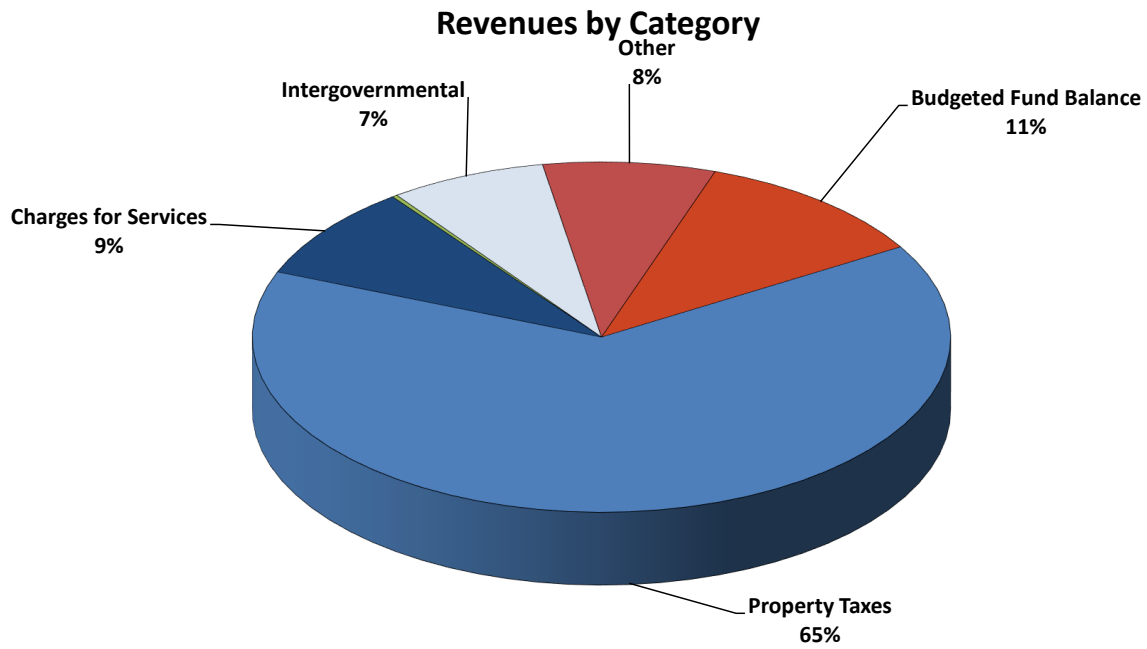
Charges for Services includes admissions, program and league fees, facility leases, concession operations, etc. Projections rely on historical trends and economic conditions.

Interest is based on economic conditions, interest rates, and cash flow projections.

Budgeted Fund Balance in part represents prior year taxes collected in excess of budgeted amount and is used to fund capital purchases and other non-recurring expenditures.

PARKS AND RECREATION FUND SUMMARY

REVENUES	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET
Millage Rate	0.750	0.896	0.896
Property Taxes	\$ 5,285,072	\$ 5,793,774	\$ 7,112,228
Charges for Services	972,910	1,592,200	958,100
Interest/Realized Gain or Loss	(137,029)	36,000	26,095
Intergovernmental	-	1,670,000	800,000
Other	969,796	32,000	878,800
Transfers in	-	-	-
Budgeted Fund Balance	-	-	1,221,234
Total Revenues	7,090,749	9,123,974	10,996,457
EXPENDITURES			
Personal Services	3,206,031	3,889,271	4,277,849
Professional & Other Services	1,231,145	1,214,989	1,302,753
Supplies & Operating Charges	1,125,517	1,170,105	1,193,855
Capital Outlay	82,966	944,609	22,000
Indirect Cost allocation	50,000	50,000	50,000
Agencies	10,000	-	-
Transfers Out	1,825,000	1,855,000	4,150,000
Total Expenditures	7,530,660	9,123,974	10,996,457
Excess Revenues Over/(Under) Expenditures	\$ (439,911)	\$ -	\$ -



GAINESVILLE CONVENTION AND VISITOR'S BUREAU

DEPARTMENT DESCRIPTION:

The Gainesville Communications and Tourism Office combines Main Street Gainesville, Convention and Visitor's Bureau, and the Lake Lanier Olympic Park.

MISSION STATEMENT:

Inform Gainesville residents on city government and city services, promote the downtown/midtown area as a new location for business, provide marketing support for existing businesses, and partner with area hotels and numerous local attractions to bring more visitors to the City. In addition, Lake Lanier Olympic Park serves as the city's top attraction that serves over 200,000 visitors annually and produces an average annual economic impact to the community of over \$4.5M.

FY2021 GOALS & OBJECTIVES:

1. Increase Tourism Activity in Gainesville

- * Recruitment of 3 new events with overnight stays and retention of existing events.
- * Implement lead system and bid on 4 potential events for Gainesville.
- * Promote, market Gainesville and create presence at Gainesville events and 2-3 other non CVB organized events with the mobile marketing trailer.
- * Continue marketing GGSA through lunch and learns, presence at events and bid on 2 new events that bring overnight visitors.

2. Encourage new business development and enhance established businesses around the Gainesville Square

- * Promote and create activities that utilize Midland Greenway to promote the expansion and vitalization of that area.
- * Increase and promote Main Street Membership.
- * While promoting new website- highlight the benefits of downtown.
- * Promotion of façade and other grants available to Main Street Members.

3. Promote Community Awareness of City Services and Utilization of City Programs

- * Begin building library of professional images (facilities, landscape, events) to be used for enhanced marketing and promotional purposes. Regular notification to City employees that direct them to logos, branding elements, etc. and reminders of proper branding practices.
- * Creation of promotional marketing materials (video/visuals) explaining services of the CVB and City programs.
- * Creation of marketing video showcasing the services of the CVB that can be shared on social media, website, mobile trailer kiosk and presentations. Creation of volunteer and ambassador programming.
- * Postcard campaign.

4. Foster the development of the sports of rowing and canoe/kayak and to insure community inclusion in the use and development of programs and facilities at LLOP

- * Continue to provide quality services and events, expanding opportunities and revenue with our current events.
- * Ensure park is ready to open new boathouse w/old dock removal, butterfly garden restoration and overall aesthetics of park.
- * Expand social media following by 100,000 across all social platforms.
- * Begin recruitment of potential event sponsors.

PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2020	FY2021	FY2022	FY2023	FY2023	FY2024
CVB/GGSA Engaged Events	RD	17	44	19	10	47	24
Main Street Events	RD	29	35	46	29	38	31
Total Main Street Members	S	29	29	41	23	35	35
LLOP Rental Events	S	9	16	15	7	16	16
LLOP Events	S	8	13	8	3	9	6
Social Media Followers	RD	36,453	40,584	n/a	63,337	45,000	70,000
ExploreGainesville.org Users	RD	n/a	n/a	n/a	18,132	n/a	72,000
Gainesville.org Users	RD	430,987	423,805	455,074	241,455	428,000	440,000
Hotel/Motel Revenue	S	\$1,192,582	\$1,215,645	\$1,814,933	\$929,841	\$1,500,000	\$1,900,000

REVENUE SOURCES & ASSUMPTIONS

Hotel/Motel Tax is a tax on room rentals at hotels and motels located within the City.

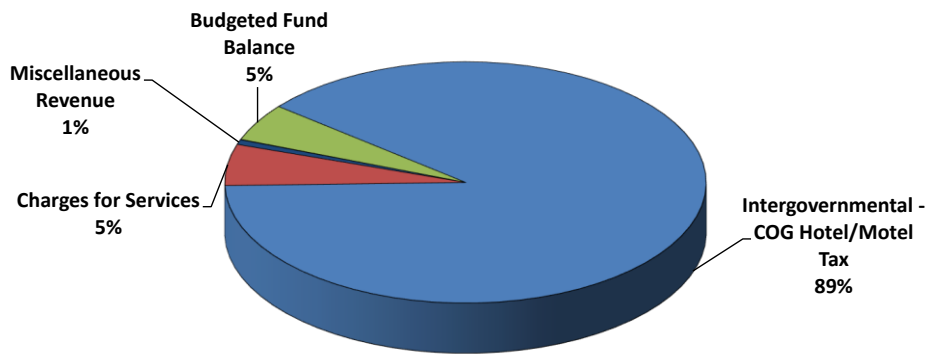
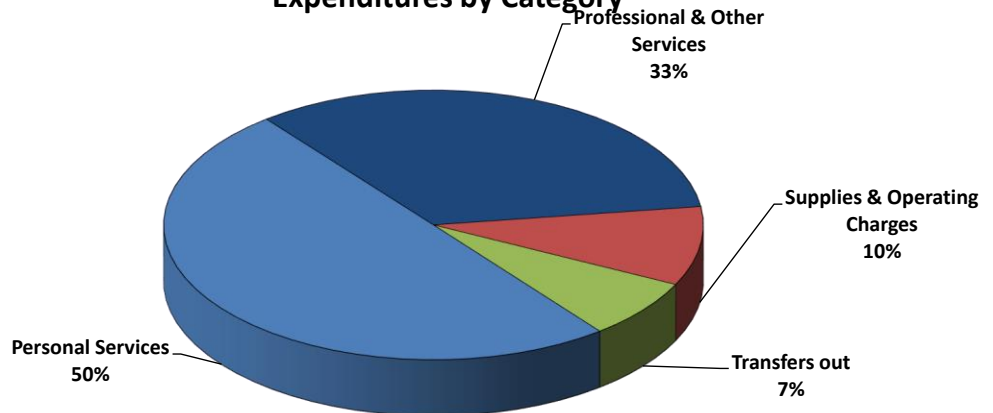
Charges for Services includes admissions, program and league fees, facility leases, concession operations, etc. Projections rely on historical trends and economic conditions.

Interest is based on economic conditions, interest rates, and cash flow projections.

Budgeted Fund Balance in part represents prior year taxes collected in excess of budgeted amount and is used to fund capital purchases and other non-recurring expenditures.

GAINESVILLE CONVENTION AND VISITOR'S BUREAU FUND SUMMARY

REVENUES	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET
Intergovernmental - COG Hotel/Motel Tax	\$ 1,149,940	\$ 1,189,655	\$ 1,389,655
Charges for Services	64,898	84,891	86,391
Interest/Realized Gain or Loss	(10,550)	800	800
Miscellaneous Revenue	314,959	230,818	10,292
Transfers In	-	-	-
Budgeted Fund Balance	-	-	78,649
Total Revenues	1,519,247	1,506,164	1,565,787
EXPENDITURES			
Personal Services	727,822	830,320	781,653
Professional & Other Services	437,663	538,497	523,839
Supplies & Operating Charges	153,435	112,847	148,230
Transfers out	-	24,500	112,065
Capital Outlay	-	-	-
Total Expenditures	1,318,920	1,506,164	1,565,787
<i>Excess Revenues Over/(Under) Expenditures</i>	<i>\$ 200,327</i>	<i>\$ -</i>	<i>\$ -</i>

Revenues by Category

Expenditures by Category


LAND BANK AUTHORITY

FUND DESCRIPTION:

This fund is used to account for any transactions associated with the management of property held by the Land Bank Authority.

INFORMATION TECHNOLOGY FUND SUMMARY

	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET
Revenue			
Transfers in	\$ 50,000	\$ 50,000	\$ 60,000
Budgeted Fund Balance	-	-	-
Total Revenue	50,000	50,000	60,000
Expenditures			
Purchased Services	422	50,000	60,000
Available for Capital Projects	-	-	-
Total Expenditures	422	50,000	60,000
Excess Revenues Over/(Under) Expenditures	\$ 49,578	\$ -	\$ -

CAPITAL IMPROVEMENT PROGRAM

FUND DESCRIPTION:

These budgets represent the first year of the present five year Capital Improvement Program (CIP). The section also includes a summary of the entire CIP, as well as more detailed information regarding those projects funded for the first year. Capital improvement budgets remain open until the project is completed.

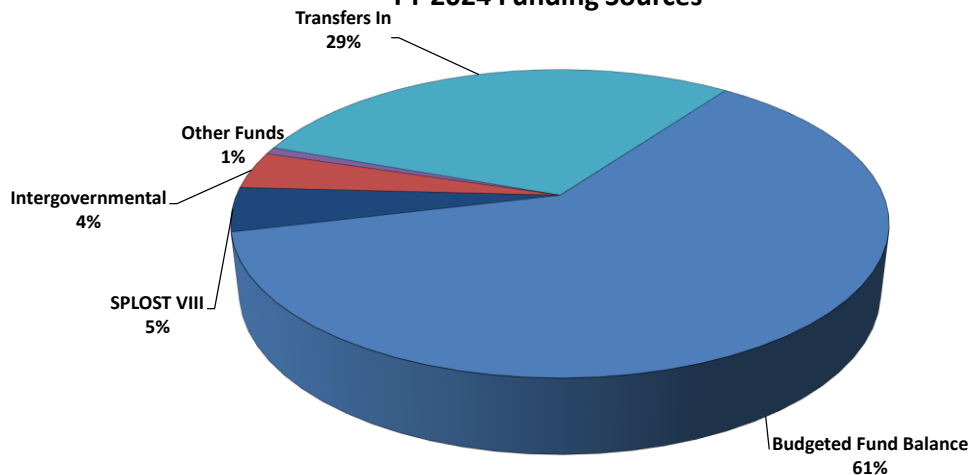
MISSION STATEMENT:

It is the mission of the Capital Improvement Program to identify, measure, and plan for future Capital needs while adhering to the central mission of the City of Gainesville.

CAPITAL IMPROVEMENTS PROGRAM FUND SUMMARY

REVENUES	FY2022 BUDGET	FY2023 BUDGET	FY2024 BUDGET
Intergovernmental:			
Georgia Department of Transportation	\$ 300,000	\$ 300,000	\$ 300,000
Federal Grants	402,000	-	1,592,500
Hall County	-	-	-
SPLOST VIII	4,684,476	4,415,000	2,231,921
Bond/Lease proceeds	22,554,000	3,270,000	-
GEFA Loans	60,500,000	-	-
Water Connection Fees	3,247,942	4,097,101	2,975,041
Airport Fund	-	70,000	355,000
Golf Course Fund	-	455,000	-
Solid Waste Fund	-	410,000	-
Community Service Center	-	671,250	-
Operating Expenditures	1,060,110	-	690,000
Transfers From:			
General Fund	3,832,278	3,740,150	6,223,875
Cemetery Trust Fund	55,000	30,000	40,000
Fire District	105,000	126,219	165,000
Hotel/Motel Tax Fund	67,425	-	-
Police Services District	-	-	1,132,400
Impact Fee Fund	1,000,000	1,870,000	1,660,000
SPLOST VIII	-	-	759,135
Gainesville CVB	-	24,500	112,065
Parks and Recreation	1,825,000	1,855,000	4,150,000
Grants CIP Fund	300,000	300,000	-
Budgeted Fund Balance:			
DWR Fund Balance	26,717,000	33,782,000	27,965,000
SPLOST Fund Balance	-	61,792	1,568,079
Total Revenues	\$ 126,650,231	\$ 55,478,012	\$ 51,920,016

FY 2024 Funding Sources

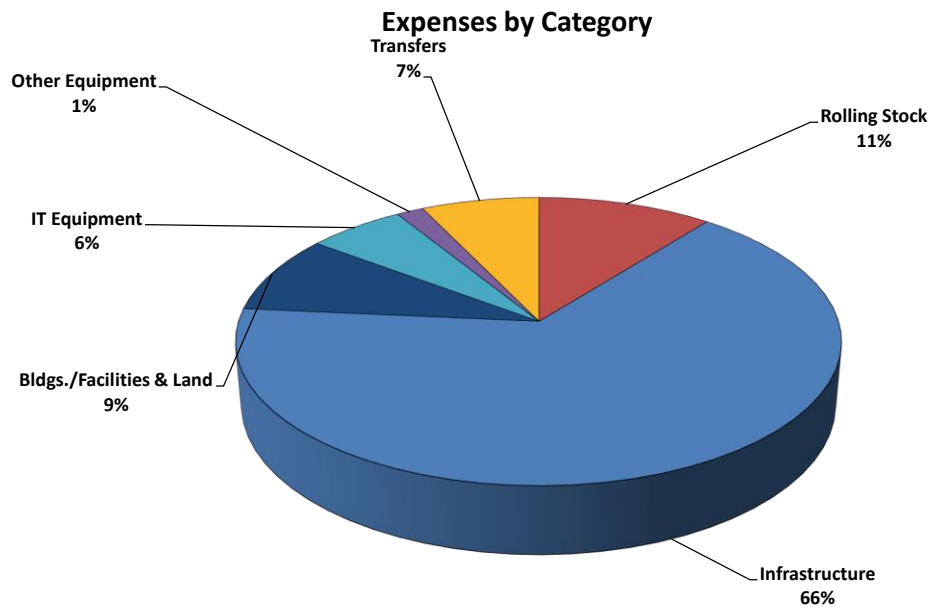


CAPITAL IMPROVEMENT PROGRAM FUND SUMMARY			
EXPENDITURES	FY2022 BUDGET	FY2023 BUDGET	FY2024 BUDGET
City Managers Office			
City Campus Improvements	-	125,000	500,000
Placemaking Implementation	100,000	50,000	350,000
Signage Program	-	100,000	350,000
Greenway Connectivity	-	315,000	500,000
Town Square Design and Improvements	500,000	250,000	262,875
CSX East/West Spur	-	-	615,000
Information Technology			
Disk/Computer/Storage Replacement	-	200,000	200,000
Network Upgrade	175,000	238,000	315,000
Network Security	-	-	100,000
Community Development Department			
CEDD Building Repairs	-	-	100,000
ULDC Amendment	-	100,000	100,000
Police			
Vehicle Replacement Program	670,000	320,000	924,000
Vehicle Mobile Data Terminal	71,000	71,000	71,000
Public Safety Training Facility	65,278	-	1,000,000
Furniture	-	-	111,000
Police Computer Upgrades	-	37,400	37,400
Firearms Target System	-	-	100,000
Fire Services			
Fire Rescue Boat	-	-	570,000
Burn Building	-	-	140,000
Intersection Preemption	30,000	30,000	30,000
Fire Department Fleet Replacement Rescue Vehicles	-	-	135,000
Fire Rescue Boat Storage	-	-	150,000
Land Bank Authority			
Land Bank Authority	50,000	50,000	60,000
Public Works - Public Land and Buildings			
Replacement Service Vehicle	-	-	80,000

CAPITAL IMPROVEMENT PROGRAM FUND SUMMARY			
EXPENDITURES	FY2022 BUDGET	FY2023 BUDGET	FY2024 BUDGET
Public Works - Engineering			
Street Resurfacing (Major Projects)	550,000	550,000	550,000
Roadway Patching Program	125,000	125,000	125,000
In-House Paving Program	660,000	660,000	660,000
Transportation Plan Implementation	350,000	630,000	90,000
Sidewalk Program	100,000	100,000	200,000
Bridge Maintenance Program	25,000	25,000	25,000
Traffic Calming / Road Safety Devices	50,000	50,000	50,000
Asphalt Preservation	50,000	25,000	50,000
Fleet Replacement	40,000	45,000	55,000
City Park Roundabout Landscaping	-	-	250,000
Athens Street Improvements	-	250,000	250,000
Public Works - Traffic			
Intelligent Transportation Systems (ITS)	150,000	100,000	100,000
Traffic Cabinet Locks for Cyber Security	-	-	100,000
Battery Backup System and Signal Video Detection Install	-	-	200,000
Traffic Signal Cabinet Beautification Wrap	-	-	50,000
Public Works - Street Maintenance			
Skid Mounted Leaf-Vac	-	-	180,000
Brush Chipper	-	-	80,000
Right of Way Tractor	-	-	160,000
Hook Lift Truck	-	-	300,000
Tandem Axle Dump Truck	-	-	300,000
Replacement Fleet Vehicle	-	-	60,000
Replacement Fleet Vehicle	-	-	60,000
Stormwater			
Stormwater Rehabilitation Program	1,000,000	1,000,000	1,000,000
Cemetery			
Cemetery Plot Restorations	-	-	40,000
Gainesville Convention and Visitors Bureau			
Historic City Hall	-	650,000	950,000
Green Street Park	-	230,000	100,000
Covered Concert Stage for Community Events	-	-	112,065

CAPITAL IMPROVEMENT PROGRAM FUND SUMMARY			
EXPENDITURES	FY2022 BUDGET	FY2023 BUDGET	FY2024 BUDGET
Parks and Recreation			
Civic Center Renovations	900,000	-	230,000
Midland Greenway Improvements	-	740,000	1,550,000
Park Development - Recreation Center	-	1,200,000	500,000
Park Vehicles	153,000	55,000	50,000
Greenway Lighting	-	200,000	220,000
LED Court/Field Lighting	-	295,000	100,000
Frances Meadows Fitness Equipment Replacement	-	-	150,000
Frances Meadows Poolpaks	300,000	475,000	450,000
Martha Hope Cabin Parking	-	400,000	200,000
Wessell Park Parking Improvements	-	-	400,000
Dogwood Pavilion Replacement	-	-	1,600,000
Community Service Center			
WEGO Transit Equipment	-	625,000	840,000
CSC Surveillance Cameras	-	-	40,000
HAT Parking Lot Improvements	-	-	199,500
HAT Building Repairs and Maintenance	-	-	168,000
Airport			
Hangar Trench Drain	-	-	250,000
Rwy 23 End Tree Project	-	-	50,000
Fleet Vehicle	-	-	55,000
Golf Course			
Toro 4500 Mower	-	-	90,000
John Deere Pro Gator	-	-	30,000
Vehicle Services			
Wheel Balancer	-	-	75,000
Tire Changer	-	-	75,000

CAPITAL IMPROVEMENT PROGRAM FUND SUMMARY			
EXPENDITURES	FY2022 BUDGET	FY2023 BUDGET	FY2024 BUDGET
Department of Water Resources			
Crew Truck	-	-	210,000
Crew Truck	-	-	120,000
Drill Equipment	-	-	315,000
Scada & Telemetry System Improvements		300,000	300,000
Automated Meter Infrastructure	150,000	150,000	150,000
Lift Station Improvements	1,000,000	1,250,000	2,000,000
Water Reclamation Facilities Electrical Control Upgrades	200,000	250,000	250,000
Water Treatment Plants Electrical Control Upgrades	200,000	250,000	250,000
Sanitary Sewer System Main Improvements	-	1,500,000	2,000,000
Riverside WTP Raw Water Pump Replacement	-	-	4,500,000
Maintenance Facility Relocation	2,000,000	6,587,000	3,342,000
Meter Maintenance Program	750,000	1,000,000	750,000
Dump Truck Replacement	120,000	-	-
Clarks Bridge Road Sewer Lift Station	-	1,000,000	1,300,000
Dump Truck Replacement	-	-	170,000
Semitruck	-	-	148,000
Flat Creek Maintenance Facility Expansion	-	250,000	250,000
Flat Creek WRF Primary Clarifiers	1,153,000	250,000	1,200,000
New Water Meters Installations	3,000,000	1,200,000	3,000,000
Water Main Improvements	4,750,000	3,000,000	2,000,000
WTP Improvements	-	500,000	1,750,000
Linwood WRF Sludge Press and Holding Tank	100,000	3,147,000	200,000
Track Excavator	-	-	315,000
Trailhead Enhancements	-	-	750,000
Utility Billing Software	-	-	2,000,000
Vactor Truck	-	-	545,000
Vacuum Excavator	-	-	150,000
Transfer to Other Funds	4,492,418	4,397,101	3,734,176
Capital Reserves	-	-	-
Total Expenditures	\$ 24,029,696	\$ 35,347,501	\$ 51,920,016



DEBT SERVICE FUND

FUND DESCRIPTION:

The Debt Service Fund is used to account for the accumulation of resources and payment of general government long-term debt principal and interest from governmental resources.

Entering into fiscal year 2024, the City of Gainesville's general obligation debt is projected to be \$48,930,000.

Frances Meadows Center	\$	4,170,000
Parking Deck	\$	1,030,000
Main Street Property	\$	2,795,000
Parking Deck Expansion	\$	3,900,000
The Boathouse and The COOP	\$	33,970,000
Retail Space	\$	3,065,000

Georgia law provides that general obligation debt be no greater than 10% of the City's total assessed value. This 10%, minus general obligation bonds outstanding is classified as the government's legal debt margin. A computation of the City's legal debt margin follows:

Net General Obligation Bond Tax Digest	\$	<u>8,611,220,882</u>
Debt Limit - 10% of Assessed Value	\$	861,122,088
Less General Obligation Bonds Outstanding		<u>48,930,000</u>
Legal Debt Margin	\$	<u>812,192,088.20</u>

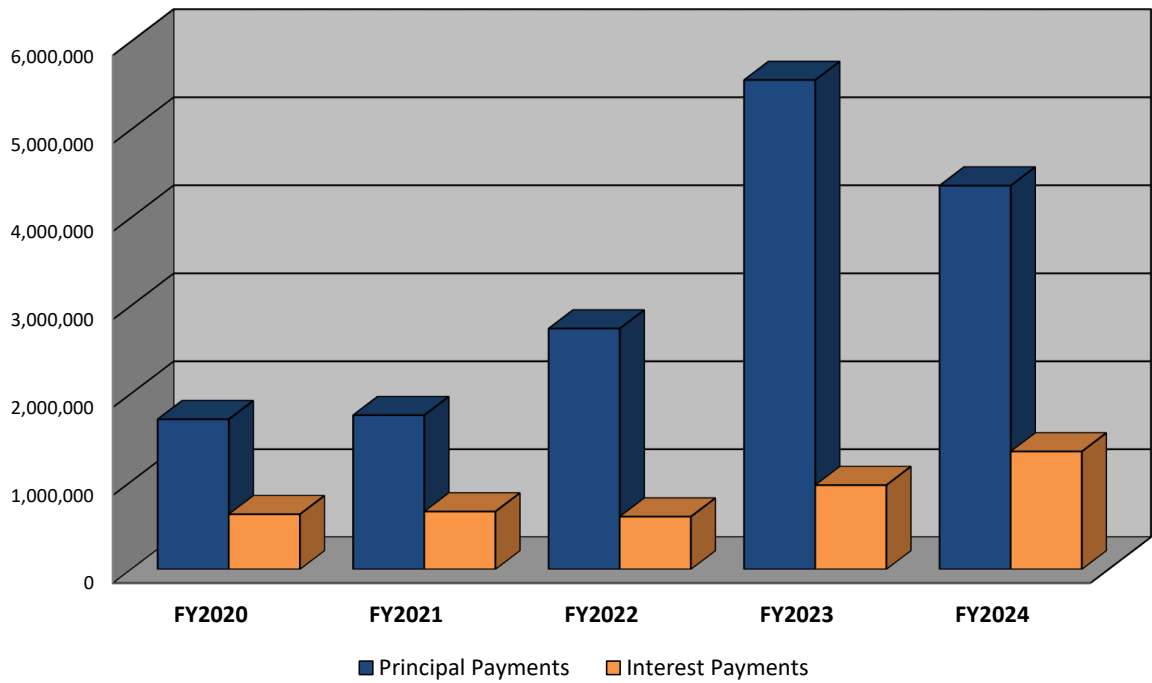
Bonded debt per capita, based on an estimated population of 43,417 is \$1,127.

The City does not anticipate any new capital leases during FY2024.

DEBT SERVICE FUND SUMMARY

REVENUES	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET
Millage Rate	0.510	0.510	0.510
Taxes	\$ 3,046,053	\$ 3,337,734	\$ 4,152,477
Interest on Investments	(59,714)	10,129	11,208
Transfers in	515,719	518,456	1,268,971
Miscellaneous Revenue	-	304,765	-
Budgeted Fund Balance	-	1,534,954	1,121,814
Total Revenues	<u>3,502,058</u>	<u>5,706,038</u>	<u>6,554,470</u>
EXPENDITURES			
Bond Principal and Interest	3,908,508	4,363,263	4,354,272
Lease Principal and Interest	547,929	1,340,575	2,190,494
Other Costs	4,171	2,200	9,704
Available for Future Debt Service	-	-	-
Total Expenditures	<u>4,460,608</u>	<u>5,706,038</u>	<u>6,554,470</u>
Excess Revenues Over/(Under) Expenses	<u>\$ (958,550)</u>	<u>\$ -</u>	<u>\$ -</u>

Five Year Principal and Interest Trend



DEPARTMENT OF WATER RESOURCES

DEPARTMENT DESCRIPTION:

The Department of Water Resources Fund is used for activities connected with the development, operation and maintenance of water and sewer service in the City of Gainesville and parts of Hall County. This is an enterprise fund, financed and operated in a manner similar to private business enterprises. Such funds are self-supporting in nature where the costs, including depreciation, of providing goods or services on a continuing basis are financed or recovered primarily through user charges.

MISSION STATEMENT:

It is the mission of the Gainesville Department of Water Resources to provide ample quantities of safe, aesthetically pleasing water at adequate pressures to our customers, and to provide this water at the lowest possible price that will allow the system to be safely operated and expanded. Furthermore, it is our goal to collect and treat all wastewater generated in our service area in a safe and environmentally-sound manner at the lowest possible price. We will endeavor to meet these goals while managing our resources as a responsible steward for the future of our community and while providing the highest level of customer service possible.

GOALS & OBJECTIVES:

1. Ensure financial stability.

- * Continue implementing the 10-year planned approved by Mayor/Council. This allows us to accelerate our capital improvements program and provide necessary operational resources while setting predictable rates.
- * Utilize financial management tools, experts, and technology to maximize revenue and control costs.

2. Ensure operational reliability.

- * Continue implementing a model asset management program to maintain DWR assets while managing risk, providing a consistent level of service, and maximizing return on investment.
- * Explore and begin implementing a cost-effective and environmentally friendly solids processing/reuse/disposal solution possibly in partnership with others.
- * Continue implementing capital projects and other improvements to enhance and expand our systems while optimizing power, chemical, solids handling, and other costs.

3. Develop a world class work force.

- * Provide a safe work environment and proactive safety program for all DWR employees.
- * Enhance relationships with high schools, technical schools, and universities for recruiting and outreach.
- * Develop retention strategies, including training opportunities, defining career paths, and strategic assignments.

PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31 FY2023	BUDGET	
		FY2020	FY2021	FY2022		FY2023	FY2024
Revenue, \$M	IO	79.9	83.9	85.2	42.9	77.1	82
Number of active accounts	IO	55,859	57,270	59,165	59,776	59,000	60,000
Water pumped to system, annual average mgd	IO	19.3	19.4	19.5	20.8	19.8	20.5
Treated wastewater returned, highest monthly average, mgd	IO	13.1	12.1	12.5	12.3	12	12
Permit compliance at all 4 plants, %	II	99%	99%	99%	98%	100%	100%
Complete all safety activities, %	IO	NA	100%	100%	99%	100%	100%
Real water losses, gallons/connection/day (prior cal yr)	II	20	29	14	8.6	30	30
Sewer spills/overflows, gallons	IO	21,900	2,017,700	54,666	150	0	0
Work orders generated, % completed-Vertical Assets	IO	3,403/73%	3,804/84%	3,084/79%	1,408/95%	3,000/85%	4,000/90%
Work orders generated, % completed-Linear Assets	IO	NA	NA	NA	9,934/99%	NA	20,000/95%
Capital improvement projects, \$M investment	ED, II	27.7	21.9	29.9	17.7	30	30

REVENUE SOURCES & ASSUMPTIONS

Water Revenue is the largest revenue source in this fund. The service area includes a large portion of Hall County. Rates are different for inside City and outside City customers due to differing service costs.

Account Service Fees are the third largest revenue source in this fund. This fee is billed to each account on the system as a base fee that recovers the cost to read the meter and generate a bill, regardless of consumption.

Water Tapping Fees are levied to recoup the actual cost of tapping the water mains for new or additional users tapping onto an existing water line. The projected revenue is based on historical trend review and analysis, coupled with construction start projections.

Service Fees are charged when service to a user is terminated for non-payment, and as a penalty for a returned check.

Late Payment Penalties of 10% of the amount due are charged if payments reach Customer Service after the due date on the billing.

Sewer Revenue is the second largest revenue source in this fund, with the majority of the service area inside the City limits. This revenue category has seen an increase due to new housing developments in the City limits that are served by the City's sanitary sewer system.

Surcharges are charged to large industrial and commercial customers if their pollutant load is in excess of what is found in the normal residential effluent waste. This revenue is based on historical trends but is totally dependent on the industry permit limits.

Sewer Tapping Fees are charged for a new customer to tap onto the City's Sanitary Sewer System. This charge is set to recover the City's cost to install the actual tap to the City's sewer for new or expanded service. This projection is based on historical trend.

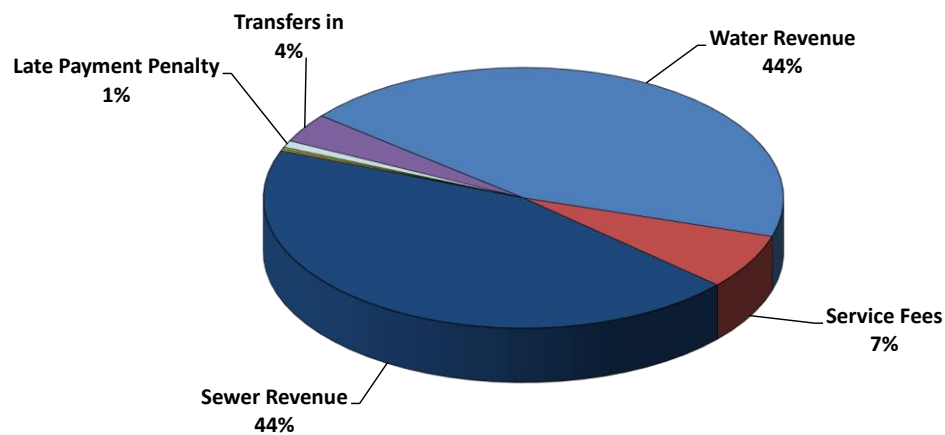
Interest Revenue is based on cash balances, the economy, and interest rates.

Water/Sewer Connection Fees are charged to enable the system to fund its expansion. These fees are based on the prorated cost of providing service with each new tap to the system and vary depending on tap size. Projections are based on anticipated new customer acquisition.

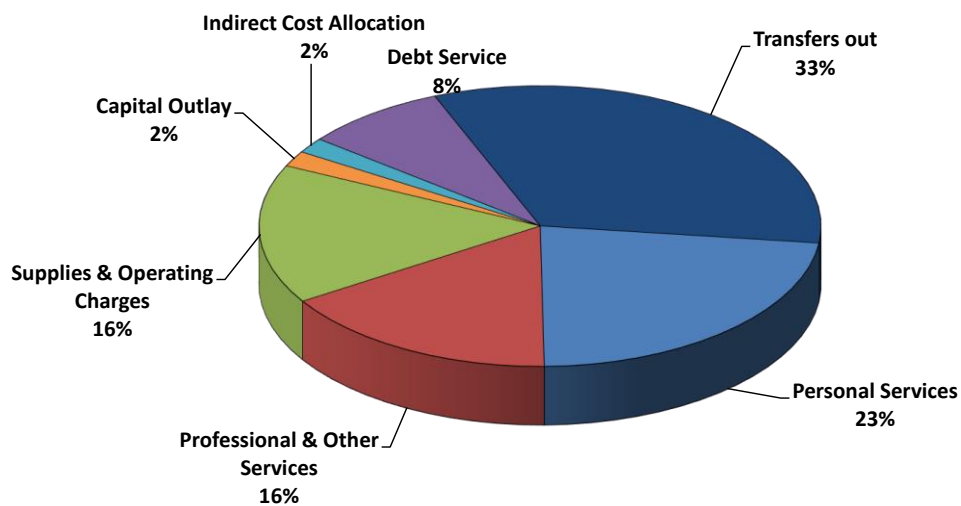
DEPARTMENT OF WATER RESOURCES FUND SUMMARY

REVENUES	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET
Water Revenue	\$ 35,449,493	\$ 30,913,102	\$ 34,900,000
Water Connection Fees	-	-	-
Water Connection Administration Fees	251,417	85,220	64,095
Water Tapping Fees	2,014,712	1,568,474	1,099,977
Account Service Fees	4,354,810	4,159,451	4,363,831
Service Fees	342,790	300,000	1,275,775
Late Payment Penalty	585,553	600,000	692,965
Sewer Revenue	33,679,124	33,091,750	35,195,731
Surcharge	1,196,711	1,079,367	1,100,000
Sewer Tapping Fees	38,700	30,780	30,780
Sewer Connection Fees	-	-	-
Sewer Connection Administration Fees	98,291	36,594	24,396
Recovery of Bad Debts	-	-	-
Miscellaneous	450,462	996,206	168,679
Investment Income	278,447	180,000	200,000
Gain(Loss) Sale of Fixed Assets	5,069,676	-	-
Intergovernmental Revenue	-	-	-
Contributions	1,261,588	-	-
Transfers In	20,093,909	4,097,101	2,975,041
Budgeted Net Position	-	-	13,291,618
Total Revenues	\$ 105,165,683	\$ 77,138,045	\$ 95,382,888
EXPENDITURES			
Personal Services	15,593,980	19,210,261	21,774,351
Professional & Other Services	9,026,739	13,939,071	15,476,158
Supplies & Operating Charges	9,755,385	12,635,299	15,318,644
Capital Outlay	(28,109,016)	1,750,360	1,713,000
Total Operating Expenditures	6,267,088	47,534,991	54,282,153
Indirect Cost Allocation	1,351,351	1,366,451	1,680,059
Miscellaneous	12,227	-	-
Depreciation	16,771,646	-	-
Contingency	-	-	-
Debt Service	2,009,550	8,004,500	7,881,000
Transfer to E&R Fund	12,851,923	11,431,632	27,965,000
Transfer to Other Funds	13,394,419	8,800,471	3,574,676
Total Expenditures	\$ 52,658,204	\$ 77,138,045	\$ 95,382,888
Excess Revenues Over/(Under) Expenses	\$ 52,507,479	\$ -	\$ -

Revenues by Category



Expenditures by Category



SOLID WASTE DEPARTMENT

DEPARTMENT DESCRIPTION:

The Solid Waste division serves the City of Gainesville Residents by maintaining a clean and healthy environment. This is accomplished through the collection and disposal of waste and recycling refuse. Services include weekly garbage pickup, weekly curbside refuse, yard waste removal, weekly recycling pickup, storm debris removal, and dead animal removal. Additional special services are provided on an as requested basis to include white goods, bulky items, and special item pickup. Solid Waste also supports City sponsored events providing litter control, pickup of solid waste, and recycling.

MISSION STATEMENT:

The mission of the Solid Waste Division is to enhance the overall condition of the residential area of the City by providing a proactive and creative approach to maintaining a clean and sanitary environment through education, enforcement, and the removal of all discarded waste.

GOALS & OBJECTIVES:

1. Collaborate with outside agencies to promote and improve the appearance, health and safety of the City.

- * Continue efforts with Keep Hall Beautiful and the Lake Lanier Association and partners.
- * Work with local school systems to promote solid waste and recycling education.

2. Effectively manage residential recycling

- * Provide efficient curbside, solid waste, and recycling services.
- * Provide recycling resources to community events as requested.
- * Distribute, as requested, the 64 gallon recycling containers to residents.

3. Implement new technologies to efficiently monitor solid waste operations

- * Use software to track solid waste collection routes to ensure efficiency.
- * Utilize routing software to track and efficiency manage collection operations for customers with medical waivers.
- * Work with the Department of Water Resources to develop tracking of new customers to ensure fees are accurate with the services provided.

PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2020	FY2021	FY2022	FY2023	FY2023	FY2024
Number of Customers	S	6909	7,101	7,302	7,412	7,300	7,500
Annual Waste Tonnage Picked up	SC	8901	9,741	9,890	4,155	9,200	10,200
Annual Household Stop Volume	SC	1,437,072	1,477,008	1,518,816	1,541,696	1,518,400	1,138,800
Recycling (% by weight)	SC	8.58%	8.06%	7.20%	7.80%	8.00%	8.00%
Tons Recycled	SC	721	746	712	326	750	750

REVENUE SOURCES & ASSUMPTIONS

Residential Collection is comprised of the existing user fee for residential garbage collection for twice weekly at the house and/or curbside pick-up. Included in this fee is once a week curbside rubbish and debris removal. Also included in this fee is once a week recycling pickup and a recycling container. The calculation is based on the annual average number of households served. The collection fee for all these services is \$32.10 per month for this budget year.

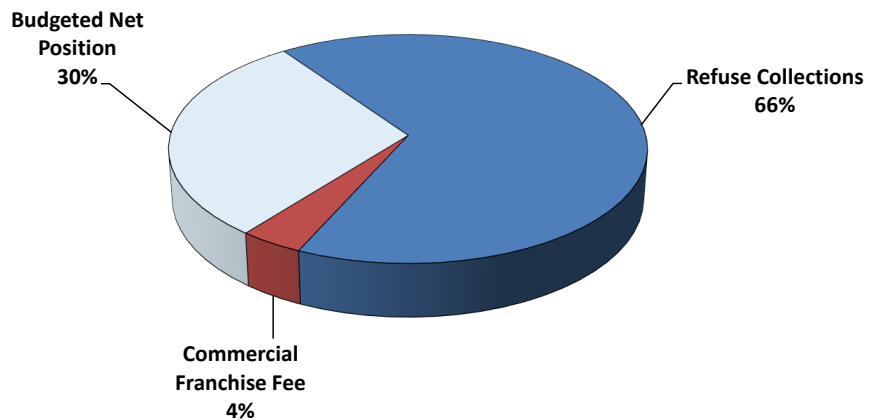
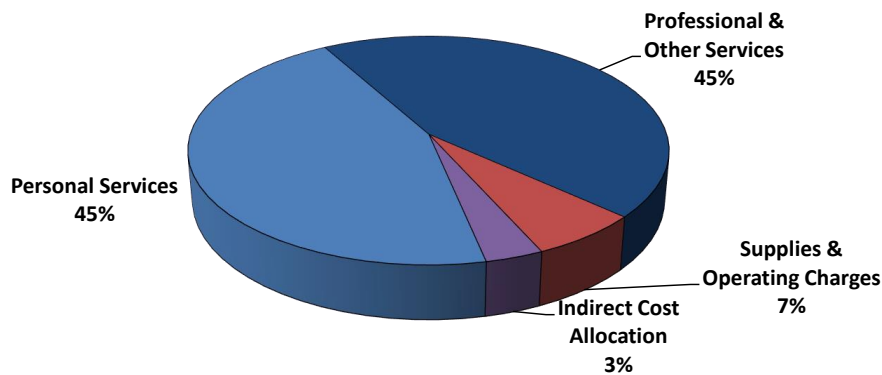
Commercial Franchise program began in FY 1994. Fees are projected at 5% of the gross receipts for all commercial garbage vendors. Assumptions are based on historical trends.

Special Services are recorded here such as the pick-up of white goods and furniture. Collection was started in FY 1995. Assumptions are based on historical trends and conservative estimates.

Landfill host fee is a fee paid on a per ton basis by landfills to the host city in accordance with State law.

SOLID WASTE FUND SUMMARY

REVENUES	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET
Refuse Collections	\$ 2,879,050	\$ 2,821,960	\$ 2,821,960
Commercial Franchise Fee	187,638	165,000	165,000
Interest/Realized Gain or Loss	(72,673)	7,500	7,500
Other Revenue	10,221	-	-
Budgeted Net Position	-	1,180,722	1,258,848
Total Revenues	\$ 3,004,236	\$ 4,175,182	\$ 4,253,308
EXPENDITURES			
Personal Services	1,543,782	1,785,491	1,921,623
Professional & Other Services	695,186	1,553,539	1,905,533
Supplies & Operating Charges	251,031	279,700	279,700
Depreciation	489,833	-	-
Indirect Cost Allocation	146,452	146,452	146,452
Transfer to Other Funds	73,827	-	-
Capital Outlay	458	410,000	-
Total Expenditures	\$ 3,200,569	\$ 4,175,182	\$ 4,253,308
Excess Revenues Over/(Under) Expenses	\$ (196,333)	\$ -	\$ -

Revenues by Category

Expenditures by Category


AIRPORT

DEPARTMENT DESCRIPTION:

The Lee Gilmer Memorial Airport is owned and operated by the City of Gainesville's Public Works Department. The airport offers 81 T-Hangars and 12 Corporate Hangars which are available to lease for both private and corporate aircraft. The Lee Gilmer Memorial Airport consists of two runways. Runway 11/29 is 4,001x 100' and runway 5/23 is 5,500 x 100' with Medium-intensity Approach Lighting System with Runway Alignment Indicator Lights (MALSR) and ILS (Instrument Landing System).

Unicom Frequency: 123.075.
ASOS: 126.475

MISSION STATEMENT:

To provide high quality, efficient services and superior infrastructure to all users of the Lee Gilmer Memorial Airport.

GOALS & OBJECTIVES:

1. Ensure the airport is maintained in the safest manner possible.

- * Identify and address all potential safety hazards that occur at or near the airport.
- * Utilize FAA-GDOT grant funding to improve runway safety by the removing of obstructions.
- * Maintain and update the safest navigational aids as per FAA requirements.

2. Enhance the appeal of airport facilities.

- * Utilize City and grant funding to further improve security of Airport property.
- * Maintain all facilities in such a manner which will be most appealing to industrial park and hangar users.

3. Procure & utilize available alternative funding sources.

- * Airport management and consultants will strive to identify and utilize all available avenues of funding. Work with partners to exhaust OneGA grant.

PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priorities	ACTUAL			Thru 12/31 FY2023	BUDGET	
		FY2020	FY2021	FY2022		FY2023	FY2024
Months of Accident Free Operation	CS	12	12	12	6	12	12
Number of Operations Annually (Takeoffs & Landings)	S	31,000	31,000	31,000	15,500	33,000	33,000
Number of Based Aircraft	S	136	138	138	138	140	140
Alternative Funding obtained	S	\$69,000	\$23,000	\$55,000	\$0	\$500,000	\$4,200,000

REVENUE SOURCES & ASSUMPTIONS

Funding Sources: Charges for Services, Federal & State Grants

T-Hangar Rent includes the monthly rental of T-Hangars. There are five types of T-Hangars designed for two different sizes of aircraft, single engine and multi-engine planes. The projections are based on 85% occupancy, economy, and historical trends.

Corporate Hangar Rent includes the monthly rents of corporate hangars and related office space. The revenue projection is based on 91% occupancy at established rental rates.

Industrial Park Rent is for the rent of land in the Industrial Park. Revenues are very stable due to tenant stability over the past several years. All leases for the Airport Industrial Park are long-term leases.

Fuel Flowage Fee has been greatly improved with the Champion Aviation FBO (Fixed Base Operator) lease effective September 1, 2016 and with the addition of Lanier Aviation self serve gas fuel sales. The FBO fuel flowage was formerly assessed at 4 tiers: The first 17,000 gallons delivered per month was levied at \$0.04 per gallon; from 17,001 to 21,000 gallons the fee was \$0.06 per gallon; from 21,001 to 25,000 gallons, the fee was \$0.08 per gallon; and any amount over 25,000 gallons was assessed at \$0.10 per gallon. With the new FBO lease, the fuel flowage was assessed at \$0.10 per gallon. The fuel flowage for Lanier Aviation is \$0.10 per gallon.

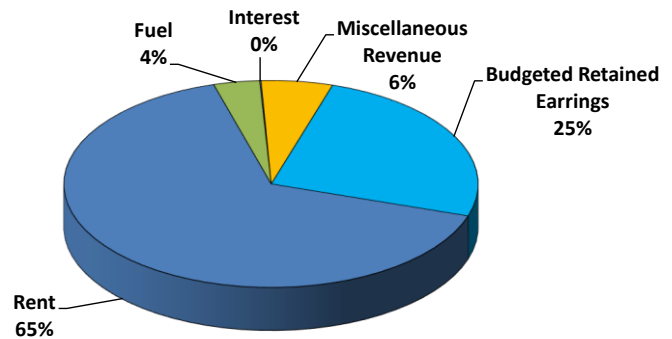
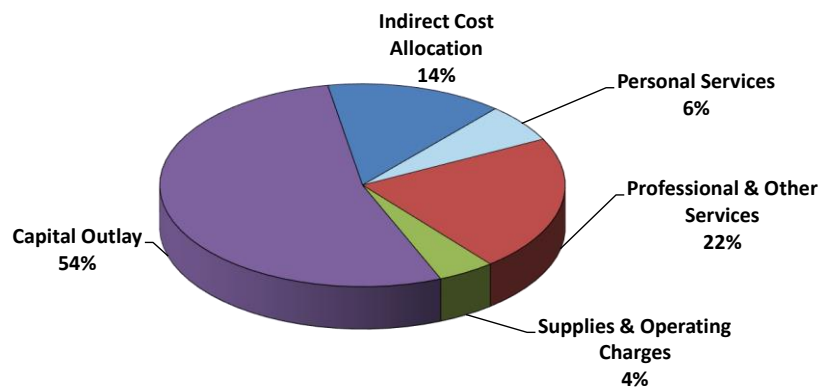
Fixed Base Operator (FBO) Lease is the lease of the facilities at the airport to the Fixed Base Operator, Champion Aviation Services, Inc. effective September 1, 2016. Monthly rate for this lease was initially set at \$2,349.22 and is to be adjusted every five years based on the All Urban Consumer Price Index CPI-U.

Interest Income projections are based on cash balances, interest rates, and the economy.

Other Income includes the flight center SASO fees, late payment fees, and wash rack fees.

AIRPORT FUND SUMMARY

REVENUES	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET
T-Hangar Rent	\$ 382,372	\$ 378,556	\$ 378,556
Corporate Hangar Rent	431,193	429,092	429,092
Industrial Park Rent	160,387	163,654	163,654
Fuel	57,324	93,696	53,244
Intergovernmental	-	-	-
Interest/Realized Gain or Loss	(35,247)	1,500	1,500
Miscellaneous Revenue	88,408	3,861	82,726
Grants	82,000	-	-
Budgeted Net Position	-	111,573	373,671
Total Revenues	\$ 1,166,437	\$ 1,181,932	\$ 1,482,443
EXPENDITURES			
Personal Services	86,296	84,949	90,614
Professional & Other Services	126,697	312,641	320,987
Supplies & Operating Charges	69,888	65,900	67,400
Capital Outlay	-	508,881	793,881
Indirect Cost Allocation	209,561	209,561	209,561
Debt Service	-	-	-
Available for Capital Projects	-	-	-
Depreciation	606,702	-	-
Total Expenditures	\$ 1,099,145	\$ 1,181,932	\$ 1,482,443
Excess Revenues Over/(Under) Expenses	\$ 67,292	\$ -	\$ -

Revenues by Category

Expenditures by Category


CHATTAHOOCHEE GOLF COURSE

DEPARTMENT DESCRIPTION:

Chattahoochee Golf Course was designed by renowned architect Robert Trent Jones Sr. and opened in 1960. The course features 18 holes of Championship Golf, a practice range, two practice putting greens, a short game area, an indoor teaching facility for full swing analysis as well as an indoor putting lab. The clubhouse features a fully stocked golf pro shop, restaurant and men's and ladies locker rooms. The course was renovated in 2006 by Kevin Hargrave and Course Crafters. Chattahoochee Golf Club is the home of Tommy Aaron, the 1973 Masters Champion.

MISSION STATEMENT:

To enhance the quality of life for our citizens by providing affordable golf through first class customer service and quality golf course conditions.

GOALS & OBJECTIVES:

1. Improve golf course facility infrastructure.

- * Oversee the installation of the range netting upgrade.
- * Oversee clearing of shrubs and overgrowth throughout the golf course.

2. Enhance the quality of life for local citizens through golf.

- * Enhance the City Senior, Junior and Regular Championship to promote more participation.
- * Create a new 2 player team event for local and regional players.

3. Increase City Golf Course awareness throughout the region.

- * Partner with Gainesville CVB to promote the course through Gainesville Sports Alliance.
- * Utilize the marketing tools of the new stand alone website to promote CGC.

PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priority	ACTUAL			Through 12/31	BUDGET	
		FY2020	FY2021	FY2022	FY 2023	FY2023	FY2024
Number of tournaments for online system.	RD	105	83*	142	108	110	150
Number of participants for The Herd Jr. Program.	RD	18	N/A	10843	8927	10000	11000
Number of hits on website video.	RD	5670	7824	85,899	33,513	7,000	90,000
Number of Social Media Hits.	RD	6407	6,581	1,341	904	N/A	1,500
Number of participants for PGA Junior League.	RD	18	26	44	44	30	48
Number of new email addresses collected.	RD	682	179*	1,149	0	500	500

* Course was closed 5 months for renovation.

REVENUE SOURCES & ASSUMPTIONS

Charges for Services include a varying range of greens fees, golf cart rental fees, driving range fees, handicap services, and locker fees. Projections rely on historical data from the last three years. Revenue has been very stable to declining somewhat over the past three years (due to the uncertain economy and increased competition).

GREENS FEES, CART FEES, AND & OTHER REVENUE

Weekend AM - The largest source of green fee revenue.

Weekday Green Fee - Available to every golfer that plays CGC during the week.

Senior - Discounted green fee only available to residents 62 years and older.

Early Twilight - Discounted green fee that is available to all patrons generally 5 hours before sun sets.

Twilight - Discounted green fee that is available to all patron generally 3 hours before sun sets.

Weekend - Hall Co. green fee offered between Weekend AM and twilight times.

Guest - Chattahoochee Country Club Members Guest Fees. This revenue should increase with the corporate agreement with CCC.

High School - High school discount is given to students during the week, and on weekends after 2:00. This class of green fees has been the stable over the past several years.

College - College discount given to students during the week. This fee has remained steady over the past years.

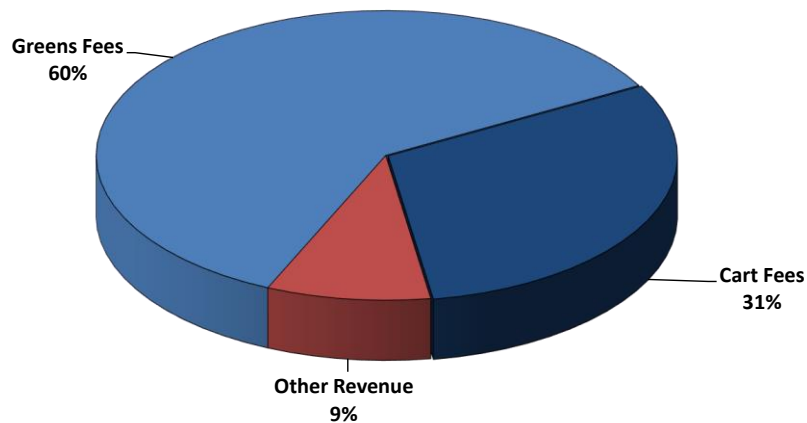
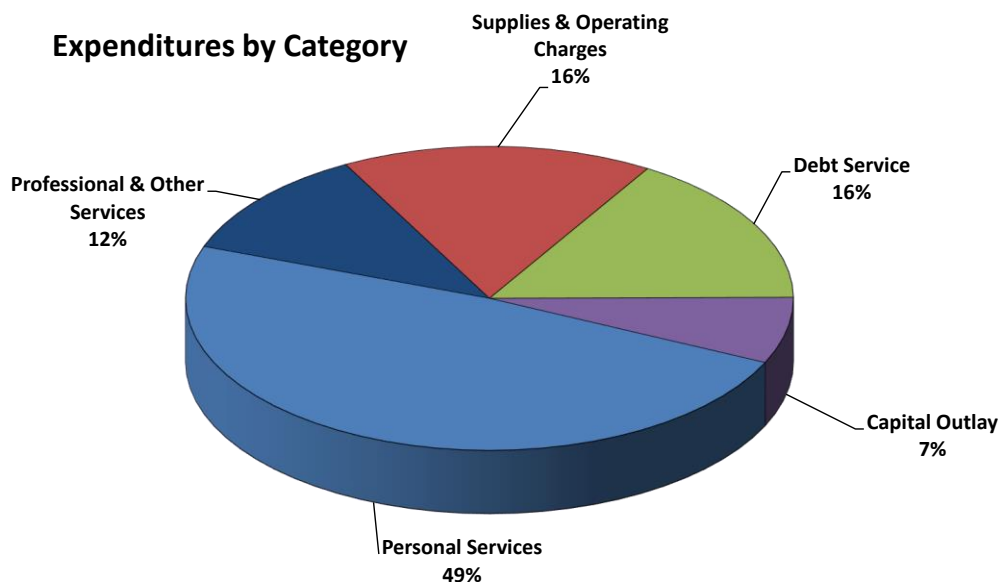
Cart Rental Fees - Cart revenues are the largest source of revenue and have remained steady over the past three years.

Handicap Fees - GSGA service that updates and maintains golfer's handicaps. The amount is \$40 per year per golfer. The course pays \$25.00 for each golfer to the GSGA for the use of their system.

Driving Range Fees - From sales of range tokens. These fees have been stable over the past three years.

CHATTAHOOCHEE GOLF COURSE FUND SUMMARY

REVENUES	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET
Greens Fees	\$ 738,082	\$ 785,721	\$ 1,017,528
Cart Fees	325,523	401,762	514,957
Other Revenue	1,631,408	773,646	154,460
Interest/Realized Gain or Loss	(68)	-	-
Transfers In from General Fund	40,360	-	120,000
Budgeted Net Position	-	-	88,138
Total Revenues	\$ 2,735,304	\$ 1,961,129	\$ 1,895,083
EXPENDITURES			
Personal Services	633,326	723,231	920,886
Professional & Other Services	133,911	204,105	220,004
Supplies & Operating Charges	307,296	272,200	314,100
Debt Service	44,688	306,593	306,593
Amortization/Depreciation	334,778	-	-
Capital Outlay	52,097	455,000	133,500
Total Expenditures	\$ 1,506,096	\$ 1,961,129	\$ 1,895,083
Excess Revenues Over/(Under) Expenses	\$ 1,229,208	\$ -	\$ -

Revenues by Category

Expenditures by Category


GENERAL INSURANCE FUND

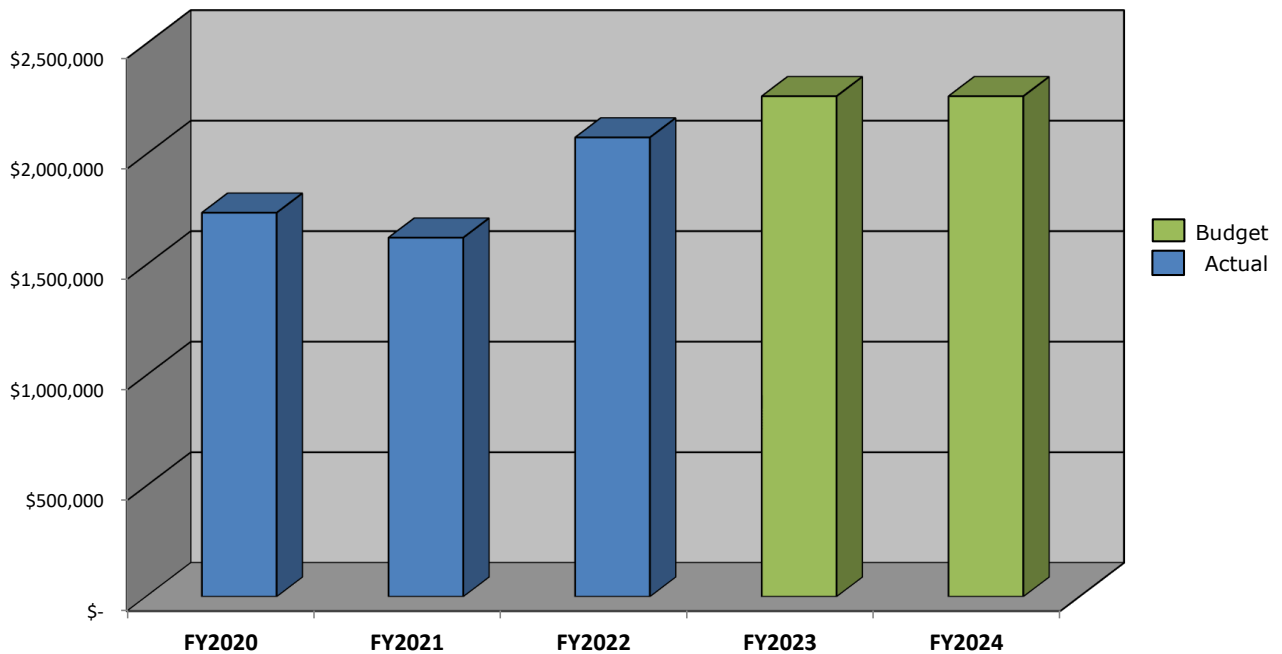
FUND DESCRIPTION:

The General Insurance Fund will account for property, liability, and workers' compensation insurance provided to the City departments. This is an internal service fund which is used to provide goods and services provided to the departments and agencies within the city. Costs of these goods and services are charged to the specific departments or units.

GENERAL INSURANCE FUND SUMMARY

	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET
Revenue			
Premiums and Losses Paid by Departments	\$ 1,565,150	\$ 2,023,902	\$ 2,248,509
Interest/Realized Gain or Loss	(33,729)	15,000	15,000
Other	58,380	-	-
Budgeted Net Position	-	38,121	-
Total Revenue	\$ 1,589,801	\$ 2,077,023	\$ 2,263,509
Expenditures			
Professional & Other Services	1,413,748	1,024,352	1,210,838
Supplies & Operating Charges	-	875,000	875,000
Indirect Cost Allocation	177,671	177,671	177,671
Transfers Out	32,111	-	-
Total Expenditures	\$ 1,623,530	\$ 2,077,023	\$ 2,263,509
Excess Revenues Over/(Under) Expenditures	\$ (33,729)	\$ -	\$ -

Five Year Budget Trend



EMPLOYEE BENEFITS FUND

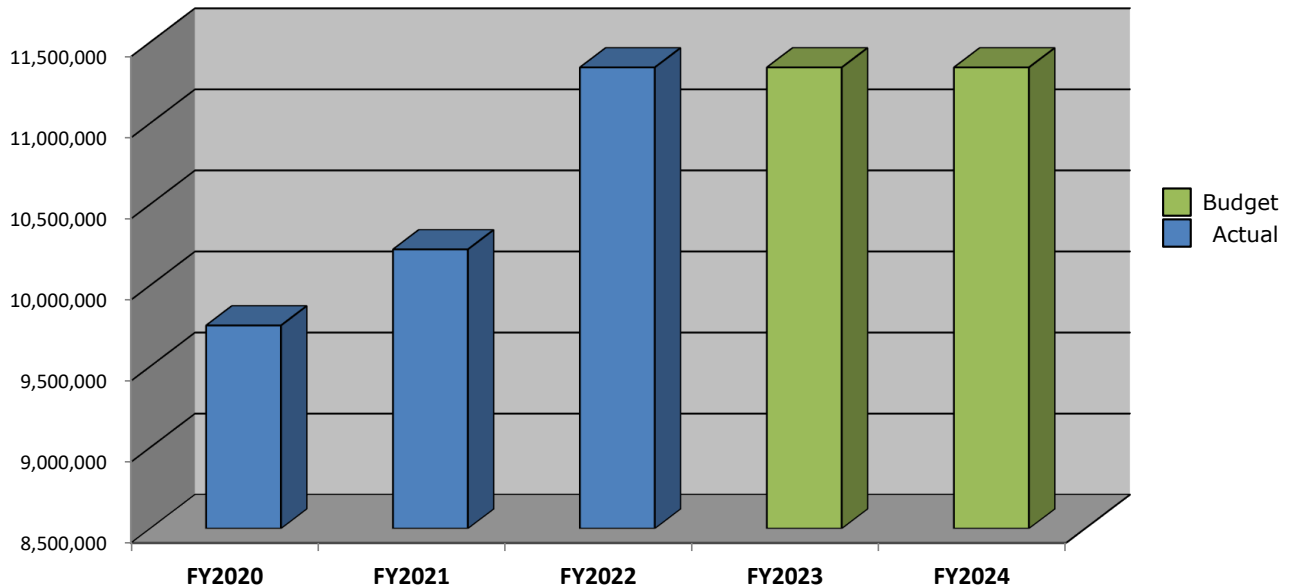
DEPARTMENT DESCRIPTION:

The Employee Benefits Fund accounts for the cost of providing life, health and other insurance benefits to City employees and retirees and their dependents, plus administrative costs and claims associated with these insurance components. As this is an internal service fund, which is used to provide goods and services to the departments and agencies within the city, costs of these goods and services are charged to the various departments.

EMPLOYEE BENEFITS FUND SUMMARY

REVENUES	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET
Premiums	\$ 9,484,767	\$ 10,569,930	\$ 10,569,930
Interest/Realized Gain or Loss	(66,940)	2,200	2,200
Transfers in	-	-	-
Budgeted Net Position	-	772,164	772,164
Total Revenues	9,417,827	11,344,294	11,344,294
EXPENDITURES			
Health Insurance Premiums/Claims Expense	7,763,605	8,362,743	8,362,743
Life Insurance Premiums	478,267	293,627	293,627
Vision Insurance Premiums	-	48,827	48,827
Dental Insurance Premiums	399,828	373,724	373,724
Long-term Disability Insurance	-	139,473	139,473
Medical Clinic Operations	840,400	912,100	912,100
Administration/Wellness Program	-	-	-
Other Costs	739,883	1,213,800	1,213,800
Total Expenditures	\$ 10,221,983	\$ 11,344,294	\$ 11,344,294
Excess Revenues Over/(Under) Expenditures	\$ (804,156)	\$ -	\$ -

Employee Benefits Five Year Trend



VEHICLE SERVICES FUND

DEPARTMENT DESCRIPTION:

The Vehicle Services division of Public Works is responsible for providing preventative maintenance, 24 hour emergency response, and repairs to City vehicles and equipment including: automobiles, light duty trucks, large commercial vehicles, and construction equipment. Departments whose vehicles are serviced include Public Works, Fire, Police, Community Development, Administrative Services, City Manager's Office, Community Service Center, Human Resources, as well as the Gainesville Connection Public Transit service. The Division includes fueling services at the Public Works facility and the Department of Water Resources shop. Services within the Division include the fuel management needs for all City departments, and the Gainesville City School system.

MISSION STATEMENT:

To provide automotive and equipment repairs with dedication to vehicle safety and commitment to delivering secure, effective, and professional vehicle services.

GOALS & OBJECTIVES:

1. Increase functional time of all City vehicles & equipment.

- * Respond to emergency calls in less than 20 minutes.
- * Implement workmanship standards to reduce repeat repairs.
- * Improve and build on the technical skills of all shop staff by attending any relevant continuing education opportunities.

2. Enable departmental managers to effectively manage their fleet's fuel usage.

- * Ensure adequate fuel levels to meet departmental needs.
- * Provide monthly reports for departmental fuel usage.

3. Effectively & efficiently manage vehicle services inventory.

- * Adhere to best management practices for inventory policies.
- * Optimize inventory control policies using software upgrades as a guide for further enhancements.
- * Proactively manage outside vendors, parts and supplies.

PERFORMANCE MEASURES:

MEASURES	City Wide Strategic Priority	ACTUAL			Thru 12/31	BUDGET	
		FY2020	FY2021	FY2022	FY2023	FY2023	FY2024
Vehicles and Equipment Maintained	S	430	445	445	452	462	500
Work Orders Completed	S	3961	3,648	3,493	2,141	3,200	3,500
% Repeat Repairs	S	2%	2%	0.02	0.02	2%	2%
% Total Fleet Downtime	S	5%	5%	5%	5%	5%	5%

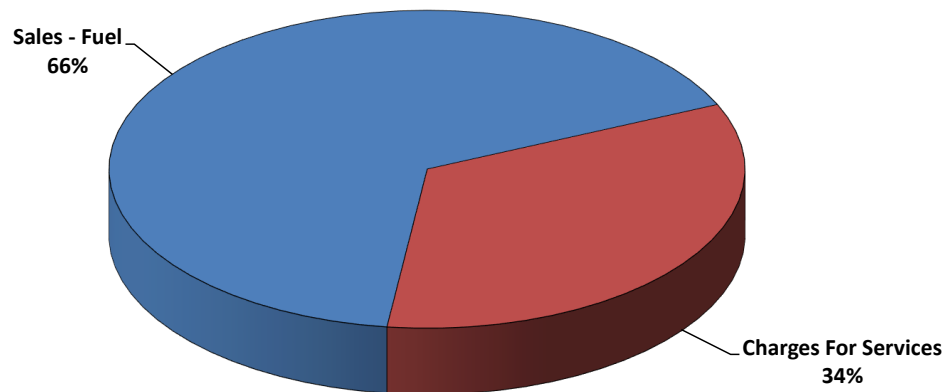
REVENUE SOURCES & ASSUMPTIONS

Charges for Services: These are charges for maintenance and routine services on city owned vehicles, to the various user departments.

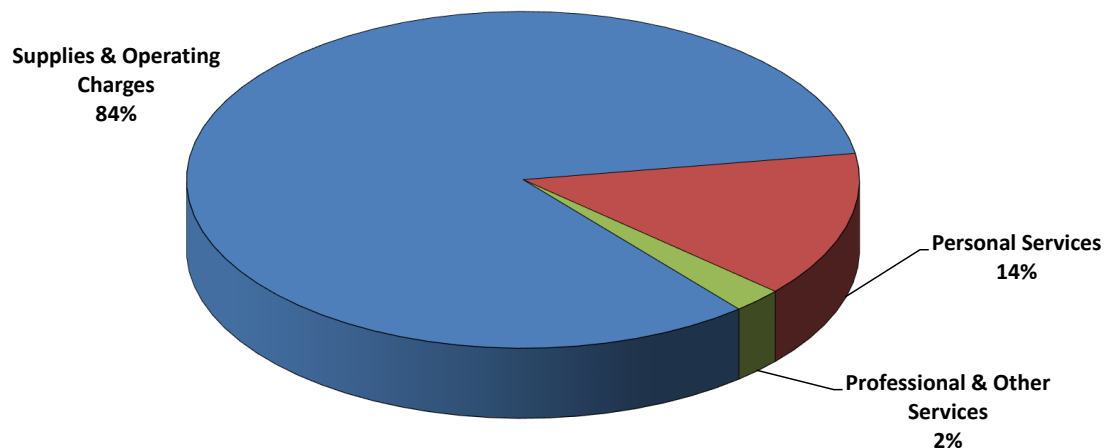
Fuel sales: These are the charges for the purchase of fuel for each City owned vehicle with each department.

VEHICLE SERVICES FUND SUMMARY			
REVENUES	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET
Charges For Services	\$ 824,834	\$ 1,068,460	\$ 1,168,460
Sales - Fuel	1,685,807	1,987,000	2,300,151
Other	42,854	-	-
Transfers in	-	-	-
Budgeted Net Position	-	-	-
Total Revenues	\$ 2,553,495	\$ 3,055,460	\$ 3,468,611
EXPENDITURES			
Personal Services	434,090	444,383	486,803
Professional & Other Services	42,594	77,289	83,226
Supplies & Operating Charges	2,045,177	2,533,788	2,898,582
Depreciation	31,634	-	-
Capital Outlay	-	-	-
Transfers Out	-	-	-
Total Expenditures	\$ 2,553,495	\$ 3,055,460	\$ 3,468,611
Excess Revenues Over/(Under) Expenditures	\$ -	\$ -	\$ -

Revenues by Category



Expenditures by Category



CITY OF GAINESVILLE

AUTHORIZED POSITIONS BY FUND

(5-year Summary)

DEPARTMENTS	Budget									
	FY2020		FY2021		FY2022		FY2023		FY2024	
	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT
City Council		6		6		6		6		6
City Manager	6	1	6	1	6	2	6	2	6	2
Financial Services	14	1	14	1	14	1	14	1	15	1
Information Technology	9		9		9		10		10	
Human Resources Department	10		10		10		10		10	
Municipal Court	8	2	8	2	8	2	8	2	8	2
Community Development Dept.	17	7	17	7	18	7	18	7	18	7
Police Department	118	3	118	3	68	3	68	3	68	3
Public Land and Buildings	6		6		6		6		6	
Public Relations									3	
Engineering Services	11		11		12		12		12	
Traffic Services	7		7		7		7		8	
Streets	25		25		24		24		24	
Storm Water	5		5		5		5		5	
Cemetery	8		8		8		8		8	
Total General Fund	244	20	244	20	195	21	196	21	201	21
Fire Service District	103		104		104		108		112	
Police Service District	-		-		49		49		49	
Community Service Center	25	16	25	17	24	26	28	25	33	25
Cable TV	-	-	-	-	-	-	-	-	-	-
Parks and Recreation	44	Varies	43	Varies	43	Varies	48	Varies	48	Varies
Airport	1		1		1		1		1	
Department of Water Resources	234	-	234	-	234		237		240	
Solid Waste Department	25	-	25	-	26		26		26	
Golf Course	5	Various	5	Various	5	Various	6	Various	7	Various
Vehicle Services	6	-	6	-	6		6		6	
Gainesville Convention and Visitor's Bureau	7	-	10	-	10		12		12	
Non-Profit Housing	2	-	2	-	2		2		2	
TOTAL AUTHORIZED POSITIONS	696	36	699	37	699	47	719	46	737	46

* Total Increase in position is 18. Added an Asset Management Tech, Lift Station Preventative Maintenance Tech, Electrician Apprentice, Traffic Signal Technician II, Senior Accountant, Asst Superintendent, 4 Firefighter I/EMT, LLOP Division Manager, Boathouse Special Events Manager, Special Events Assistant, 5 Vehicle Operator. In FY2023, a Public Relations Department was created, 2 Vehicle Operators (CSC), Turf Management Specialist (Golf), and Front Desk Attendant (CVB)

FISCAL YEAR 2024 PROPOSED BUDGET

GENERAL FUND

REVENUES AND OTHER SOURCES

Ad Valorem Taxes	\$ 1,992,380
Title Ad Valorem Tax	995,707
Intangible Tax	128,902
Real Estate Transfer Tax	51,062
Franchise Fees	4,209,419
Insurance Premium Tax	2,591,703
Local Option Sales Tax	7,892,079
Local Option Energy Tax	93,092
Payment in Lieu of Taxes	36,000
Occupational Tax	1,100,300
Alcoholic Beverage Tax	1,140,237
Other Taxes	201,670
Penalties and Interest on Delinquent Taxes	22,974
Fines, Fees, and Forfeitures	955,295
Permits and Zoning Fees	525,533
Other Fees and Licenses	437,656
Interest on Investments	194,035
Intergovernmental	659,924
Cemetery Lot Sales	145,715
Miscellaneous	177,640
Charges for Services - Indirect Charges	2,886,965
Transfers In	3,868,196
Sales of General Fixed Assets	51,887
Budgeted Fund Balance	4,716,722

TOTAL REVENUES AND OTHER SOURCES

\$ 35,075,093

EXPENDITURES AND OTHER USES

City Council	\$ 552,067
City Manager's Office	1,184,870
Financial Services	1,685,123
Information Technology	1,444,708
Human Resources & Risk Management	1,274,566
Public Lands and Buildings	1,316,526
Public Relations	354,403
Municipal Court	740,509
Police	7,214,873
Engineering Services	1,516,451
Street Maintenance	2,331,149
Stormwater	101,878
Traffic Services	1,703,241
Cemetery	882,309
Inspections	561,649
Planning & Zoning	1,081,904
Code Enforcement	585,941
Agency Allocations - Other	63,203
Contingency	618,866
Transfers Out Capital & Operating	9,860,857

TOTAL EXPENDITURES AND OTHER USES

\$ 35,075,093

FISCAL YEAR 2024 PROPOSED BUDGET

COMMUNITY SERVICE CENTER FUND

REVENUES AND OTHER SOURCES

Intergovernmental - Federal/State/Other	\$	3,086,031
Intergovernmental - County		1,196,298
Transfer from General Fund		1,075,586
Other: (Fees, Donations, Fares, Interest, Misc.)		601,772
Budgeted Fund Balance		40,000

TOTAL REVENUES AND OTHER SOURCES	\$	5,999,687
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EXPENDITURES AND OTHER USES

General Assistance Services	\$	102,050
Meals on Wheels		1,399,092
Senior Center		471,533
G-H Transit		3,885,442
Facility Operations		141,570

TOTAL EXPENDITURES AND OTHER USES	\$	5,999,687
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CEMETERY TRUST FUND

REVENUES AND OTHER SOURCES

Interest on Investments	\$	1,500
Sales & Services		60,000
Budgeted Fund Balance		3,500

TOTAL REVENUES AND OTHER SOURCES	\$	65,000
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EXPENDITURES AND OTHER USES

Transfer to Capital Projects	\$	40,000
Available for Capital Projects		25,000

TOTAL EXPENDITURES AND OTHER USES	\$	65,000
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CONFISCATED ASSETS

REVENUES AND OTHER SOURCES

Budgeted Fund Balance	\$	150,000
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TOTAL REVENUES AND OTHER SOURCES	\$	150,000
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EXPENDITURES AND OTHER USES

Personal Services & Employee Benefits	\$	10,000
Purchased/Contracted Services		45,501
Supplies & Operating Charges		94,499

TOTAL EXPENDITURES AND OTHER USES	\$	150,000
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FISCAL YEAR 2024 PROPOSED BUDGET

HUD Grants

REVENUES AND OTHER SOURCES

Intergovernmental - Grants	\$ 1,478,399
TOTAL REVENUES AND OTHER SOURCES	\$ 1,478,399

EXPENDITURES AND OTHER USES

Personal Services & Employee Benefits	\$ 286,657
Purchased/Contracted Services	940,142
Supplies & Operating Charges	1,600
Capital Outlay	250,000
TOTAL EXPENDITURES AND OTHER USES	\$ 1,478,399

ECONOMIC DEVELOPMENT FUND

REVENUES AND OTHER SOURCES

Interest on Investments	\$ 19,450
Budgeted Fund Balance	53,550
TOTAL REVENUES AND OTHER SOURCES	\$ 73,000

EXPENDITURES AND OTHER USES

Professional & Other Services	\$ 73,000
TOTAL EXPENDITURES AND OTHER USES	\$ 73,000

FISCAL YEAR 2024 PROPOSED BUDGET

FIRE SERVICES FUND

REVENUES AND OTHER SOURCES

Property Taxes	\$ 10,150,680
Delinquent Property Taxes	79,422
Motor Vehicle Taxes	58,960
Penalties & Interest	101,507
Interest on Investments	10,600
Transfer from General Fund	1,105,823
Budgeted Fund Balance	165,000

TOTAL REVENUES AND OTHER SOURCES	\$ 11,671,992
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EXPENDITURES AND OTHER USES

Personal Services & Employee Benefits	\$ 9,514,415
Purchased/Contracted Services	824,660
Supplies & Operating Charges	600,912
Indirect Cost Allocation	373,505
Capital Outlay	43,500
Transfers Out	315,000

TOTAL EXPENDITURES AND OTHER USES	\$ 11,671,992
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TAX ALLOCATION DISTRICT FUND

REVENUES AND OTHER SOURCES

Property Tax - Current	\$ 668,336
Intergovernmental	1,669,768
Interest on Investments	1,100
Budgeted Fund Balance	460,316

TOTAL REVENUES AND OTHER SOURCES	\$ 2,799,520
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EXPENDITURES AND OTHER USES

Payments to Others	\$ 2,664,684
Transfers Out	134,836

TOTAL EXPENDITURES AND OTHER USES	\$ 2,799,520
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FISCAL YEAR 2024 PROPOSED BUDGET

POLICE SERVICES FUND

REVENUES AND OTHER SOURCES

Property Taxes	\$ 5,469,958
Delinquent Property Taxes	54,700
Motor Vehicle Taxes	31,771
Interest on Investments	150
Transfer from General Fund	920,573
TOTAL REVENUES AND OTHER SOURCES	\$ 6,477,152

EXPENDITURES AND OTHER USES

Personal Services & Employee Benefits	\$ 4,325,937
Purchased/Contracted Services	575,465
Supplies & Operating Charges	443,350
Transfers Out	1,132,400
TOTAL EXPENDITURES AND OTHER USES	\$ 6,477,152

HOTEL/MOTEL TAX FUND

REVENUES AND OTHER SOURCES

Hotel/Motel Taxes - CVB	\$ 875,000
Hotel/Motel Taxes - Tourism Development	375,000
Hotel/Motel Taxes - Unrestricted	750,000
Interest on Investments	425
TOTAL REVENUES AND OTHER SOURCES	\$ 2,000,425

EXPENDITURES AND OTHER USES

Gainesville Convention and Visitor's Bureau	\$ 1,389,655
Transfer to General Fund	235,770
Transfer to Debt Service	375,000
TOTAL EXPENDITURES AND OTHER USES	\$ 2,000,425

FISCAL YEAR 2024 PROPOSED BUDGET

IMPACT FEES FUND

REVENUES AND OTHER SOURCES

Impact Fees - Police	\$	350,000
Impact Fees - Fire		600,000
Impact Fees - Parks		975,000
Administrative Fees		57,750
Interest on Investments		4,450
Budgeted Fund Balance		2,467,214

TOTAL REVENUES AND OTHER SOURCES	\$	4,454,414
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EXPENDITURES AND OTHER USES

Transfer to General Fund	\$	57,750
Available for Capital Projects		559,450
Transfer to Capital Projects Fund		3,837,214

TOTAL EXPENDITURES AND OTHER USES	\$	4,454,414
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INFORMATION TECHNOLOGY FUND

REVENUES AND OTHER SOURCES

Technology Fees	\$	41,560
Interest on Investments		700

TOTAL REVENUES AND OTHER SOURCES	\$	42,260
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EXPENDITURES AND OTHER USES

Available for Capital Outlay	\$	30,832
Supplies and Operating Charges		11,428

TOTAL EXPENDITURES AND OTHER USES	\$	42,260
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FISCAL YEAR 2024 PROPOSED BUDGET

PARKS AND RECREATION FUND

REVENUES AND OTHER SOURCES

Ad Valorem Taxes	\$ 7,112,228
Charges for Services	958,100
Intergovernmental	800,000
Interest on Investments	26,095
Other	878,800
Budgeted Fund Balance	1,221,234

TOTAL REVENUES AND OTHER SOURCES	\$ 10,996,457
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EXPENDITURES AND OTHER USES

Non Departmental	\$ 4,200,000
Maintenance	165,562
Recreation Services	563,167
Civic Center	787,290
Frances Meadows Center	2,160,435
Youth Sports Booster	200,940
Park Services	1,575,876
Lanier Point/Ivey Watson	295,828
Administration	1,047,359

TOTAL EXPENDITURES AND OTHER USES	\$ 10,996,457
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GAINESVILLE CONVENTION AND VISITOR'S BUREAU

REVENUES AND OTHER SOURCES

Intergovernmental - COG Hotel/Motel Tax	\$ 1,389,655
Charges for Services	86,391
Interest on Investments	800
Misc. Revenue	10,292
Budgeted Fund Balance	78,649

TOTAL REVENUES AND OTHER SOURCES	\$ 1,565,787
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EXPENDITURES AND OTHER USES

Lake Lanier Olympic Park	\$ 593,871
Convention and Visitor's Bureau	743,226
Mainstreet	228,690

TOTAL EXPENDITURES AND OTHER USES	\$ 1,565,787
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FISCAL YEAR 2024 PROPOSED BUDGET

LAND BANK AUTHORITY

REVENUES AND OTHER SOURCES

Transfer from General Fund	\$ 60,000
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TOTAL REVENUES AND OTHER SOURCES	\$ 60,000
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EXPENDITURES AND OTHER USES

Purchased/Contracted Services	\$ 60,000
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TOTAL EXPENDITURES AND OTHER USES	\$ 60,000
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CAPITAL PROJECTS FUND

REVENUES AND OTHER SOURCES

SPLOST VIII	\$ 2,231,921
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Intergovernmental (Federal, State & Local)	1,892,500
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Water connection fees	2,975,041
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Operating Expenditures	690,000
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Transfers In (various funds)	44,130,554
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TOTAL REVENUES AND OTHER SOURCES	\$ 51,920,016
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EXPENDITURES AND OTHER USES

City Manager's Office

Placemaking Implementation	350,000
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CSX East/West Spur	615,000
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Greenway Connectivity	500,000
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Signage Program	350,000
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City Campus Improvements	500,000
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Town Square Design and Improvements	262,875
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Information Technologies

Network Upgrade	315,000
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Network Security	100,000
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Disk/Computer/Storage Replacement	200,000
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Community Development Department

ULDC Amendment	100,000
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CEDD Building Repairs	100,000
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Police Department

Vehicle Replacement Program	924,000
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Public Safety Training Facility	1,000,000
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Furniture	111,000
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Police Computer Upgrades	37,400
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Mobile Data Terminal for Vehicles	71,000
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Firearms Target System	100,000
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FISCAL YEAR 2024 PROPOSED BUDGET

Fire Services	
Fire Rescue Boat	570,000
Burn Building	140,000
Intersection Preemption	30,000
Fire Department Fleet Replacement Rescue Vehicles	135,000
Fire Rescue Boat Storage	150,000
Public Lands & Buildings	
Replacement Service Vehicle	80,000
Land Bank Authority	
Acquiring and Revitalizing Properties	60,000
Public Works - Cemetery	
Cemetery Plot Restorations	40,000
Public Works - Engineering Services	
Transportation Master Plan Implementation	90,000
Street Resurfacing Program (LMIG)	550,000
Paving Program	660,000
Athens Street Improvements	250,000
Sidewalk Program	200,000
Roadway Patching Program	125,000
Traffic Calming and Road Safety Devices Program	50,000
Asphalt Preservation Program	50,000
City Park Roundabout Landscaping	250,000
Bridge Maintenance Program	25,000
Replacement Fleet Vehicle - Engineering	55,000
Public Works - Traffic Engineering	
Intelligent Transportation Systems Evaluation and Implementation	100,000
Traffic Cabinet Locks for Cyber Security	100,000
Battery Backup System and Signal Video Detection Install	200,000
Traffic Signal Cabinet Beautification Wrap	50,000
Public Works - Street Maintenance	
Skid Mounted Leaf-Vac	180,000
Brush Chipper	80,000
Right of Way Tractor	160,000
Hook Lift Truck	300,000
Tandem Axle Dump Truck	300,000
Replacement Fleet Vehicle	60,000
Replacement Fleet Vehicle	60,000
Stormwater	
Stormwater Rehab Program	1,000,000

FISCAL YEAR 2024 PROPOSED BUDGET

Community Service Center

HAT Parking Lot Improvements	199,500
HAT Preventive Maintenance and Building Repairs and Maintenance	168,000
CSC Campus Security Cameras	40,000
WEGO Vehicles Purchase	840,000

Department of Water Resources

Automated Meter Infrastructure (AMI)	150,000
Crew Truck	210,000
Crew Truck	120,000
Clarks Bridge Road Sewer Lift Station	1,300,000
Drill Equipment	315,000
Dump Truck Replacement	170,000
Flat Creek Maintenance Facility Expansion	250,000
Flat Creek WRF Primary Clarifiers	1,200,000
FY23 WTP Improvements	1,750,000
FY24 New Water Meter Installations	3,000,000
FY24 Sanitary Sewer Main Improvements	2,000,000
FY24 Water Main Improvements	2,000,000
Lift Station Improvements	2,000,000
Linwood WRF Sludge Press and Holding Tank	200,000
Maintenance Facility Relocation	3,342,000
Meter Maintenance Program	750,000
Riverside WTP Raw Water Pump Replacement	4,500,000
Scada & Telemetry System Improvements	300,000
Semitruck	148,000
Track Excavator	315,000
Trailhead Enhancements	750,000
Utility Billing Software	2,000,000
Vactor Truck	545,000
Vacuum Excavator	150,000
Water Reclamation Facilities Electrical Control Upgrades	250,000
Water Treatment Plants Electrical Control Upgrades	250,000

FISCAL YEAR 2024 PROPOSED BUDGET

Airport

Hangar Trench Drain	250,000
Rwy 23 End Tree Project	50,000
Fleet Vehicle	55,000

Vehicle Services

Wheel Balancer	75,000
Tire Changer	75,000

Golf Course

Toro 4500 Mower	90,000
John Deere Pro Gator	30,000

Parks & Recreation

Civic Center Renovations	230,000
Midland Greenway Improvements	1,550,000
Park Development - Recreation Center	500,000
Wessell Park Parking Improvements	400,000
Greenway Lighting	220,000
LED Court/Field Lighting	100,000
Frances Meadows Poolpaks	450,000
Martha Hope Cabin Parking	200,000
Park Vehicles	50,000
Frances Meadows Fitness Equipment Replacement	150,000
Dogwood Pavilion Replacement	1,600,000

Gainesville CVB

Covered Concert Stage for Community Events	112,065
Green Street Park	100,000
Historic City Hall	950,000

Transfers:

Transfers to (Various)	3,734,176
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TOTAL EXPENDITURES AND OTHER USES

\$	51,920,016
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FISCAL YEAR 2024 PROPOSED BUDGET

DEBT SERVICE FUND

REVENUES AND OTHER SOURCES

Ad Valorem Taxes	\$	4,129,329
Interest on Investments		11,208
Other		23,148
Transfers In		1,268,971
Budgeted Fund Balance		1,121,814
TOTAL REVENUES AND OTHER SOURCES	\$	6,554,470

EXPENDITURES AND OTHER USES

Bond Principal & Interest	\$	5,177,195
Lease Principal & Interest		1,367,571
Other Costs		9,704
TOTAL EXPENDITURES AND OTHER USES	\$	6,554,470

FISCAL YEAR 2024 PROPOSED BUDGET

DEPARTMENT OF WATER RESOURCES

REVENUES AND OTHER SOURCES

Water Revenue	\$ 34,900,000
Water Connection Administration Fees	64,095
Water Tapping Fees	1,099,977
Account Service Fees	4,363,831
Other Service Fees	1,275,775
Late Payment Penalty	692,965
Sewer Revenue	35,195,731
Surcharge	1,100,000
Sewer Tapping Fees	30,780
Sewer Connection Administration Fees	24,396
Interest on Investments	200,000
Transfers In	2,975,041
Miscellaneous	168,679
Budgeted Net Position	13,291,618
TOTAL REVENUES AND OTHER SOURCES	\$ 95,382,888

EXPENDITURES AND OTHER USES

Sanitary Sewer	\$ 4,609,538
Flat Creek Water Reclamation Facility	9,662,817
Linwood Water Reclamation Facility	4,315,560
Lakeside Water Treatment	3,531,084
Riverside Water Treatment	6,235,151
Water Distribution	6,538,109
Maintenance	5,762,437
Engineering & Construction	4,512,797
Customer Account Services	4,315,301
Environmental Services	2,627,934
Finance and Administration	3,851,484
Debt Service	7,881,000
Transfers Out	31,539,676
TOTAL EXPENDITURES AND OTHER USES	\$ 95,382,888

FISCAL YEAR 2024 PROPOSED BUDGET

SOLID WASTE FUND

REVENUES AND OTHER SOURCES

Residential Collections	\$	2,821,960
Commercial - Franchise Fee		165,000
Interest on Investments		7,500
Budgeted Net Position		1,258,848

TOTAL REVENUES AND OTHER SOURCES	\$	4,253,308
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EXPENDITURES AND OTHER USES

Personal Services & Employee Benefits	\$	1,921,623
Purchased/Contracted Services		1,905,533
Supplies & Operating Charges		279,700
Indirect Cost Allocation		146,452

TOTAL EXPENDITURES AND OTHER USES	\$	4,253,308
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AIRPORT FUND

REVENUES AND OTHER SOURCES

T-Hangar Rent	\$	378,556
Corporate Hangar Rent		429,092
Industrial Park Rent		163,654
Fuel		53,244
Interest on Investments		1,500
Miscellaneous Revenue		82,726
Budgeted Net Position		373,671

TOTAL REVENUES AND OTHER SOURCES	\$	1,482,443
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EXPENDITURES AND OTHER USES

Personal Services & Employee Benefits	\$	90,614
Purchased/Contracted Services		320,987
Supplies & Operating Charges		67,400
Indirect Cost Allocation		209,561
Capital Outlay		793,881

TOTAL EXPENDITURES AND OTHER USES	\$	1,482,443
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FISCAL YEAR 2024 PROPOSED BUDGET

CHATTAHOOCHEE GOLF COURSE FUND

REVENUES AND OTHER SOURCES

Greens Fees	\$ 1,017,528
Cart Fees	514,957
Other Revenue	127,160
Miscellaneous Revenue	27,300
Transfer from General Fund	120,000
Budgeted Net Position	88,138

TOTAL REVENUES AND OTHER SOURCES	\$ 1,895,083
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EXPENDITURES AND OTHER USES

Personal Services & Employee Benefits	\$ 920,886
Purchased/Contracted Services	220,004
Supplies & Operating Charges	314,100
Capital Outlay	133,500
Debt Service	306,593

TOTAL EXPENDITURES AND OTHER USES	\$ 1,895,083
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GENERAL INSURANCE FUND

REVENUES AND OTHER SOURCES

Premiums & Losses Paid by Department	\$ 2,248,509
Interest on Investments	15,000

TOTAL REVENUES AND OTHER SOURCES	\$ 2,263,509
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EXPENDITURES AND OTHER USES

Professional & Other Services	\$ 1,210,838
Claims	875,000
Indirect Cost Allocation	177,671

TOTAL EXPENDITURES AND OTHER USES	\$ 2,263,509
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FISCAL YEAR 2024 PROPOSED BUDGET

EMPLOYEE BENEFITS FUND

REVENUES AND OTHER SOURCES

Premiums	\$ 10,569,930
Interest on Investments	2,200
Budgeted Net Position	772,164

TOTAL REVENUES AND OTHER SOURCES	\$ 11,344,294
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EXPENDITURES AND OTHER USES

Health Premiums	\$ 494,278
Dental Insurance Premiums	50,000
Long & Short-term Disability Premiums	139,473
Life Insurance Premiums	293,627
Vision Insurance Premiums	48,827
Reinsurance	597,491
Indirect Cost Allocation	35,350
Medical Clinic Operations	912,100
Claims/Administrative Fees	7,594,698
Other Costs	1,178,450

TOTAL EXPENDITURES AND OTHER USES	\$ 11,344,294
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VEHICLE SERVICES FUND

REVENUES AND OTHER SOURCES

Charges For Services	\$ 1,168,460
Sales - Fuel	2,300,151

TOTAL REVENUES AND OTHER SOURCES	\$ 3,468,611
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EXPENDITURES AND OTHER USES

Personal Services & Employee Benefits	\$ 486,803
Purchased/Contracted Services	83,226
Supplies & Operating Charges	2,898,582

TOTAL EXPENDITURES AND OTHER USES	\$ 3,468,611
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GRAND TOTAL	\$ 267,332,979
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LESS TRANSFERS/INDIRECT COST COUNTED TWICE	(68,157,218)
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TOTAL NET BUDGET	\$ 199,175,761
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CITY OF GAINESVILLE

Mayor/Council Agenda Request

Item Created: May 26, 2023
Date Submitted: June 2, 2023
Final Approval Date: June 2, 2023
Presenter: Abb Hayes, City Attorney
Item of Business: Public Comments Regarding Proposed Fiscal Year 2024 Budget
Meeting Date: June 6, 2023

Purpose of Request:

The purpose of this request is to allow for public comments pertaining to the proposed FY24 budget.

Facts & Issues / History & Background:

Department Recommendation:

Department Director:

Bryan Lackey

If funding is involved, are funds approved within the current budget? No

Amount Requested:

Sources of Funds:

Finance Comments:

Administrative Comments:

Attachments:

None